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Alliance 3rd Quarter Report
to Broward County
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Greater Fort Lauderdale Alliance Broward County Life. Less Taxing.

July 31, 2020

Mr. Sandy-Michael McDonald Director Broward County Office of Economic and Small Business Development 115 South Andrews Avenue, Room A-680 Fort Lauderdale, FL 33301

Dear Sandy,

Please find below the Alliance's fiscal year 2020 third quarter report to Broward County. Since the onset of the COVID-19 crisis in March, the Alliance has been focusing on providing business assistance and information to help companies navigate through the social and economic effects of the pandemic. At the same time, we remain committed to our top priority, which is growing and diversifying our economy through an emphasis on high-value, high wage targeted industries. Below is a recap of results and actions in the third quarter:

1. While preservation of companies became a clear focus, we were pleased to continue to assist companies looking to expand or relocate to Broward County, including finalizing the following company projects:

Project Restore, a medical device manufacturing company, will be adding 92 jobs, and making a \$2.1 million capital investment in Sunrise.

TLB Enterprises Group Holdings, a PPE distribution company, will be adding 5 jobs, and making a capital investment (amount TBD) in Deerfield Beach.

- 2. Because of the impact of the pandemic on local companies, the Alliance initiated a special business preservation and community recovery plan placing an additional emphasis on outreach to local companies. As a result, the Alliance reached 259 companies through its BRAVO (Business Retention and Visitation Outreach) program. This was done through virtual visits, and included outreach calls to companies who had previously been visited through the BRAVO program to gather data on how many of the companies in Broward County were impacted by the COVID-19 crisis and in what ways they were affected (closed completed, partially closed, numbers of layoffs, types of business loans received, etc.). This information helped in knowing the types of business assistance that these companies needed the most during the crisis.
- 3. Beginning in March and continuing through the third quarter, the Alliance shifted its planned business attraction communications programs to providing top quality information regarding local business preservation and recovery during the COVID-19 crisis. This was done through changes to the Alliance website, including the establishment of BizHelpBroward.com, social media and other means of electronic communications. Additionally, the Alliance produced ten weekly town hall meetings to provide COVID-19 information to businesses from a variety of credible sources who were top leaders in their field of expertise. Examples of information that was provided to businesses included a calendar of webinars and calls covering various topics including business loan programs; local, state and federal executive orders; health information for companies' employees and customers; safety net information for employees who were laid off or furloughed; information about ways to serve customers during a time of social distancing, how to communicate with employees virtually, and other trusted sources of information. These town halls averaged between 200 and 400 attendees at each session.

Alliance: Partnership for Economic Growth
Broward County's Official Economic Development Partnership
110 E. Broward Boulevard, Suite 1990, Fort Lauderdale, FL 33301 • Phone: 954/524-3113,
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- 4. On June 18, the Alliance led a community-wide coalition of local leaders in announcing a new collective impact local stimulus campaign, spearheaded by Six Pillars Broward, to help kickstart a safe economic reboot of Broward County. Conceptualized by Zimmerman Advertising, the playful 90 day community campaign encourages consumers to identify as SOBs Supporters of Broward and do their part to support local businesses. With a wink, its colorful signage, ads and merchandise boldly remind people to eat, shop and otherwise spend locally like an SOB, but also to wash, wear a mask, social distance and otherwise be safe and prevent the spread of coronavirus like an SOB. In the midst of the campaign, as the pandemic worsened, it was decided to shift the messaging to nearly a total safety message. In addition to inspiring individuals to be Supporters of Broward, the campaign encourages major companies and organizations to reroute spending to local firms and engage Broward County certified small businesses as new sources for goods and services.
- 5. Work began on the development of a new talent recruiting and relocation guide that will be available in digital format, or in print. The guide will be used to recruit target industry talent to the area. It will also serve as a way to answer questions by companies who are considering Greater Fort Lauderdale/Broward County as their location for new or expanded operations about their ability to recruit talent. This recruiting guide will be directly targeted to those workers coming out of college or just a few years out of college.
- 6. As a follow-up to the Alliance's leadership trip to Charlotte, North Carolina, team leaders of the initiative continued their preparations during the third quarter to utilize ideas from the trip to develop action plans for Greater Fort Lauderdale to improve its competitiveness as a choice location for business.
- 7. The Alliance continued to lead efforts to launch Six Pillars 2.0 focused on the following nine issues: Affordable Housing, Community Branding, Distressed Areas, Entrepreneurial Ecosystem, Growing Target Industry Clusters, Homelessness, Regional Climate Action Plan, Branding/Building a Talent Hub, and Transportation. Additionally, a tenth focus area was added which is to help lead community efforts to achieve social justice and racial equity, striving to ensure economic mobility, equal access to family wealth, career opportunities and social privileges within Broward County.

Throughout the third quarter, the Alliance continued its work to strengthen and diversify our economy as well as helping businesses to navigate through a time of tremendous economic challenge. Our goal remains to create jobs for the residents of Broward County and build the county's tax base, working with Broward County and our other partners.

