#### PORT EVERGLADES FRANCHISE APPLICATION

An application will not be deemed complete and ready for processing until all required documents and fees are received.

A separate application must be filed for each type of france	hise applied for.
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FRANCHISE TYPE CHECK ONE X STEAMSHIP AG	ENT STEVEDORE
CARGO HANDLER TUGBOAT & TO	WING VESSEL BUNKERING
VESSEL OILY WASTE REMOVAL	SSEL SANITARY WASTE WATER REMOVAL
MARINE TERMINAL SECURITY	MARINE TERMINAL SECURITY
FIREARMS CARRYING SECURITY PERSONNEL	NON-FIREARMS CARRYING SECURITY PERSONNEL
Note: Applicant is the legal entity applying for the franc the named franchisee. All information contained in this any parent, affiliate, or subsidiary entities.	
Applicant's	
Name Eller-ITO Stevedoring Compan, LLC	
(Name as it appears on the certificate of incorporation, ch legal formation of the Applicant)	narter, or other legal documentation as applicable, evidencing the
Applicant's Business Address 1007 N America V	Vay, Suite 501 - Miami, FL 33132
	Street City/State/Zip il address chrisarocha @ellerito.com
Fax #: (305)371-9969	
Name of the person authorized to bind the Applican	nt (Person's signature must appear on Page 13.)
Name of the person authorized to bind the Applican	nt (Person's signature must appear on Page 13.)
Name Christopher C. Arocha	nt (Person's signature must appear on Page 13.)
	nt (Person's signature must appear on Page 13.)
Name Christopher C. Arocha	
Name Christopher C. Arocha Title Senior Vice President	
Name Christopher C. Arocha Title Senior Vice President Business Address same as applicant's business	s address
Name Christopher C. Arocha Title Senior Vice President Business Address same as applicant's business Number /	s address Street City/State/Zip
Name Christopher C. Arocha Title Senior Vice President Business Address same as applicant's business Number / Phone # (305)379-3700 Fax #: (305)371-9969 Provide the Name and Contact Information of App	s address Street City/State/Zip E-mail address <u>Chrisarocha</u> <u>@ellerito.com</u> plicant's Representative to whom questions about
Name Christopher C. ArochaTitle Senior Vice PresidentBusiness Address same as applicant's businessNumber /Phone # $(305)$ 379-3700Fax #: $(305)$ 371-9969Provide the Name and Contact Information of Appthis application are to be directed (if different from	s address Street City/State/Zip E-mail address <u>chrisarocha</u> <u>@ ellerito.com</u> plicant's Representative to whom questions about n the person authorized to bind the Applicant):
Name Christopher C. Arocha         Title Senior Vice President         Business Address same as applicant's business         Number /         Phone # (305) 379-3700         Fax #:       (305) 371-9969         Provide the Name and Contact Information of Appthis application are to be directed (if different from Representative's Name Timothy J. Armstrong, E	s address Street City/State/Zip E-mail address <u>chrisarocha</u> <u>@ ellerito.com</u> plicant's Representative to whom questions about n the person authorized to bind the Applicant):
Name_Christopher C. Arocha         Title_Senior Vice President         Business Address_same as applicant's business         Number /         Phone # (305)379-3700         Fax #:       (305)371-9969         Provide the Name and Contact Information of Application are to be directed (if different from Representative's Name_Timothy J. Armstrong, E         Representative's Title_Attorney         Representative's Business Address_108 Cannon (19)	s address Street City/State/Zip E-mail address chrisarocha @ellerito.com plicant's Representative to whom questions about in the person authorized to bind the Applicant): isq. CT West Ponte Verde Beach, FI 32082
Name Christopher C. Arocha         Title Senior Vice President         Business Address same as applicant's business         Number /         Phone # (305)379-3700         Fax #:       (305)371-9969         Provide the Name and Contact Information of Appthis application are to be directed (if different from Representative's Name Timothy J. Armstrong, E         Representative's Title Attorney	s address Street City/State/Zip E-mail address <u>chrisarocha</u> <u>@ ellerito.com</u> plicant's Representative to whom questions about n the person authorized to bind the Applicant): isq.
Name Christopher C. Arocha         Title Senior Vice President         Business Address same as applicant's business         Number /         Phone # (305) 379-3700         Fax #:       (305) 371-9969         Provide the Name and Contact Information of Appthis application are to be directed (if different from Representative's Name Timothy J. Armstrong, E         Representative's Title Attorney         Representative's Business Address 108 Cannon (Number /	s address Street City/State/Zip E-mail address chrisarocha @ellerito.com plicant's Representative to whom questions about in the person authorized to bind the Applicant): isq. CT West Ponte Verde Beach, FI 32082

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PLEASE COMPLETE THIS APPLICATION AND LABEL ALL REQUIRED BACKUP DOCUMENTATION TO CLEARLY IDENTIFY THE SECTION OF THE APPLICATION TO WHICH THE DOCUMENTATION APPLIES (I.E...., SECTION A, B, C, etc.).

#### Section A

1. List the name(s) of Applicant's officers, including, CEO, COO, CFO, director(s), member(s), partner(s), shareholder(s), principal(s), employee(s), agents, and local representative(s) active in the management of the Applicant.

#### Officers:

Title Senior Vice President	,
First Name Christopher	Middle Name Charles
Last Name Arocha	
Business Street Address 1007 N America Way,	Suite 501
City, State, Zip Code Miami, FL 33132	
Phone Number (	Fax Number ( <u>305</u> ) <u>371-9969</u>
Email Address	@ ellerito.com
Title Vice President of Operations	
First Name Fernando	Middle Name Nicolas
Last Name Alvarez	·
Business Street Address 1007 N America Way,	Suite 501
City, State, Zip Code Miami, FL 33132	
Phone Number ( <u>305</u> ) 379-3700	Fax Number ( <u>305</u> ) 371-9969
Email Address <u>falvarez</u>	@ellerito.com
Title Vice President of Finance	V
First Name Silvia	Middle Name Elena
Last Name Guardado	0.11. 504
Business Street Address 1007 N America Way,	Suite 501
City, State, Zip Code Miami, FL 33132	
Phone Number (305) 379-3700	Fax Number ( <u>305</u> )371-9969 @ ellerito.com
Email Address <u>sguardado</u>	
Title	
First Name	Middle Name
Last Name	
Business Street Address	
City, State, Zip Code	
Phone Number (	
Email Address	(a) .

Attach additional sheets if necessary.

2. RESUMES: Provide a resume for each officer, director, member, partner, shareholder, principal, employee, agent, and local representative(s) active in the management of the Applicant, as listed above.

#### Section B

- Place checkmark to describe the Applicant:

   Sole Proprietorship ( ) Corporation ( ) Partnership (<sub>x</sub>) Joint Venture ( ) Limited Liability Company
- 2. Provide copies of the documents filed at the time the Applicant was formed including Articles of Incorporation (if a corporation); Articles of Organization (if an LLC); or Certificate of Limited Partnership or Limited Liability Limited Partnership (if a partnership). If the Applicant was not formed in the State of Florida, provide a copy of the documents demonstrating that the Applicant is authorized to conduct business in the State of Florida.

#### Section C

1. Has there been any change in the ownership of the Applicant within the last five (5) years? (e.g., any transfer of interest to another party)

Yes\_\_\_\_ No  $\times$  If "Yes," please provide details in the space provided. Attach additional sheets if necessary.

2. Has there been any name change of the Applicant or has the Applicant operated under a different name within the last five (5) years?
Yes\_\_\_\_ No\_\_x If "Yes," please provide details in the space provided, including: Prior name(s) and Date of name change(s) filed with the State of Florida's Division of Corporations or other

and Date of name change(s) filed with the State of Florida's Division of Corporations or other applicable state agency. Attach additional sheets if necessary.

3. Has there been any change in the officers, directors, executives, partners, shareholders, or members of the Applicant within the past five (5) years?