With warm personal regards, I remain

Sincerely,

Bob Swindell President and CEO

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Greater Fort Lauderdale Alliance Fiscal Year 2020 Market Measures

Business Attraction

Domestic Leads Fiscal Year 2020 goal is 220 Domestic Leads Fiscal Year 2020 goal year to date is 165 Domestic Leads Fiscal Year 2020 actual year to date is 112 Domestic Leads Fiscal Year 2020 actual third guarter is 31

International Leads Fiscal Year 2020 goal is 100
International Leads Fiscal Year 2020 goal year to date is 75
International Leads Fiscal Year 2020 actual year to date is 61
International Leads Fiscal Year 2020 actual third quarter is 8

Average Monthly Projects in the Pipeline Fiscal Year 2020 goal is 30

Average Monthly Projects in the Pipeline Fiscal Year 2020 goal year to date is 30

Average Monthly Projects in the Pipeline Fiscal Year 2020 actual year to date is 22

Average Monthly Projects in the Pipeline Leads Fiscal Year 2020 actual third quarter is 22

Number of Announced Projects Fiscal Year 2020 goal is 20 Number of Announced Projects Fiscal Year 2020 goal year to date is 15 Number of Announced Projects Fiscal Year 2020 actual year to date is 7 Number of Announced Projects Fiscal Year 2020 actual third guarter is 2

Number of New Value-Added Jobs Fiscal Year 2020 goal is 1,200 Number of New Value-Added Jobs Fiscal Year 2020 goal year to date is 900 Number of New Value-Added Jobs Fiscal Year 2020 actual year to date is 927 Number of New Value-Added Jobs Fiscal Year 2020 actual third quarter is 97

\$ of Direct Capital Investment Fiscal Year 2020 goal is \$75,000,000 Domestic; \$5,000,000 International

\$ of Direct Capital Investment Fiscal Year 2020 goal year to date is \$56,200,000 Domestic; \$ 3,700,000 International

\$ of Direct Capital Investment Fiscal Year 2020 actual year to date is \$321,100,000 Domestic; \$800,000 International

\$ of Direct Capital Investment Fiscal Year 2020 actual third quarter is \$2,100,000 Domestic; \$0 international

\$ of Direct Capital Investment Return on Investment is Calculated at end of year

Business Retention

Number of Corporate Visits Fiscal Year 2020 goal is 180 Number of Corporate Visits Fiscal Year 2020 goal year to date is 135

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Number of Corporate Visits Fiscal Year 2020 actual year to date is 337 Number of Corporate Visits Fiscal Year 2020 actual third quarter is 259* (Corporate Visits metric is abnormally high due to a focused effort to personally reach out to companies the Alliance had previously visited to inquire of their status during the covid-19 pandemic for participation in our collaborative Business Status Survey with County OESBD.)

Number of Retained Jobs Fiscal Year 2020 goal is 1,300 Number of Retained Jobs Fiscal Year 2020 goal year to date is 975 Number of Retained Jobs Fiscal Year 2020 actual year to date is 913 Number of Retained Jobs Fiscal Year 2020 actual third guarter is 0

Number of CareerSource Broward Partnerships Fiscal Year 2020 goal is 20 Number of CareerSource Broward Partnerships Fiscal Year 2020 goal year to date is 15 Number of CareerSource Broward Partnerships Fiscal Year 2020 actual year to date is 17 Number of CareerSource Broward Partnerships Fiscal Year 2020 actual third quarter is 2

Dollar Value of CareerSource Broward Partnerships Fiscal Year 2020 goal is \$500,000

Dollar Value of CareerSource Broward Partnerships Fiscal Year 2020 goal year to date is \$357,000

Dollar Value of CareerSource Broward Partnerships Fiscal Year 2020 actual year to date is \$877,025

Dollar Value of CareerSource Broward Partnerships Fiscal Year 2020 actual third quarter is \$109,500

Marketing & Communications

Media Value Generated Fiscal Year 2020 goal is \$300,000 Media Value Generated Fiscal Year 2020 goal year to date is \$225,000 Media Value Generated Fiscal Year 2020 actual year to date is \$256,283 Media Value Generated Fiscal Year 2020 actual third quarter is \$92,786

Financial Support

Public/Private Mix Fiscal Year 2020 goal is \$1.00 to \$1.30 Public/Private Mix Fiscal Year 2020 goal year to date is \$1.00 to \$1.30 Public/Private Mix Fiscal Year 2020 actual year to date is \$1:00 to \$1.48 Public/Private Mix Fiscal Year 2020 actual third quarter is \$1:00 to \$0.98

Private Sector Dollars Investing in Economic Development Fiscal Year 2020 goal is \$2,344,600 Private Sector Dollars Investing in Economic Development Fiscal Year 2020 goal year to date is \$1,758,450

Private Sector Dollars Investing in Economic Development Fiscal Year 2020 actual year to date is \$2,001,370

Private Sector Dollars Investing in Economic Development Fiscal Year 2020 actual third quarter is \$445,733

Greater Fort Lauderdale Alliance Fiscal Year 2020 Market Measures

Administrative Objectives

A. Continue to promote and support the Port Everglades Master Plan through the Port Everglades Action Team, focusing on key projects such as the Turning Notch and Deepening and Widening Projects.

With the long-sought-after goal of authorization by the Army Corps of Engineers for the widening and deepening of Port Everglades, the first step of which we received in 1Q/17, we were focused on the second authorization phase to get approval and selection into the ACOE "New Start" budget. At our January 2020 PEAT meeting, we developed a plan to blanket elected officials and Congressional decision-makers. In February 2020, the Port was notified that after more than 20 years, Port Everglades was successful in being designated as a new start in the ACOE Budget and the first phase of actual construction – relocating the Coast Guard Station – was approved. In addition, they were awarded \$29 million towards the approximately \$39 million project.

We will continue to promote and support the Port Everglades Master Plan through the Port Everglades Action Team (PEAT) with meetings, letter-writing campaigns and trips by our team to both Tallahassee and Washington, DC. Currently we are supporting the Port's efforts to receive a MARAD Grant for the purchase of specialized, low-height cranes for the post-Panamax ships arriving at the Port. And in Q3 a new Port Director was announced and will be introduced to our team once group settings are resumed.

B. Research, plan, and organize and execute a 2020 Alliance leadership trip to one of Broward County's competitive regions to review best practices and produce benchmarks for improvement in Alliance performance and deliverables and to enhance Broward County's business climate. In 2016 and 2018 the Alliance traveled to Austin, Texas and Nashville, Tennessee, respectively.

In 2019, a group of Alliance community leaders voted to select Charlotte, NC as our next Leadership Trip location. On March 1, 2020, close to 90 business leaders, municipal staffers, non-profits and elected officials traveled to Charlotte and spent the next four days meeting with leaders from all six of our chosen study teams (Business Best Practices, Quality of Life, Education/Workforce/Talent, Transportation, Housing and Healthcare/Life Sciences). We kicked off the study trip with a welcome presentation from the city historian, a business journalist and an economic development executive. Our trip included a tour of the city, discussions with the head of their NFL / MLS teams and a roundtable with the non-profit leaders of Opportunity Charlotte, an initiative that sprung from a harsh evaluation of their community's impoverished areas called the Chetty Report. While each team had dozens of meetings with officials as wide-ranging as Wells Fargo economist and CNBC star Mark Vitner, to the head of their light rail system, community colleges and healthcare system, we also met with rank-and-file influencers. We closed with a thoughtful "fireside chat" with Mayor Vi Lyles and Tom Murray, CEO of the Charlotte Regional Visitors Authority.

The goal was to study the Charlotte / Mecklenburg County metropolitan area and compare it to Greater Fort Lauderdale / Broward County. A report will be compiled and presented to the 3Q 2020

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Alliance Board of Directors meeting and at a Six Pillars Broward event.

In Q3, we created a "Thank you City of Charlotte / Mecklenburg County" ad which ran in their local business journal as a way of showing our gratitude for putting out the welcome mat and sharing best practices. We also met virtually with the chairs to discuss the trip. In Q4 or 1Q21 we plan on getting our groups together to complete a report and present it to the community.

C. Launch Six Pillars 2.0 focused on the following issues: Affordable Housing, Community Branding, Distressed Areas, Entrepreneurial Ecosystem, Growing Target Industry Clusters, Homelessness, Regional Climate Action Plan, Branding/Building a Talent Hub, and Transportation.

SOB (SUPPORTER OF BROWARD) CAMPAIGN

The SOB "Supporter of Broward" Marketing Campaign is a Six Pillars Broward collective impact initiative created to help restart Broward County's economy safely, which was shut down due to the COVID-19 pandemic.

Accomplishments:

- Hosted live SOB campaign launch, June 18th at the Broward Center for the Performing Arts, with more than 300 attendees.
- Launched a campaign website www.ProudSOB.com that provides safety information, a campaign toolkit, and merchandise.
- Placed radio, newspaper and magazine advertisements, highway billboards, and banners around the county.

PROSPERITY BROWARD

Prosperity Broward convenes community stakeholders to expand economic mobility in the six Broward County zip codes that have the highest levels of unemployment and poverty.

Accomplishments:

- Partnered with the Community Foundation of Broward and hosted a town-hall meeting to discuss the current needs of the residents in the zip codes.
- Engaged community partners with the Supporter of Broward (SOB) campaign to ensure engagement in the zip codes.
- Assisted with the City of Pompano Beach Virtual Hiring Event.
- Provided zip code data reports to the Community Foundation of Broward which were used to help direct assistance where it is needed the most.

EMPOWER BROWARD

Empower Broward is a localized "economic gardening" program that helps small businesses grow and scale in Broward County's most economically challenged zip-codes.

Accomplishments:

- Sweetie's Italian Ice has completed the program, which included the development of an ecommerce website to increase sales and help scale the business.
- Empower Broward Version 2.0 is currently being developed, and will focus on the scalability of the program, identifying metrics that can measure impact and success, and a new, stand-alone website for the program.

Greater Fort Lauderdale Alliance Fiscal Year 2020 Market Measures

Business Intelligence Administrative Objectives

A. Develop and maintain a new template marketing presentation that clearly and factually states the business case for establishing or growing specific target industry niches of strength and opportunity for Broward County (i.e., Aviation Maintenance, Repair and Overhaul; Pharmaceutical Manufacturing; IT Software Design).

The template marketing presentation has been developed and the presentations for the target industry niche segments are updated on a continual basis.

B. Complete a database highlighting Broward County's competencies (leading employers, average salary by selected occupation, education data, etc.) to attract target industry niche sectors and post online for access by Alliance partners and prospects.

The database was developed and posted online in December 2015. It is updated on a continual basis.

C. Report on target industries niche subsets in its prospects and leads reports to develop a baseline and subsequent measurements indicating success in growing the niche markets.