Yes\_\_\_\_ No\_x\_\_ If "Yes," please provide details in the space provided, including: Prior officers, directors, executives, partners, shareholders, members Name(s)

New officers, directors, executives, partners, shareholders, members Name(s)

Also supply documentation evidencing the changes including resolution or minutes appointing new officers, list of new principals with titles and contact information, and effective date of changes. Attach additional sheets if necessary.

#### Section D

Provide copies of all fictitious name registrations filed by the Applicant with the State of Florida's Division of Corporations or other State agencies. If none, indicate "None" \_\_\_\_\_\_.

#### Section E

- Has the Applicant acquired another business entity within the last five (5) years?
   Yes\_\_\_\_ Nox\_\_ If "Yes," please provide the full legal name of any business entity which the Applicant acquired during the last five (5) years which engaged in a similar business activity as the business activity which is the subject of this Port Everglades Franchise Application. If none, indicate "None"\_\_\_\_\_.
- 2. Indicate in the space provided the date of the acquisition and whether the acquisition was by a stock purchase or asset purchase and whether the Applicant herein is relying on the background and history of the acquired firm's officers, managers, employees and/or the acquired firm's business reputation in the industry to describe the Applicant's experience or previous business history. Attach additional sheets if necessary.

n/a

- 3. Has the Applicant been acquired by another business entity within the last five (5) years? Yes\_\_\_\_ No\_\_x If "Yes," provide the full legal name of any business entity which acquired the Applicant during the last five (5) years which engaged in a similar business activity as the business activity which is the subject of this Port Everglades Franchise Application. If none, indicate "None"
- 4. Indicate in the space provided the date of the acquisition and whether the acquisition was by a stock purchase or asset purchase and whether the Applicant herein is relying on the background and history of the parent firm's officers, managers, employees and/or the parent firm's business reputation in the industry to describe the Applicant's experience or previous business history. Attach additional sheets if necessary.

n/a

#### Section F

Provide the Applicant's previous business history, including length of time in the same or similar business activities as planned at Port Everglades.

Resume attached

#### Section G

1. Provide a list of the Applicant's current managerial employees, including supervisors, superintendents, and forepersons.

Attached

2. List the previous work history/experience of the Applicant's current managerial employees, including their active involvement in seaports and length of time in the same or similar business activities as planned at Port Everglades.

Christopher C. Arocha - 22 years Fernando N. Alvarez - 41 years Silvia Guardado - 12 years

#### Section H

List all seaports, including Port Everglades (if application is for renewal), where the Applicant is currently performing the services/operation which is the subject of this Franchise application. Use this form for each seaport listed. Photocopy additional pages as needed (one page for each seaport listed).

If none, state "None" \_\_\_\_\_.

Number of Years Operating at this Seaport 1998 Seaport Miami \_\_\_\_

List below all of the Applicant's Clients for which it provides services at the seaport listed above.

Client Name (Company)	Services to this Client
SEABOARD MARINE	20 YEARS
ROYAL CARIBBEAN	20 YEARS
CELEBRITY CRUISES	13 YEARS
AZAMARA CRUISES	13 YEARS
FECWRY	5 YEARS
MSC	5 YEARS
MAERSK LINE	5 YEARS
NCL	4 MONTHS

Number of Years Applicant has Provided

Seaport - Port Everglades \* Royal Caribbean

#### Section I

1. Provide a description of all past (within the last five (5) years) and pending litigation and legal claims where the Applicant is a named party, whether in the State of Florida or in another jurisdiction, involving allegations that Applicant has violated or otherwise failed to comply with environmental laws, rules, or regulations or committed a public entity crime as defined by Chapter 287, Florida Statutes, or theft-related crime such as fraud, bribery, smuggling, embezzlement or misappropriation of funds or acts of moral turpitude, meaning conduct or acts that tend to degrade persons in society or ridicule public morals.

The description must include all of the following:

- a) The case title and docket number
- b) The name and location of the court before which it is pending or was heard
- c) The identification of all parties to the litigation
- d) General nature of all claims being made
- If none, indicate "None" <u>y</u>
- 2. Indicate whether in the last five (5) years the Applicant or an officer, director, executive, partner, or a shareholder, employee or agent who is or was (during the time period in which the illegal conduct or activity took place) active in the management of the Applicant was charged, indicted, found guilty or convicted of illegal conduct or activity (with or without an adjudication of guilt) as a result of a jury verdict, nonjury trial, entry of a plea of guilty or nolo contendere where the illegal conduct or activity (1) is considered to be a public entity crime as defined by Chapter 287, Florida Statutes, as amended from time to time, or (2) is customarily considered to be a white-collar crime or theft-related crime such as fraud, smuggling, bribery, embezzlement, or misappropriation of funds, etc. or (3) results in a felony conviction where the crime is directly related to the business activities for which the franchise is sought.

Yes\_\_\_\_ No<u>x</u>\_\_\_

If you responded "Yes," please provide all of the following information for each indictment, charge, or conviction:

- a) A description of the case style and docket number
- b) The nature of the charge or indictment
- c) Date of the charge or indictment
- d) Location of the court before which the proceeding is pending or was heard
- e) The disposition (e.g., convicted, acquitted, dismissed, etc.)
- f) Any sentence imposed
- g) Any evidence which the County (in its discretion) may determine that the Applicant and/or person found guilty or convicted of illegal conduct or activity has conducted itself, himself or herself in a manner as to warrant the granting or renewal of the franchise.

#### Section J

The Applicant must provide a current certificate(s) of insurance. Franchise insurance requirements are determined by Broward County's Risk Management Division and are contained in the Port Everglades Tariff No. 12 as amended, revised or reissued from time to time. The Port Everglades Tariff is contained in the Broward County Administrative Code, Chapter 42, and is available for inspection on line at: http://www.porteverglades.net/development/tariff.

Attached

#### Section K

- 1. The Applicant must provide its most recent audited or reviewed financial statements prepared in accordance with generally accepted accounting principles, or other documents and information which demonstrate the Applicant's creditworthiness, financial responsibility, and resources, which the Port will consider in evaluating the Applicant's financial responsibility.
- 2. Has the Applicant or entity acquired by Applicant (discussed in Section E herein) sought relief under any provision of the Federal Bankruptcy Code or under any state insolvency law filed by or against it within the last five (5) year period?

Yes\_\_\_\_ No\_\_\_\_

If "Yes," please provide the following information for each bankruptcy or insolvency proceeding:

- a) Date petition was filed or relief sought
- b) Title of case and docket number
- c) Name and address of court or agency
- d) Nature of judgment or relief
- e) Date entered
- 3. Has any receiver, fiscal agent, trustee, reorganization trustee, or similar officer been appointed in the last five (5) year period by a court for the business or property of the Applicant?

- If "Yes," please provide the following information for each appointment:
- a) Name of person appointed
- b) Date appointed
- c) Name and address of court
- d) Reason for appointment
- 4. Has any receiver, fiscal agent, trustee, reorganization trustee, or similar officer been appointed in the last five (5) year period by a court for any entity, business, or property acquired by the Applicant?

Yes\_\_\_ No\_X\_

- If "Yes," please provide the following information for each appointment:
- a) Name of person appointed
- b) Date appointed
- c) Name and address of court
- d) Reason for appointment

#### Section L

List four (4) credit references for the App	licant, one of which must be a bank. Use th	nis format:
Name of Reference	Nature of Business	
Contact Name	Title	
Legal Business Street Address		
City, State, Zip Code	· · · · · · · · · · · · · · · · · · ·	
Phone Number ( )		
(Provide on a separate sheet.)		
list attached	7	

#### Section M

- 1. Security: Pursuant to Port Everglades Tariff 12, Item 960, all Franchisees are required to furnish an Indemnity and Payment Bond or Irrevocable Letter of Credit drawn on a U.S. bank in a format and an amount not less than \$20,000 as required by Broward County Port Everglades Department.
- 2. Has the Applicant been denied a bond or letter of credit within the past five (5) years?