Of the total 39 prospects and leads in the 3rd quarter, 7 were in the target niche industries of Aviation Maintenance, Repair and Overhaul; International and Regional Headquarters; Pharmaceutical Manufacturing; Medical Equipment/Device Development and Manufacturing; Custom Computer Programming; and Software Publishers.

D. Develop and utilize an expanded internship program with area universities for undergraduates and MBA candidates to assist with research projects designed to help grow jobs in Broward County.

This program has been created and the Alliance is utilizing interns to assist with research projects.

E. Prepare ongoing annual and updated data that will be used in the Six Pillars strategic planning process to grow high paying jobs in Broward County and engage community leaders in enhancing Broward County's business and economic climate.

Updated data is prepared on an ongoing basis.

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Key Broward County Economic Indicators

Following are key Broward County economic statistics that are indicators of Broward's overall economic health and trends (2020 numbers are as of June, 2020)

- 2012 Number of Employed equals 952,484
- 2013 Number of Employed equals 973,289
- 2014 Number of Employed equals 1,017,456
- 2015 Number of Employed equals 956,378
- 2016 Number of Employed equals 980,719
- 2017 Number of Employed equals 991,883
- 2018 Number of Employed equals 1,011,564
- 2019 Number of Employed equals 1,023,100
- 2020 Number of Employed equals 875,315

Source: Florida Department of Economic Opportunity, June 2020. Release date July 17th, 2020.

- 2012 Number in Labor Force equals 1,021,901
- 2013 Number in Labor Force equals 1,026,442
- 2014 Number in Labor Force equals 1,065,335
- 2015 Number in Labor Force equals 999,633
- 2016 Number in Labor Force equals 1,025,431
- 2017 Number in Labor Force equals 1,026,696
- 2018 Number in Labor Force equals 1,041,177
- 2019 Number in Labor Force equals 1,049,805
- 2020 Number in Labor Force equals 992,435

Source: Florida Department of Economic Opportunity, June 2020. Release date July 17th, 2020.

- 2012 Number of Unemployed equals 69,417
- 2013 Number of Unemployed equals 53,153
- 2014 Number of Unemployed equals 47,879
- 2015 Number of Unemployed equals 43,255
- 2016 Number of Unemployed equals 44,712
- 2017 Number of Unemployed equals 34,813
- 2018 Number of Unemployed equals 29,613 2019 Number of Unemployed equals 26,705
- 2020 Number of Unemployed equals 117,120

Source: Florida Department of Economic Opportunity, June 2020. Release date July 17th, 2020.

- 2012 Unemployment rate equals 6.8%
- 2013 Unemployment rate equals 5.2%
- 2014 Unemployment rate equals 4.5%
- 2015 Unemployment rate equals 4.3%
- 2016 Unemployment rate equals 4.4%
- 2017 Unemployment rate equals 3.4%
- 2018 Unemployment rate equals 2.8%
- 2019 Unemployment rate equals 2.5%
- 2020 Unemployment rate equals 11.8%

Source: Florida Department of Economic Opportunity, June 2020. Release date July 17th, 2020.

Number of Jobs in Target Industries

2012 Number of Jobs in Aviation and Aerospace equals 10,775

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2013 Number of Jobs in Aviation and Aerospace equals 10,823 2014 Number of Jobs in Aviation and Aerospace equals 11,861 2015 Number of Jobs in Aviation and Aerospace equals 11,931 2016 Number of Jobs in Aviation and Aerospace equals 12,409 2017 Number of Jobs in Aviation and Aerospace equals 13,250 2018 Number of Jobs in Aviation and Aerospace equals 16,058 2019 Number of Jobs in Aviation and Aerospace equals 16,691 2020 Number of Jobs in Aviation and Aerospace equals 17,905 Source: EMSI – June 2020.

2012 Number of Jobs in Life Sciences equals 4,072 2013 Number of Jobs in Life Sciences equals 4,237 2014 Number of Jobs in Life Sciences equals 4,684 2015 Number of Jobs in Life Sciences equals 4,752 2016 Number of Jobs in Life Sciences equals 4,810 2017 Number of Jobs in Life Sciences equals 4,746 2018 Number of Jobs in Life Sciences equals 4,981 2019 Number of Jobs in Life Sciences equals 5,656 2020 Number of Jobs in Life Sciences equals 6,568 Source: EMSI – June 2020.

2012 Number of Jobs in Information & Communication Technologies equals 31,634 2013 Number of Jobs in Information & Communication Technologies equals 32,341 2014 Number of Jobs in Information & Communication Technologies equals 33,290 2015 Number of Jobs in Information & Communication Technologies equals 34,664 2016 Number of Jobs in Information & Communication Technologies equals 33,351 2017 Number of Jobs in Information & Communication Technologies equals 34,841 2018 Number of Jobs in Information & Communication Technologies equals 39,494 2019 Number of Jobs in Information & Communication Technologies equals 40,924 2020 Number of Jobs in Information & Communication Technologies equals 41,429 Source: EMSI – June 2020.