Yes\_\_\_\_ No\_\_\_

If "Yes," please provide a summary explanation in the space provided of why the Applicant was denied. Use additional sheets if necessary.

#### Section N

- 1. Provide a list and description of all equipment currently owned and/or leased by the Applicant and intended to be used by the Applicant for the type of service(s) intended to be performed at Port Everglades including the age, type of equipment and model number.
- 2. Identify the type of fuel used for each piece of equipment.

n/a

- 3. Indicate which equipment, if any, is to be domiciled at Port Everglades. n/a
- 4. Will all equipment operators be employees of the Applicant, on the payroll of the Applicant, with wages, taxes, benefits, and insurance paid by the Applicant?

Yes\_x\_ No\_\_\_

If "No," please explain in the space provided who will operate the equipment and pay wages, taxes, benefits, and insurance, if the franchise is granted. Use additional sheets if necessary.

#### Section O

Provide a copy of the Applicant's current Broward County Business Tax Receipt (formerly Occupational License).

#### Section P

- 1. Provide a copy of Applicant's safety program.
- 2. Provide a copy of Applicant's substance abuse policy.
- 3. Provide a copy of Applicant's employee job training program/policy.
- 4. Provide information regarding frequency of training.
- 5. Include equipment operator certificates, if any.

#### Section Q

1. Has the Applicant received within the past five (5) years or does the Applicant have pending any citations, notices of violations, warning notices, or fines from any federal, state, or local environmental regulatory agencies?

Yes\_\_\_ No\_\_\_

- 2. Has the Applicant received within the past five (5) years or does the Applicant have pending any citations, notices of violations, warning notices, or civil penalties from the U.S. Coast Guard? Yes No x
- 3. Has the Applicant received within the past five (5) years or does the Applicant have pending any citations, notices of violations, warning notices, or fines from the Occupational Safety and Health Administration?

Yes\_\_\_ No\_x\_

If you responded "Yes" to any of this section's questions 1, 2, or 3 above, please provide a detailed summary for each question containing the following information:

- a) Name and address of the agency issuing the citation or notice
- b) Date of the notice
- c) Nature of the violation
- d) Copies of the infraction notice(s) from the agency
- e) Disposition of case
- f) Amount of fines, if any
- g) Corrective action taken

Attach copies of all citations, notices of violations, warning notices, civil penalties and fines issued by local, state, and federal regulatory agencies, all related correspondence, and proof of payment of fines.

4. Provide a statement (and/or documentation) which describes the Applicant's commitment to environmental protection, environmental maintenance, and environmental enhancement in the Port.

#### Section R

Provide written evidence of Applicant's ability to promote and develop growth in the business activities, projects or facilities of Port Everglades through its provision of the services (i.e., stevedore, cargo handler or steamship agent) it seeks to perform at Port Everglades. For first-time applicants (stevedore, cargo handler and steamship agent), the written evidence must demonstrate Applicant's ability to attract and retain new business such that, Broward County may determine in its discretion that the franchise is in the best interests of the operation and promotion of the port and harbor facilities. The term "new business" is defined in Chapter 32, Part II of the Broward County Administrative Code as may be amended from time to time.

If you have checked an Applicant box for VESSEL BUNKERING, VESSEL OILY WASTE REMOVAL, VESSEL SANITARY WASTE WATER REMOVAL, OR MARINE TERMINAL SECURITY, the following additional information is required:

#### n/a VESSEL BUNKERING

Section T- A Letter of Adequacy from the U.S. Coast Guard and a copy of the applicant's operations manual approved by the U.S. Coast Guard.

Section V- A copy of the applicant's Oil Spill Contingency Plan for Marine Transportation Related Facilities approved by the U.S. Coast Guard.

Section W- A Terminal Facility Discharge Prevention and Response Certificate with a copy of an approved Oil Spill Contingency Plan from the Florida Dept. of Environmental Protection.

**Section Z-** An approved Discharge Cleanup Organization Certificate from the Florida Dept. of Environmental Protection which has been issued to the applicant or to its cleanup contractor with a copy of the cleanup contract showing the expiration date.

#### n/a VESSEL OILY WASTE REMOVAL

Section S - Certificate of Adequacy in compliance with the Directives of MARPOL 73/75 and 33 CFR 158, if applicable.

Section T- A Letter of Adequacy from the U.S. Coast Guard and a copy of the Applicant's operations manual approved by the U.S. Coast Guard.

Section U- A Waste Transporter License from the Broward County Environmental Protection Department identifying the nature of the discarded hazardous (or non-hazardous) material to be transported.

Section V- A copy of the Applicant's Oil Spill Contingency Plan for Marine Transportation Related Facilities approved by the U.S. Coast Guard.

Section W- A Terminal Facility Discharge Prevention and Response Certificate with a copy of an approved Oil Spill Contingency Plan from the Florida Dept. of Environmental Protection.

Section X- A Used Oil Collector, Transporter, and Recycler Certificate from the Florida Dept. of Environmental Protection.

Section Y- An Identification Certificate from the U.S. Environmental Protection Agency.

**Section Z-** An approved Discharge Cleanup Organization Certificate from the Florida Dept. of Environmental Protection which has been issued to the Applicant or to its cleanup contractor with a copy of the cleanup contract showing the expiration date.

#### n/a VESSEL SANITARY WASTE WATER REMOVAL

Section U- A Waste Transporter License from the Broward County Environmental Protection Department identifying the nature of the discarded hazardous (or non-hazardous) material to be transported.

Section Z1- A copy of the Applicant's operations manual.

Section Z2- A Septage Receiving Facility Waste Hauler Discharge Permit from the Broward County Water and Wastewater Services Operations Division.

### <sup>n/a</sup> MARINE TERMINAL SECURITY

Section N1- A list of all metal detection devices, walk-through and hand held, as well as all luggage and carryon x-ray machines owned or leased, to be used or domiciled at Port Everglades. Listing must include brand name and model.

Section N2- A copy of all manufacturers recommended service intervals and name of

company contracted to provide such services on all aforementioned equipment.

Section N3- A description of current method employed to assure all equipment is properly calibrated and functioning.

Section N4- current training requirements and training syllabus for employees operating x-ray equipment. Highlight emphasis on weapon and contraband identification.

Include equipment operator certificates, if any.

Section O1- Provide copies of all local, state and federal licenses, including:

a. A copy of the Applicant's State of Florida Business License.

**b.** A copy of security agency's Manager's "M" or "MB" License and a copy of the security agency's "B" or "BB" License issued by the Florida Department of Agriculture and Consumer Services.

Section P3- SECURITY GUARDS / SUPERVISORS

**a.** Provide Applicant's background requirements, education, training etc., for personnel hired as security guards.

**b.** Provide historic annual turnover ratio for security guards.

**c.** Provide a copy of Applicant's job training program/policy including a copy of training curriculum and copies of all manuals and take-home materials made available to security guards. Include information regarding frequency of training.

**d.** Provide background requirements, experience, licensing and any and all advanced training provided to supervisory personnel.

e. Provide present policy for individual communication devices either required of security guards or supplied by the employer.

**f.** Provide procurement criteria and source as well as Applicant's certification requirements for K-9 workforce.

**g.** Provide information on the number of security guards / supervisors currently employed or expected to be employed to provide security services at Port Everglades.

Supervisors _	
Class D Guards	
Class G Guards	
K-9 Handlers	

#### Port Everglades Tariff 12

References to the Port Everglades Tariff 12 as amended or reissued: http://www.porteverglades.net/development/tariff

 $\frac{Application \ Fees}{The \ following \ fees \ have \ been \ established \ for \ franchised \ businesses \ at \ Port$ Everglades. Initial processing fees are nonrefundable. A franchise is required for each category of business.

Stevedore

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Initial processing fee, assignment fee, or reinstatement fee $ 11,000.00
Annual Fee
Ś
   4,000.00
Cargo Handler
Initial processing fee, assignment fee, or reinstatement fee $ 11,000.00
Annual Fee
ŝ
   4,000.00
Steamship Agent
Initial processing fee, assignment fee, or reinstatement fee $
4,000.00
Annual Fee
     2,250.00
Ś
Tugboat and Towing
Initial processing fee, assignment fee, or reinstatement fee $ 26,000.00
Annual Fee
By Contract
Vessel Bunkering, Vessel Oily Waste Removal,
Vessel Sanitary Waste Water Removal
Initial processing fee, assignment fee, or reinstatement fee $
                                                                 4,000.00
        Annual Fee
   2,250.00
Ś
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For first-time franchise Applicants, both the initial application fee and the annual fee must be submitted at time of application. Thereafter, annual franchise fees are due and payable each year on the franchise anniversary date, which is defined as the effective date of the franchise.

#### Note: Check(s) should be made payable to:

BROWARD COUNTY BOARD OF COUNTY COMMISSIONERS and be mailed with this application to: Port Everglades Business Administration Division 1850 Eller Drive, Fort Lauderdale, FL 33316

#### **Required Public Hearing**

Staff review of this application will not commence until such time as all of the above requested information and documentation has been provided and the franchise application has been determined by staff to be complete. All of the above requested information and Sections are required to be completed prior to the scheduling of the public hearing. Staff will request that the Broward County Board of County Commissioners set a public hearing to consider the franchise application and hear comments from the public. The Applicant will be notified of the Public Hearing date and must plan to attend the Public Hearing.

By signing and submitting this application, Applicant certifies that all information provided in this application is true and correct. Applicant understands that providing false or misleading information on this application may result in the franchise application being denied, or in instances of renewal, a franchise revoked. Applicant hereby waives any and all claims for any damages resulting to the Applicant from any disclosure or publication in any manner of any material or information acquired by Broward County during the franchise application process or during any inquiries, investigations, or public hearings.

Applicant further understands that if there are any changes to the information provided herein (subsequent to this application submission) or to its officers, directors, senior management personnel, or business operation as stated in this application, Applicant agrees to provide such updated information to the Port Everglades Department of Broward County, including the furnishing of the names, addresses (and other information as required above) with respect to persons becoming associated with Applicant after its franchise application is submitted, and any other required documentation requested by Port Everglades Department staff as relating to the changes in the business operation. This information must be submitted within ten (10) calendar days from the date of any change made by the Applicant.

Applicant certifies that all workers performing functions for Applicant who are subject to the Longshore and Harbor Workers' Act are covered by Longshore & Harbor Workers' Act, Jones Act Insurance, as required by federal law.

This application and all related records are subject to Chapter 119, F.S., the Florida Public Records Act.

By its execution of this application, Applicant acknowledges that it has read and understands the rules, regulations, terms and conditions of the franchise it is applying for as set forth in Chapter 32, Part II, of the Broward County Administrative Code as amended, and agrees, should the franchise be granted by Broward County, to be legally bound and governed by all such rules, regulations, terms and conditions of the franchise as set forth in Chapter 32, Part II, of the Broward County Administrative Code as amended.

The individual executing this application on behalf of the Applicant, personally warrants that s/he has the full legal authority to execute this application and legally bind the Applicant.

Signature of Applicant's Authorized Representative Christopher C. Arocha Date Signed	120
Signature name and title - typed or printed Christopher C. Arocha / Senior Vice President	
Witness Signature (*Required*) Witness name-typed or printed Ariagna Diaz Pomares/ Office Manager Witness Signature (*Required*) ArmMaam	
Witness name-typed or printed Armando Vasquez / Asst Vice President of Finance	
If a franchise is granted, all official notices/correspondence should be sent to:	

 Name
 Christopher C. Arocha
 Title
 Senior Vice President

Address 1007 N America Way, Suite 501 - Miami, FL 33132 Phone (305) 379-3700

#### Christopher C. Arocha Senior Vice President Eller-ITO Stevedoring Company L.L.C. Stevedoring Experience and History

#### Senior Vice President of Eller-ITO Stevedoring Company L.L.C. (2007-Present)

#### **Position Objectives**

• Senior Officer is responsible to manage the day-to-day business of the Company, including stevedoring operations, sales and marketing, and finance and administration. Accountable for the financial results of the Company.

#### Position titles of persons reporting to this position

• Vice President of Finance, Vice President of Operations, Safety & Risk Manager.

#### Key Accountabilities

- Creation of a challenging, team based work environment with highly motivated, results oriented staff.
- Achievement of Board-approved safety, environmental, financial, service level, productivity, unit revenue and unit cost targets.
- Active solicitation, procurement, cultivation, and management of the commercial relationships of Eller-ITO Stevedoring Co., LLC with its customers.
- Development and ownership of business plan and budget.
- Strategic long range planning for the business of the company and implementation of agreed elements.
- Create and sustain excellent relationship with Port of Miami and other applicable regulatory authorities. Create and sustain excellent relationship with the ILA at a Senior Level.

#### Assistant Operations Manager of Eller-ITO Stevedoring Company L.L.C. (2003-2007)

- Coordinate operations and plans for all company supervisors and labor working on vessels.
- Communicate with customers on particulars and interest for their ships.

#### Stevedore for Eller-ITO Stevedoring Company L.L.C.(1998-2005)

• Supervised operations on cruise ships, container vessels, trailer ro-ro, break bulk and auto vessels.

#### Assistant Warehouse Manager for Eller-ITO Stevedoring Company L.L.C. (1997-1999)

• Performed all warehouse operations including stripping and stuffing palletized cargo and lashing of loose freight.

## Fernando N. Alvarez

Experience	1972-1978 POSEIDON / ROYAL CARIBBEAN CRUISE LINE <b>Operations Manager</b>
	1978-11985 HARRINGTON & CO.
	Manager Stevedoring and Container Terminal
	1985-1998 CONTINENTAL
	Stevedoring and Terminal Operations Manager
	1998-Present
	Operations Manager
	<ul> <li>Responsible for stevedoring supervision staff and their job deployment</li> <li>Responsible for operations and cost control in the Mechanic Shop and Warehouse (Sheb B)</li> </ul>

- Coordinate with carriers and/or agents planning procedures and loading plans for vessel follow up with EDI Department
- Gantry and Seaboard Marine crane committee representative for Eller-ITO Stevedoring Co., LLC
- Oversees with risk manager safety program and enforcement of safety regulations.
- Coordinate equipment requirement and shop personnel for vessel operations with Maintenance and Repair Shop.
- Interface with other Port operations such as Port of Miami and Pomtoc in order to conduct smooth operations for our principal.
- Quote new business and special projects.

1007 N America Way, Suite 501, Miami, FL 33132, (305)321-8012, sguardado@ellerito.com

## Silvia Guardado

Experience February 2012-Present

Eller-ITO Stevedoring Company, LLC Miami, FL

Vice President of Finance

- Producing timely accurate financial reports for the company's board of directors.
- Working alongside the Senior Vice President in the strategic planning of the business and the preparation of financial budget to forecast future earnings.
- Gathering business performance data to analyze and compare to previous periods, and develop recommendations for improvements in revenue growth and resource allocation.
- Overseeing cash, investments and insurance programs to ensure a strong capital structure and cash flow.
- Coordinating year-end audit and making sure accounting policies and internal controls over financial transactions are maintained.
- Overseeing human resources and supervising accounting personnel.
- The hiring, training and mentoring accounting staff.

May 2010-February 2012 Eller-ITO Stevedoring Company, LLC Miami, FL

Assistant Vice President of Finance

- Supervised the accounting department and coordinated month-end closing.
- Managed fixed assets and performed quarterly inventory audits.
- Reconciled bank accounts and general ledger.
- Assisted with the year-end audit.
- Managed payroll department.