2012 Number of Jobs in Corporate, Regional & Divisional HQ equals 47,461 2013 Number of Jobs in Corporate, Regional & Divisional HQ equals 50,027 2014 Number of Jobs in Corporate, Regional & Divisional HQ equals 53,433 2015 Number of Jobs in Corporate, Regional & Divisional HQ equals 54,923 2016 Number of Jobs in Corporate, Regional & Divisional HQ equals 52,272 2017 Number of Jobs in Corporate, Regional & Divisional HQ equals 54,446 2018 Number of Jobs in Corporate, Regional & Divisional HQ equals 62,657 2019 Number of Jobs in Corporate, Regional & Divisional HQ equals 64,707 2020 Number of Jobs in Corporate, Regional & Divisional HQ equals 65,469 Source: EMSI – June 2020.

2012 Number of Jobs in High-Tech Manufacturing equals 31,396 2013 Number of Jobs in High-Tech Manufacturing equals 31,995 2014 Number of Jobs in High-Tech Manufacturing equals 32,411 2015 Number of Jobs in High-Tech Manufacturing equals 32,677 2016 Number of Jobs in High-Tech Manufacturing equals 30,906 2017 Number of Jobs in High-Tech Manufacturing equals 31,821 2018 Number of Jobs in High-Tech Manufacturing equals 36,888 2019 Number of Jobs in High-Tech Manufacturing equals 38,481

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2020 Number of Jobs in High-Tech Manufacturing equals 40,609

Source: EMSI – June 2020.

2012 Number of Jobs in Marine industry equals 8,797

2013 Number of Jobs in Marine industry equals 8,805

2014 Number of Jobs in Marine industry equals 8,156

2015 Number of Jobs in Marine industry equals 8,472

2016 Number of Jobs in Marine industry equals 8,325

2017 Number of Jobs in Marine industry equals 8,300

2018 Number of Jobs in Marine industry: equals 9,385

2019 Number of Jobs in Marine industry equals 9,549

2020 Number of Jobs in Marine industry equals 9,681

Source: EMSI – June 2020.

Employment by Major Occupational Sectors

December 2013 Number of Jobs in Construction Sector equals 34,700

December 2014 Number of Jobs in Construction Sector equals 38,400

December 2015 Number of Jobs in Construction Sector equals 43,800

December 2016 Number of Jobs in Construction Sector equals 44,900

December 2017 Number of Jobs in Construction Sector equals 49,600

December 2018 Number of Jobs in Construction Sector equals 51,300

December 2019 Number of Jobs in Construction Sector equals 48,700

June 2020 Number of Jobs in Construction Sector equals 46,900

Source: Florida Department of Economic Opportunity, June 2020. Release date July 17th, 2020.

December 2013 Number of Jobs in Manufacturing Sector equals 26,700

December 2014 Number of Jobs in Manufacturing Sector equals 27,600

December 2015 Number of Jobs in Manufacturing Sector equals 28,400

December 2016 Number of Jobs in Manufacturing Sector equals 27,900

December 2017 Number of Jobs in Manufacturing Sector equals 28,800

December 2018 Number of Jobs in Manufacturing Sector equals 28,300

December 2019 Number of Jobs in Manufacturing Sector equals 28,200

June 2020 Number of Jobs in Manufacturing Sector equals 27,700

Source: Florida Department of Economic Opportunity, June 2020. Release date July 17th, 2020.

December 2013 Number of Jobs in Wholesale Trade Sector equals 46,700

December 2014 Number of Jobs in Wholesale Trade Sector equals 48,000

December 2015 Number of Jobs in Wholesale Trade Sector equals 48,700

December 2016 Number of Jobs in Wholesale Trade Sector equals 49,200

December 2017 Number of Jobs in Wholesale Trade Sector equals 49,900

December 2018 Number of Jobs in Wholesale Trade Sector equals 47,800

December 2019 Number of Jobs in Wholesale Trade Sector equals 48,700

June 2020 Number of Jobs in Wholesale Trade Sector equals 50,500

Source: Florida Department of Economic Opportunity, June 2020. Release date July 17th, 2020.

December 2013 Number of Jobs in Retail Sector equals 111,000

December 2014 Number of Jobs in Retail Sector equals 112,300

December 2015 Number of Jobs in Retail Sector equals 112,900

December 2016 Number of Jobs in Retail Sector equals 115,200

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December 2017 Number of Jobs in Retail Sector equals 113,500 December 2018 Number of Jobs in Retail Sector equals 113,800 December 2019 Number of Jobs in Retail Sector equals 117,900 June 2020 Number of Jobs in Retail Sector equals 104,200

Source: Florida Department of Economic Opportunity, June 2020. Release date July 17th, 2020.

December 2013 Number of Jobs in Transportation, Warehousing, and Utilities Sector equals 24,700 December 2014 Number of Jobs in Transportation, Warehousing, and Utilities Sector equals 25,200 December 2015 Number of Jobs in Transportation, Warehousing, and Utilities Sector equals 26,400 December 2016 Number of Jobs in Transportation, Warehousing, and Utilities Sector equals 27,400 December 2017 Number of Jobs in Transportation, Warehousing, and Utilities Sector equals 27,600 December 2018 Number of Jobs in Transportation, Warehousing, and Utilities Sector equals 32,100 December 2019 Number of Jobs in Transportation, Warehousing, and Utilities Sector equals 32,200 June 2020 Number of Jobs in Transportation, Warehousing, and Utilities Sector equals 31,300

Source: Florida Department of Economic Opportunity, June 2020. Release date July 17th, 2020.