September 2006-May 2010 Port of Miami Crane Management, Inc. Miami, FL

General Accounting Manager

- Ensured the accurate compilation, analysis and reporting of all economic activities including accounts payables, payroll, and general disbursements as well as budget transfers and its proper reporting into the Company's accounting books following the established internal controls to conform with Generally Accepted Accounting Principles (GAAP).
- Prepared/reviewed daily cash management report and bank reconciliation.
- Supervised the assignments of the payable staff to ensure vendors were paid accurately and efficiently.
- Supervised the Asset Manager, inventory process, fixed assets, and depreciation schedules.
- Prepared year-end financial statements in accordance with GAAP and assisted external auditors with annual audit.
- Prepared budgets, expenditures forecast, and provided variance analysis.
- Prepared the accounting and operations PowerPoint presentation for the monthly Board of Directors meetings and delivered the financial report to the Board.
- Prepared/reviewed Request for Proposals and contracts for acquisitions of services

1007 N America Way, Suite 501, Miami, FL 33132, (305)321-8012, sguardado@ellerito.com

## Silvia Guardado

and materials in conformity with Florida Sunshine Law.

- Served as the liaison between PMCM and the Port of Miami.
- Performed special projects as assigned by the Chief Executive Officer

September 2000-April 2003 Innerhost Inc.

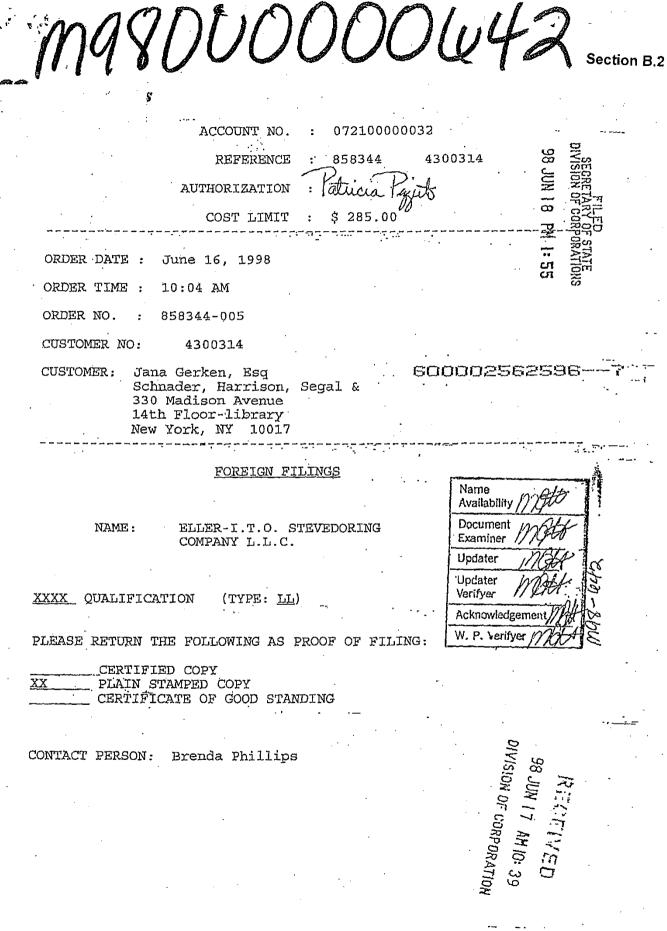
Miami, FL

Junior Accountant

- Prepared weekly and monthly line count reports.
- Prepared and analyzed daily sales reports for management.
- Prepared journal entries for monthly closing of accounting records.
- Maintained general ledger and accounting binder.
- Prepared bank reconciliation for multiple bank accounts.
- Maintained fixed asset ledger, controlled inventory, and performed routine audits on new equipment purchased.
- Assisted in the preparation on the annual expense budget for the company.
- Prepared monthly Power Point presentations of the company's financial performance for department heads.

Education	December 2012	Nova Southeastern University	Davie, FL
	Master of Business Administration		
	<ul> <li>Finance Major</li> </ul>		
	May 2006	Florida International University	Miami, FL
	Bachelor of Business Administration		
	<ul> <li>Finance Major</li> </ul>		

Section B.2



#### APPLICATION BY FOREIGN LIMITED LIABILITY COMPANY FOR AUTHORIZATION TO TRANSACT BUSINESS IN FLORIDA

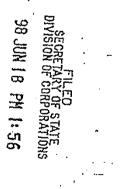
IN COMPLIANCE WITH SECTION 608.503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO REGISTER A FOREIGN LIMITED LIABILITY COMPANY TO TRANSACT BUSINESS IN THE STATE OF FLORIDA:

- 1. The name of the Limited Liability Company is: Eller I.T.O. Stevedoring Company L.L.C.
- 2. The Limited Liability Company is organized under the laws of the State of Delaware.
- 3. FEI No.: Not applicable
- 4. The Limited Liability Company was organized with the Delaware Secretary of State on June 5, 1998.
- 5. The Limited Liability Company has perpetual duration.
- 6. The Limited Liability Company will transact business in Florida upon issuance of the Certificate of Authority to Transact Business.
- 7. The street address of the principal office and the mailing address of the Limited Liability Company is:

655 Asia Way Miami, Florida 33132

#### 8. Names and addresses of the Managers of the Limited Liability Company:

- Mr. James S. Field President ITO Corporation of Florida % International Terminal Operating Co. Inc. One Evertrust Plaza Jersey City, New Jersey 07302
- Mr. Christopher C. Morton Vice President
   ITO Corporation of Florida 1007 North America Way Suite 310 Miami, Florida 33132-2081



50716

## Attachment to Affidavit of Membership and Contributions of Foreign Limited Liability Company

Description of Property

#### Item 3) - continued:

و الم ال

- 1. Equipment
- Promissory note 2.
- 3. Customer lists

98 JUN 18 PM 1:56

ATIONS

50716

EXHIBIT 3 Page 22 of 120

PAGE

1

JUN 18

PM 1:5

	State of Delaware
•	_Office of the Secretary of State

I, EDWARD J. FREEL, SECRETARY OF STATE OF THE STATE OF DELAWARE, DO HEREBY CERTIFY "ELLER-I.T.O. STEVEDORING COMPANY L.L.C." IS DULY FORMED UNDER THE LAWS OF THE STATE OF DELAWARE AND IS IN GOOD STANDING AND HAS A LEGAL EXISTENCE SO FAR AS THE RECORDS OF THIS, OFFICE SHOW, AS OF THE TENTH DAY OF JUNE, A.D. 1998.

AND I DO HEREBY FURTHER CERTIFY THAT THE ANNUAL TAXES HAVE NOT BEEN ASSESSED TO DATE.

2905074 8300

981223724

9130787 10-98 ሰፍ Edward J. Freel, Secretary of State

AUTHENTICATION:

DATE:

Page 1 of 3

DIVISION OF CORPORATIONS

Florida Department of State



Department of State / Division of Corporations / Search Records / Detail By Document Number /

#### **Detail by Entity Name**

Foreign Limited Liability Company ELLER-I.T.O. STEVEDORING COMPANY L.L.C.

Filing Information

Document Number	M9800000642	
FEI/EIN Number	65-0842170	
Date Filed	06/18/1998	
State	DE	
Status	ACTIVE	
Last Event	LC STMNT OF RA/RO CHG	
Event Date Filed	09/16/2019	
Event Effective Date	NONE	
Principal Address		
1007 NORTH AMERICA WAY, SUITE 501 MIAMI, FL 33132		

Changed: 02/16/2010

#### Mailing Address

1007 NORTH AMERICA WAY, SUITE 501 MIAMI, FL 33132

Changed: 02/16/2010

Registered Agent Name & Address

C T CORPORATION SYSTEM 1200 SOUTH PINE ISLAND ROAD PLANTATION, FL 33324

Name Changed: 09/16/2019

Address Changed: 09/16/2019

Authorized Person(s) Detail

Name & Address

Title MGR

VICKERS, RAYMOND 424 East Call Street Tallahassee, FL 32301

#### EXHIBIT 3 Page 24 of 120

#### Detail by Entity Name

Page 2 of 3

Title SENIOR VICE PRESIDENT

AROCHA, CHRISTOPHER 1007 NORTH AMERICA WAY, SUITE 501 MIAMI, FL 33132

Title VICE PRESIDENT - FINANCE

GUARDADO, SILVIA 1007 NORTH AMERICA WAY, SUITE 501 MIAMI, FL 33132

Title Manager

MONTGOMERY, MARK 525 Washington Blvd Suite 1660 Jersey City, NJ 07310

#### Annual Reports

Report Year	Filed Date
2018	01/16/2018
2018	03/13/2018
2019	03/14/2019

#### Document Images

09/16/2019 CORLCRACHG	View image in PDF format
08/16/2019 CORLCRACHG	View image in PDF format
03/14/2019 ANNUAL REPORT	View image in PDF format
03/13/2018 AMENDED ANNUAL REPORT	View image in PDF format
01/16/2018 ANNUAL REPORT	View image in PDF format
03/14/2017 ANNUAL REPORT	View image in PDF format
04/14/2016 ANNUAL REPORT	View image in PDF format
01/13/2015 ANNUAL REPORT	View image in PDF format
04/14/2014 ANNUAL REPORT	View image in PDF format
03/25/2013 ANNUAL REPORT	View image in PDF format
03/20/2012 ANNUAL REPORT	View image in PDF format
04/21/2011 ANNUAL REPORT	View image in PDF format
02/16/2010 ANNUAL REPORT	View image in PDF format
01/16/2009 ANNUAL REPORT	View image in PDF format
04/16/2008 ANNUAL REPORT	View image in PDF format
03/14/2007 ANNUAL REPORT	View image in PDF format
03/30/2006 ANNUAL REPORT	View image in PDF format
06/30/2005 ANNUAL REPORT	View image in PDF format
04/01/2004 ANNUAL REPORT	View image in PDF format
02/12/2003 ANNUAL REPORT	View image in PDF format
04/16/2002 ANNUAL REPORT	View image in PDF format
06/25/2001 ANNUAL REPORT	View image in PDF format

#### ELLER-ITO ORGANIZATION & BUSINESS HISTORY

Organized as a Delaware limited liability company On June 5, 1998, Eller-I.T.O. Stevedoring Company, L.L.C. ("Eller-ITO") qualified to do business in the State of Florida on June 18, 1998. Soon after its formation, Eller-ITO established offices and other facilities in Miami, Florida. From inception Eller-ITO's Members (or Owners) have been Ports America Florida, Inc.<sup>1</sup> and Continental Stevedoring and Terminals, Inc., each of which owns fifty percent of the company.

The largest stevedore in the Port of Miami-Dade, Eller-ITO serves cargo and cruise vessels calling at the Port. Eller-ITO's business also includes terminal and warehouse operations in the Port of Miami-Dade. Recently Eller-ITO established a container freight station for its customers.

Initially Eller-ITO continued the business of its Members and predecessors. For example, Eller-ITO and its predecessors have stevedored all of Royal Caribbean's cruise ships in the Port of Miami since the "Song of Norway" arrived in 1970. As Eller-ITO's customer base expanded, its work also

<sup>1</sup>On June 26, 2000, I.T.O. Corporation of Florida, a Florida corporation, filed an Amendment to its Articles of Incorporation, changing its name to P&O Ports Florida, Inc. On June 4, 2007, P&O Ports Florida, Inc. filed an Amendment to its Articles of Incorporation, changing its name to Ports America Florida, Inc. Although the name has changed, the corporate entity has remained the same. increased. For instance, Eller-ITO has been the sole stevedore in the Port of Miami-Dade for Seaboard Marine, which has grown into one of the largest cargo lines serving Central America, South America, and the Caribbean.

To serve its customers, Eller-ITO has developed the largest stevedoring and cargo-handling equipment pool in the Port of Miami-Dade for cruise, container, and break bulk/special cargo. Regular equipment purchases and leases are an integral part of Eller-ITO's business plan. Moreover, Eller-ITO's shop maintains and repairs its equipment.

Throughout Eller-ITO's existence its officers have been directly responsible for its operations. A Board of Managers meets monthly to oversee their performance. Eller-ITO employs supervisors, vessel superintendents and coordinators, shipside managers, and administrative personnel, to perform and their vessels. services for customers Pursuant to with the collective bargaining agreements International Longshoremen's Association ("ILA"), Eller-ITO utilizes ILA members to load and discharge passengers and cargo, to handle baggage and cargo, to operate, maintain, and repair its equipment, and to work in its warehouse. Included in the collective bargaining agreements are: a Deepsea Longshore Agreement, a Deepsea Clerks and Checkers Agreement, and a Mechanics and Maintenance Agreement.

#### ELLER-ITO STEVEDORING CO., LLC SUPERINTENDENTS

**1 ALEMANY, ENRIQUE** 2 ALIZAGA, MANUEL 3 ANDERSON, ROHAN 4 CAPOTE, ROBERTO 5 CASTRO, JOSE A. 6 DABDUB, MIGUEL 7 DOMINGUEZ, ANTONIO 8 ELLIXSON, STEVEN 9 FERNANDEZ, JORGE 10 FIGUEROA, ALEX 11 FORMOSO, IDALBERTO 12 GALO, ALEJANDRO 13 GARCIA, BRYAN 14 GIRON, ADONIS 15 GIRON, FREDDY 16 GOMEZ, JOHNNY 17 HERRERA, MANUEL **18 JEAN-BAPTISTE, EMMANUEL** 19 LEBRON, JONATHAN 20 LIE-NIELSEN, TELLEF 21 MADEO, DOMINICK 22 MALESPIN, JOAQUIN 23 MEGHOO, PETER 24 MORAIS, GEORGE 25 PALOU, RAFAEL 26 PARKER, DEVON G. 27 PEREZ, GILBERTO 28 POMARES, ERNERSTO 29 RESTREPO, MARCOS 30 RIVERA, ROBERTO 31 RUBIERA, ROBERTO 32 SANTOS, ERICK 33 SCHROEDER, CHARLIE A. 34 TAYLOR, DALTON 35 TONIOLO, RICK 36 VILLABRILLE, RAMON **37 WENGER, KURT** 

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PROD			62-478-1000	CONTACT Isabel C	ollazo	· · · · · · · · · · · · · · · · · · ·	
Suite	101			PHONE (A/C, No, Ext): 262-47	78-1000 @condolms	FAX (A/C, No): 262	-478-1001
Milwa	V Brown Deer Rd aukee, WI 53217			E-MAIL ADDRESS: icollazo(			NAIC #
Juait	h Ortiz-Trescastro			INSURER A : Nationa	al Casualty	Company	INAIC #
INSUR	RED TO Stevedoring Company			INSURER B : Ohio Se	ecurity Insu	Irance Co	24082
LLC 1007 N Miami	orth America Way,Ste 501 FL 33132			INSURER C XL Spe			
mann,				INSURER D : INAVIGA		ince oompany	
				INSURER F :			
			TE NUMBER:			REVISION NUMBER:	
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	RTIFICATE MAY BE ISSUED OR MAY I CLUSIONS AND CONDITIONS OF SUCH						L THE TERMS,
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c	X COMMERCIAL GENERAL LIABILITY			1		EACH OCCURRENCE \$	1,000,000
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	X Marine Liability					MED EXP (Any one person) \$ PERSONAL & ADV INJURY \$	1,000,000
	GEN'L AGGREGATE LIMIT APPLIES PER:					GENERAL AGGREGATE \$	2,000,000
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	OWNED AUTOS ONLY X SCHEDULED AUTOS					BODILY INJURY (Per accident) \$	
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The ACORD name and logo are registered marks of ACORD