December 2013 Number of Jobs in Information Sector equals 18,400

December 2014 Number of Jobs in Information Sector equals 18,900

December 2015 Number of Jobs in Information Sector equals 19,400

December 2016 Number of Jobs in Information Sector equals 19,200

December 2017 Number of Jobs in Information Sector equals 19,500

December 2018 Number of Jobs in Information Sector equals 20,900

December 2019 Number of Jobs in Information Sector equals 20,200

June 2020 Number of Jobs in Information Sector equals 18,200

Source: Florida Department of Economic Opportunity, June 2020. Release date July 17th, 2020.

December 2013 Number of Jobs in Financial Activities Sector equals 55,200

December 2014 Number of Jobs in Financial Activities Sector equals 56,400

December 2015 Number of Jobs in Financial Activities Sector equals 58,600

December 2016 Number of Jobs in Financial Activities Sector equals 57,400

December 2017 Number of Jobs in Financial Activities Sector equals 58,300

December 2018 Number of Jobs in Financial Activities Sector equals 58,400

December 2019 Number of Jobs in Financial Activities Sector equals 64,300

June 2020 Number of Jobs in Financial Activities Sector equals 64,500

Source: Florida Department of Economic Opportunity, June 2020. Release date July 17th, 2020.

December 2013 Number of Jobs in Professional and Business Services Sector equals 134,500 December 2014 Number of Jobs in Professional and Business Services Sector equals 141,000 December 2015 Number of Jobs in Professional and Business Services Sector: 144,800 December 2016 Number of Jobs in Professional and Business Services Sector equals 151,700 December 2017 Number of Jobs in Professional and Business Services Sector equals 155,300 December 2018 Number of Jobs in Professional and Business Services Sector equals 156,200 December 2019 Number of Jobs in Professional and Business Services Sector equals 157,600 June 2020 Number of Jobs in Professional and Business Services Sector equals 141,900 Source: Florida Department of Economic Opportunity, June 2020. Release date July 17th, 2020.

December 2013 Number of Jobs in Education and Health Services Sector: 99,500 December 2014 Number of Jobs in Education and Health Services Sector equals 101,600 December 2015 Number of Jobs in Education and Health Services Sector equals 104,500

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December 2016 Number of Jobs in Education and Health Services Sector equals 107,200 December 2017 Number of Jobs in Education and Health Services Sector equals 114,000 December 2018 Number of Jobs in Education and Health Services Sector equals 113,700 December 2019 Number of Jobs in Education and Health Services Sector equals 118,900 June 2020 Number of Jobs in Education and Health Services Sector equals 103,900 Source: Florida Department of Economic Opportunity, June 2020. Release date July 17th, 2020.

December 2013 Number of Jobs in Leisure and Hospitality Sector equals 87,400 December 2014 Number of Jobs in Leisure and Hospitality Sector equals 91,000 December 2015 Number of Jobs in Leisure and Hospitality Sector equals 92,800 December 2016 Number of Jobs in Leisure and Hospitality Sector equals 96,100 December 2017 Number of Jobs in Leisure and Hospitality Sector equals 95,400 December 2018 Number of Jobs in Leisure and Hospitality Sector equals 95,000 December 2019 Number of Jobs in Leisure and Hospitality Sector equals 97,800 June 2020 Number of Jobs in Leisure and Hospitality Sector equals 69,100 Source: Florida Department of Economic Opportunity, June 2020. Release date July 17th, 2020.

Average Wage Rates by Target Industry

2012 Average wage rates in Aviation and Aerospace equals \$56,451 2013 Average wage rates in Aviation and Aerospace equals \$56,281 2014 Average wage rates in Aviation and Aerospace equals \$58,914 2015 Average wage rates in Aviation and Aerospace equals \$62,686 2016 Average wage rates in Aviation and Aerospace equals \$78,400 2017 Average wage rates in Aviation and Aerospace equals \$81,244 2018 Average wage rates in Aviation and Aerospace equals \$87,419 2019 Average wage rates in Aviation and Aerospace equals \$92,676 2020 Average wage rates in Aviation and Aerospace equals \$95,503 Source: EMSI – June 2020.

2012 Average wage rates in Life Sciences equals \$50,240 2013 Average wage rates in Life Sciences equals \$49,369 2014 Average wage rates in Life Sciences equals \$50,934 2015 Average wage rates in Life Sciences equals \$52,020 2016 Average wage rates in Life Sciences equals \$69,069 2017 Average wage rates in Life Sciences equals \$76,487 2018 Average wage rates in Life Sciences equals \$77,985 2019 Average wage rates in Life Sciences equals \$80,620 2020 Average wage rates in Life Sciences equals \$85,049 Source: EMSI – June 2020.

2012 Average wage rates in Information & Communication Technologies equals \$77,635 2013 Average wage rates in Information & Communication Technologies equals \$79,025 2014 Average wage rates in Information & Communication Technologies equals \$80,763 2015 Average wage rates in Information & Communication Technologies equals \$82,991 2016 Average wage rates in Information & Communication Technologies equals \$109,738 2017 Average wage rates in Information & Communication Technologies equals \$113,636 2018 Average wage rates in Information & Communication Technologies equals \$109,261 2019 Average wage rates in Information & Communication Technologies equals \$109,399 2020 Average wage rates in Information & Communication Technologies equals \$112,938

Source: EMSI - June 2020.