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Certificate ho written contra liability. Cov Marine General	older is included as an Additiona oct as respects to the Named Insu verage includes accidental Pollut Liability policy.	l Insured as required by reds Operations on the ion Liability under the	

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## ELLER-ITO STEVEDORING COMPANY, LLC. STATEMENT OF EARNINGS

	December 2018	November 2019
Revenues		
Stevedoring Revenue		
Other Cargo Revenue	21,647,803	
FEC Railway	1,177,690	1,307,780
Seaboard Revenue		26,007,233
Total Cargo Revenue		47,754,934
Passenger Revenue - Miami	12,273,671	
Passenger Revenue - PE	19,345,200	
Total Passenger Revenue		36,111,111
Total Stevedoring Revenue	82,634,928	83,866,045
Freight Handling Revenue		
Receiving/Delivery	644,080	627,831
Total Freight Handling Revenue	644,080	627,831
Equipment Rental Revenue	1 752 020	1 111 100
Equipment Rental	1,753,920	1,114,190
Total Equipment Rental Revenue	1,753,920	1,114,190
Container Repair Revenue		
Container Repair	2,807,078	2,681,664
Total Container Repair Revenue		2,681,664
Total Revenue	87,840,006	88,289,730
Stevedoring Expenses	69 054 129	69,594,534
Freight Handling Expenses	439,893	448 174
Shop Expenses	8,946,646	7,746,919
Container Repair	2,247,206	2,328,665
G&A Expenses	3,391,800	2,980,349
	========	
Total Supergas	84 070 674	82.008.641
Total Expenses	84,079,674	83,098,641 = = = = = = =
PROFIT / LOSS FROM OPERATIONS	3 760 332	5,191,089
	= = = = = = = = =	
Other Boyenue		
Other Revenue	10 011	0 005
Interest Income	12,211	8,985 371,446
Gain/Loss on Sale of Assets	(215,923)	
Total Other Revenue	(203,712)	380,431
Net Profit / (Loss)	3.556.620	5,571,520
Total Depreciation Expenses	1 758 619	1 644 200
Total Interest Expenses	1,758,018	1,644,209 156,552
ista interest Expenses		
EBITDA	5,501,306 ====================================	7,372,281

#### ELLER-ITO STEVEDORING COMPANY, LLC. BALANCE SHEET

ALANCE SHEET	Describer	N
	December 2018	November 2019
Assets		
Current Assets		
Cash and Cash Equivalent	159,711	'
Accounts Receivable, net of doubtful accounts and adv	13,331,872	11,015,591
Prepaid Expenses and Other Current Assets	783,183	1,282,188
Total Current Assets		13,187,681
Property and Equipment	<b>6 4 7 5 7 6 6</b>	
Operating Equipment Workshop	24,765,060	
Office Furniture & Equipment	136,928	171,737 532,348
Leasehold Improvements		
Leasenoid improvements		155,883
		26,494,272
Less Accumulated Depreciation and Amortization	(15,073,317)	(14,580,486)
Property and Equipment - Net	10,496,245	11,913,786
Intangible Assets		
Goodwill	4,131,603	4,131,603
Amortization Goodwill	(578,424)	(578,424)
Net Goodwill		
		3,553,179
Total Assets	29 224 100	29 654 646
	20,524,190	28,654,646 = = = = = = = =
Liabilities and Member's Equity		
Current Liabilities		
Accounts Payable	5,220,954	5,457,856
Accrued Expenses	4,202,889	
Revolving Line of Credit	1,538,500	
Current Maturities on Notes Payable	199,527	
Current Maturities on Capital Leases Obligation	1,013,896	720,737
Total Current Liabilties	12 175 766	11,454,382
Long Term Liabilities		
Notes Payable	_	2,212,664
Capital Lease Obligation	1,990,070	
Total Long Term Liabilties	1 990 070	2 5 70 20 1
ford long renn Eablides	= = = = = = = = = =	3,570,391 = = = = = = = =
Total Liabilties	14,165,836	15,024,773
Member's Equity		
Retained Earnings - Prior Years	39,737,444	43,294,064
Distribution to Owners	(34,709,097)	
Capital Acct - ITO	2,786,693	
Capital Acct - CST	2,786,693	
Net Profit (Loss)	3,556,621	5,571,520
Total Member's Equity		13,629,873
· · · · · · · · · · · · · · · · · · ·		13,029,875
Total Liabilities & Member's Equity	28 224 100	28,654,646
	28,324,190	

## ELLER-ITO STEVEDORING COMPANY, LLC. STATEMENTS OF CASH FLOWS

	December	November
	2018	2019
Cash Flows From Operating Activities		
Net income	3,556,620	5,571,520
Depreciation and amortization	1,758,618	1,644,209
Gain on sale of property and equipment Changes in	215,923	(371,446)
Accounts receivable	(5,028,927)	2,316,281
Prepaid expenses and other current assets	103,023	(499,005)
Accounts payable	(1,926,710)	236,902
Accrued expenses	451,557	548,106
Net Cash Flows From Operating Activities	(869,896)	9,446,567
Cash Flows From Investing Activities		
Property and equipment	(1,606,216)	(3,069,905)
Proceeds from sale of property and equipment	122,000	379,600
Net Cash Flows From Investing Activities	(1,484,216)	(2,690,305)
Cash Flows From Financing Activities		
Borrowings on revolving line of credit	16,577,876	12,346,902
Payments on revolving line of credit	(15,039,376)	(13,885,401)
Distributions	(4,200,000)	(6,100,000)
Borrowings on long-term debt/capital lease	1,223,452	2,805,913
Principal payments on long-term debt	(75,837)	(267,982)
Principal payments on capital lease obligations	(949,848)	(925,502)
Net Cash Flows From Financing Activities	(2,463,733)	(6,026,070)
Net Change In Cash and Cash Equivalents	(4,817,845)	730,192
Cash and Cash Equivalents at Beginning of Year	4,977,556	159,711
Cash and Cash Equivalents at End of Year	159,711	889,902
Cash Paid During the Year For: Interest	186,068	156,552
Non-Cash Investing Activities:	¢1 000 450	¢3 805 013
Property and equipment acquired through note payable and capital lease obligations	\$1,223,452	\$2,805,913

#### BUSINESS REFERENCES FOR ELLER-ITO STEVEDORING CO., LLC

ROYAL CARIBBEAN CRUISE LTD Levar Kennings - Manager 1050 Caribbean Way Miami, FL 33132 Tel: (305) 539-675

PORT MIAMI Juan Kuryla – Port Director 1015 North American Way Miami, FL 33132 Tel: (305) 530-1154

SEABOARD MARINE Bruce Brecheisen – Vice President 8001 NW 79 Ave Miami, FL 33166 Tel: (305) 863-4444

PNC BANK Caroline Micheli – Commercial Banking First Avenue Pittsburgh, PA 15219 Tel: (561) 803-9719

2014 MAR 20 AM 10:

PNC Bank, National Association Trade Services Operations 500 First Avenue - 2nd Floor Pittsburgh, PA 15219 Mail Stop: P7-PFSC-02-T Customer Service: 1-800-682-4689 SWIFT Address: PNCCUS33



DATE: MARCH 18, 2014

BENEFICIARY: BROWARD COUNTY SEE BELOW FOR COMPLETE NAME/ADDESS FORT LAUDERDALE FL 33316 APPLICANT: ELLER-ITO STEVEDORING CO., LLC 1007 N. AMERICA WAY SUITE 501 MIAMI FL 33132

AMENDMENT TO IRREVOCABLE STANDBY LETTER OF CREDIT

OUR REFERENCE: AMENDMENT NUMBER: 18117306-00-000 2

WE HEREBY AMEND OUR IRREVOCABLE STANDBY LETTER OF CREDIT NUMBER 18117306-00-000 AS FOLLOWS:

THE AMOUNT IS INCREASED BY: USD \$40,000.00 TOTAL LIABILITY AMOUNT NOW TO READ: USD \$80,000.00

BENEFICIARY'S COMPLETE NAME AND ADDRESS:

BROWARD COUNTY ATTN: CHIEF EXECUTIVE AND PORT DIRECTOR, BROWARD COUNTY'S PORT EVERGLADES DEPARTMENT 1850 ELLER DRIVE FORT LAUDERDALE, FLORIDA 33316

ALL OTHER TERMS AND CONDITIONS REMAIN UNCHANGED.