2012 Average wage rates in Corporate, Regional & Divisional HQ equals \$62,438 2013 Average wage rates in Corporate, Regional & Divisional HQ equals \$62,992 2014 Average wage rates in Corporate, Regional & Divisional HQ equals \$67,349 2015 Average wage rates in Corporate, Regional & Divisional HQ equals \$68,771 2016 Average wage rates in Corporate, Regional & Divisional HQ equals \$84,168 2017 Average wage rates in Corporate, Regional & Divisional HQ equals \$86,204 2018 Average wage rates in Corporate, Regional & Divisional HQ equals \$86,069 2019 Average wage rates in Corporate, Regional & Divisional HQ equals \$86,076 2020 Average wage rates in Corporate, Regional & Divisional HQ equals \$87,529 Source: EMSI – June 2020.

2012 Average wage rates in High-Tech Manufacturing equals \$59,782 2013 Average wage rates in High-Tech Manufacturing equals \$60,239 2014 Average wage rates in High-Tech Manufacturing equals \$60,696 2015 Average wage rates in High-Tech Manufacturing equals \$60,868 2016 Average wage rates in High-Tech Manufacturing equals \$77,622 2017 Average wage rates in High-Tech Manufacturing equals \$80,252 2018 Average wage rates in High-Tech Manufacturing equals \$80,021 2019 Average wage rates in High-Tech Manufacturing equals \$82,154 2020 Average wage rates in High-Tech Manufacturing equals \$84,606 Source: EMSI – June 2020.

2012 Average wage rates in Marine Industry equals \$45,182 2013 Average wage rates in Marine Industry equals \$45,870 2014 Average wage rates in Marine Industry equals \$50,126 2015 Average wage rates in Marine Industry equals \$50,611 2016 Average wage rates in Marine Industry equals \$61,783 2017 Average wage rates in Marine Industry equals \$65,638 2018 Average wage rates in Marine Industry equals \$68,270 2019 Average wage rates in Marine Industry equals \$69,815 2020 Average wage rates in Marine Industry equals \$71,796 Source: EMSI – June 2020.

Per Capita Income

2012 Per capital income equals \$28,547 2013 Per capital income equals \$28,205 2014 Per capital income equals \$28,329 2015 Per capital income equals \$28,381 2016 Per capital income equals \$28,987 2017 Per capital income equals \$30,109 2018 Per capital income equals \$31,464 Source: U.S Census Bureau.

Median Household Income

2012 Median Household Income equals \$51,603 2013 Median Household Income equals \$51,251 2014 Median Household Income equals \$51,574 2015 Median Household Income equals \$51,968

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2016 Median Household Income equals \$52,954 2017 Median Household Income equals \$54,895 2018 Median Household Income equals \$57,333

Source: U.S Census Bureau.

Average Annual wage

2012 Average Annual Wage equals \$43,899 2013 Average Annual Wage equals \$44,579 2014 Average Annual Wage equals \$46,033 2015 Average Annual Wage equals \$47,859 2016 Average Annual Wage equals \$48,687 2017 Average Annual Wage equals \$51,259 2018 Average Annual Wage equals \$52,929 Source: Enterprise Florida.

Office Vacancy Rate %

2012 Office Vacancy rate equals 19.9% 2013 Office Vacancy rate equals 19.2% 2014 Office Vacancy rate equals 15.7% 2015 Office Vacancy rate equals 15.7% 2016 Office Vacancy rate equals 14.6% 2017 Office Vacancy rate equals 11.8% 2018 Office Vacancy rate equals 11.4% 2019 Office Vacancy rate equals 10.2% 2020 Office Vacancy rate equals 11.4% Source: CBRE Research, Q2 2020.

Office Net Absorption Square Feet

2012 Net Absorption Square feet equals minus 9,711
2013 Net Absorption Square feet equals 89,478
2014 Net Absorption Square feet equals 116,754
2015 Net Absorption Square feet equals 467,570
2016 Net Absorption Square Feet equals 279,620
2017 Net Absorption Square Feet equals 222,000
2018 Net Absorption Square Feet equals 38,000
2019 Net Absorption Square Feet equals minus 128,397
2020 Net Absorption Square Feet equals minus 63,317
Source: CBRE Research, Q2 2020.

Industry Vacancy Rate %

2012 Industry Vacancy Rate equals 8.0% 2013 Industry Vacancy Rate equals 8.1% 2014 Industry Vacancy Rate equals 7.3% 2015 Industry Vacancy Rate equals 9.2% 2016 Industry Vacancy Rate equals 6.1% 2017 Industry Vacancy Rate equals 3.6% 2018 Industry Vacancy Rate equals 3.8% 2019 Industry Vacancy Rate equals 6.3% 2020 Industry Vacancy Rate equals 7.2% Source: CBRE Research, Q2 2020.

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Industry Net Absorption Square Feet

2012 Net Absorption Square Feet equals 264,766
2013 Net Absorption Square Feet equals 273,636
2014 Net Absorption Square Feet equals 190,341
2015 Net Absorption Square Feet equals 864,196
2016 Net Absorption Square Feet equals 310,543
2017 Net Absorption Square Feet equals 894,998
2018 Net Absorption SF Square Feet equals 224,214
2019 Net Absorption SF Square Feet equals 145,780
2020 Net Absorption SF Square Feet equals 114,789
Source: CBRE Research, Q2 2020.

Broward County Property Tax Base Growth

Residential County Property Tax Base

2012 Residential County Property Tax Base equals \$86,139,504,130 2013 Residential County Property Tax Base equals \$90,602,712,080 2014 Residential County Property Tax Base equals \$98,102,068,110 2015 Residential County Property Tax Base equals \$106,234,517,520 2016 Residential County Property Tax Base equals \$114,783,990,830 2017 Residential County Property Tax Base equals \$123,925,153,510 2018 Residential County Property Tax Base equals \$132,946,694,120 2019 Residential County Property Tax Base equals \$141,671,309,822 Source: Broward County Appraiser's Office.

Commercial/Industrial County Tax base

2012 Commercial/Industrial County Property Tax Base equals \$32,730,915,750 2013 Commercial/Industrial County Property Tax Base equals \$33,017,503,750 2014 Commercial/Industrial County Property Tax Base equals \$34,283,192,400 2015 Commercial/Industrial County Property Tax Base equals \$35,517,337,080 2016 Commercial/Industrial County Property Tax Base equals \$38,537,169,030 2017 Commercial/Industrial County Property Tax Base equals \$41,945,240,370 2018 Commercial/Industrial County Property Tax Base equals \$44,664,169,420 2019 Commercial/Industrial County Property Tax Base equals \$47,314,571,180 Source: Broward County Appraiser's Office.

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Fiscal Year 2020 Announced Economic Development Projects Greater Fort Lauderdale Alliance Partnership for Economic Growth

First quarter announced projects

Month Announced December
Status Announced Expansion Project
Company is Spirit
City of Dania Beach
Type of Facility is Office, Training, Corporate Housing
Square foot of project is 500,000
Direct capital investment is \$250,000,000
Jobs created is 225
Jobs retained is 853

Product Service is major US passenger airline headquarters

Month Announced December
Status Announced Expansion Project
Company is Shiji
City of Hollywood
Type of Facility is Office
Square foot of project is 14,000
Foreign Direct Capital Investment is \$800,000

Jobs created is 70

Jobs created is 70

Jobs retained is 10

Product Service is an international company with global headquarters in Asia, focused on technology platform for the hospital industry.

Month Announced December
Status Unannounced Expansion Project
Company is Publix
City of Deerfield Beach
Type of Facility is Manufacturing, Distribution
Square foot of project is 62,000
Direct capital investment is \$23,400,000
Jobs created is 265
Product Service is Food manufacturer/distributor

2020 1st Quarter Project totals

Total 2020 1st Quarter Square foot of project is 576,000
Total 2020 1st Quarter Direct Capital Investment is \$273,400,000
Total 2020 1st Quarter Foreign Direct capital investment \$800,000
Total 2020 1st Quarter jobs created is 560
Total 2020 1st Quarter jobs retained is 863

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Second quarter announced projects

Month Announced February
Status Announced Expansion Project
Company is Accilerate
City of Sunrise
Type of Facility is Office, R and D
Square foot of project is 6,000
Direct capital investment is \$3,600,000
Jobs created is 50
Jobs retained is 50

Product Service is development and implementation of software/hardware, focused on artificial intelligence and business process automation.

Month Announced March
Status Unannounced Expansion Project
Company is Bankers Healthcare Group
City of Miramar
Type of Facility is Office
Square foot of project is 130,000
Direct capital investment is \$42,000,000
Jobs created is 220

Product Service is specializes in financing for medical industry, doctors, dentists, etc.

2020 2nd Quarter Project totals

Total 2020 2nd Quarter Square foot of project is 136,000 Total 2020 2nd Quarter Direct Capital Investment is \$45,600,000 Total 2020 2nd Quarter Foreign Direct capital investment \$0 Total 2020 2nd Quarter jobs created is 270 Total 2020 2nd Quarter jobs retained is 50

Third quarter announced projects

Month Announced June
Status Unannounced Expansion Project
Company is Project Restore
City of Sunrise
Type of Facility is Office, R and D
Square foot of project is 6,000
Direct capital investment is \$2,100,000
Jobs created is 92
Product Service is medical device manufacturing.

Month Announced June
Status Unannounced Expansion Project
Company is TLB Enterprises Group Holdings
City of Deerfield Beach
Type of Facility is Office, Distribution
Square foot of project is 1,000

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Jobs created is 5

Product Service is PPE distribution company.

2020 3rd Quarter Project totals

Total 2020 3rd Quarter Square foot of projects is 7,000

Total 2020 3rd Quarter Direct Capital Investment is \$2,100,000

Total 2020 3rd Quarter Foreign Direct capital investment \$0

Total 2020 3rd Quarter jobs created is 97

Total 2020 3rd Quarter jobs retained is 0

2020 Year to date Project Totals Project totals

Total 2020 Year to date Square foot of projects is 719,000

Total 2020 Year to date Direct Capital Investment is \$321,100,000

Total 2020 Year to date Foreign Direct capital investment \$800,000

Total 2020 Year to date jobs created is 927

Total 2020 Year to date jobs retained is 913

Business Development Goals for FY2020

Business Development Goals for FY2020 Direct Capital Investment is \$75,000,000

Business Development Goals for FY2020 Foreign Direct Capital Investment is \$5,000,000

Business Development Goals for FY2020 Jobs created is 1,200

Business Development Goals for FY2020 Jobs retained is 1,300