NATIONAL ASS OCTATION PN

GLOBAL TRADE SERVICE OPERATIONS

FORM 116649-0809

Page 1 of 1 18117306-00-000

EXHIBIT 3 Page 35 of 120

SF MW

**1-800-331-6053** Fax 1-605-335-0357 www.cnasurety.com



PO Box 5077 Sioux Falls SD 57117-5077 December 11, 2019

Christopher C. Arocha % Eller Ito Stevedoring Co. 1007 M. America Way, Ste. 501 Miami, FL 33132

File # 70602397 Christopher C. Arocha

\$1,000.00 Company Code: 0601 Written By: WESTERN SURETY COMPANY Stevedore Port of Miami

Enclosed is your renewal certificate. To continue your bond coverage and keep it in force, you must file this renewal document with the obligee.

If you are no longer required to post this bond, please write the word "Cancel" directly on the document, and return it to CNA Surety.

If you have any questions, please contact your local agent.

Enclosure



COMPANY ONE OF AMERICA'S OLDEST BONDINC COMPANIES

# Western Surety Company

#### **CONTINUATION CERTIFICATE**

Western Surety Company hereby continues in force Bond No70602397 briefly
described as <u>STEVEDORE PORT OF MIAMI</u>
for CHRISTOPHER C. AROCHA
, as Principal,
in the sum of \$ <u>ONE THOUSAND AND NO/100</u> Dollars, for the term beginning
January 15, 2020, and ending January 15, 2021, subject to all
the covenants and conditions of the original bond referred to above.
This continuation is issued upon the express condition that the liability of Western Surety Company

under said Bond and this and all continuations thereof shall not be cumulative and shall in no event exceed the total sum above written.

Dated this \_\_\_\_\_\_ day of \_\_\_\_\_\_, \_\_\_\_\_2019\_\_\_.

SURETY



WESTERN SURETY COMPANY

L G. By

Paul T. Brunat, Vice President

THIS "Continuation Certificate" MUST BE FILED WITH THE ABOVE BOND.

COOCCOSS WESTERN SURETY COMPANY . ONE OF A HERICA'S OLDEST BONDING COMPANIES

Form 90-A-8-2012

EXHIBIT 3 Page 37 of 120

SFMW

**1-800-331-6053** Fax 1-605-335-0357 www.cnasurety.com



PO Box 5077 Sloux Falls SD 57117-5077 December 11, 2019

Fernando N. Alvarez 1007 N. America Way, Ste. 501 Miami, FL 33132

File # 69146399 Fernando N. Alvarez

\$1,000.00 Company Code: 0601 Written By: WESTERN SURETY COMPANY Stevedore - Port of Miami

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Enclosed is your renewal certificate. To continue your bond coverage and keep it in force, you must file this renewal document with the state of Florida.

If you are no longer required to post this bond, please write the word "Cancel" directly on the document, and return it to CNA Surety.

If you have any questions, please contact your local agent.

Enclosure

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OLDEST BONDINC

ONE OF ANERICA'S

# Western Surety Company

COMPANY

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WESTERN

#### **CONTINUATION CERTIFICATE**

Western Surety Company hereby continues in force Bond No69146399 briefly
described as <u>STEVEDORE - PORT OF MIAMI</u>
,
for FERNANDO N. ALVAREZ
, as Principal,
in the sum of \$ <u>ONE THOUSAND AND NO/100</u> Dollars, for the term beginning
January 24 , 2020 , and ending January 24 , 2021 , subject to all
the covenants and conditions of the original bond referred to above.
This continuation is issued upon the express condition that the liability of Western Surety Company
under said Bond and this and all continuations thereof shall not be cumulative and shall in no event exceed
the total sum above written.
Dated this <u>11th</u> day of <u>December</u> , <u>2019</u> .
WESTERN SURETY COMPANY
By TalT. Sufft
Paul T. Brufat, Vice President
THIS "Continuation Certificate" MUST BE FILED WITH THE ABOVE BOND.
Form 90-A-8-2012

SURETY COMPANY . ONE OF A HERICA'S OLDEST BONDING COMPANIES

#### Eller-ITO Stevedoring Company, LLC PEV Assets

Asset ID #	Manufacturer	Serial/VIN	Model	Year	Capacity
Forklifts					o apacity
	PEV312 Caterpillar AT14			2019	6,000 lbs.
	Caterpillar	AT14G00871	· · · · · · · · · · · · · · · · · · ·		6,000 lbs.
	Caterpillar	AT14G00872			6,000 lbs.
	Caterpillar	AT14G00873	······································		6,000 lbs.
	Caterpillar	AT14G00920			6,000 lbs.
	Caterpillar	AT14G00926			6,000 lbs.
	Caterpillar	AT14G00920			6,000 lbs.
	Caterpillar	AT14G00921			6,000 lbs.
	Caterpillar	AT19E80516			10,000 lbs.
	Caterpillar	AT19E80517	ł		10,000 lbs.
	Caterpillar	AT19E80517			10,000 lbs.
	Caterpillar				10,000 lbs.
		AT19E80519			
PEV324	Caterpillar	AF15F00019	· · · · · · · · · · · · · · · · · · ·	2019	27,000 lbs.
Pallet Jacks					
Paret Jacks PEV400	Hystor	B218N25359K			
PEV400 PEV401		B218N25369K			
PEV401 PEV402		B218N24974K			
PEV402 PEV403					
PEV403 PEV404		B218N25282K			
		B218N25309K			
PEV405		B218N25863K			
PEV406		B218N25281K			
PEV407		B218N25283K			
	Mitsubishi	98129213			
	Mitsubishi	98129217			
	Mitsubishi	98120013			
	Mitsubishi	98164652			
	Mitsubishi	98164650			
	Mitsubishi	98166725			
	Mitsubishi	98172886			
	Mitsubishi	98194376		``````````````````````````````````````	
	Mitsubishi	98194377			
	Mitsubishi	98194378			
PEV418	Mitsubishi	98194379			
0.160.6					
Golf Carts					
PEV600		2366846			
PEV601		2364656			
PEV602		5041594			
PEV603	and the second	5041577	· ·		
PEV604		5043088			
PEV605		5043110			
PEV606		5131285			
	Yamaha	JW8-106120			
PEV608	Yamaha	JW8-106216			
Vehicles					
	FORD	RANGER	1FTYR10099PA48540	2009	
PEV500		RANGER	1GCHC24U54E233285	-	ļ
PEV501		2500	1GCHC24U54E233285	2004	ļ
PEV502	FORD	RANGER	1FTYR14D09PA12651	2009	

#### EXHIBIT 3 Page 40 of 120 T-117 P0001/0001 F-029

#### 01-09-'20 12:39 FROM-

#### **BROWARD COUNTY LOCAL BUSINESS TAX RECEIPT**

115 S. Andrews Ave., Rm. A-100, Ft. Lauderdale, FL 33301-1895 - 954-831-4000 VALID OCTOBER 1, 2019 THROUGH SEPTEMBER 30, 2020

DBA: Business Name: ELLER-ITO STEVEDORING COMPANY LLC

Receipt #: 329-239182 Business Type:

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**Owner Name:** ELLER-ITO STEVEDORING COMPANY LLC Business Opened:02/11/2011 Business Location: 2550 EISENHOWER BLVD #2 State/County/Cert/Reg: MIAMI DADE COUNTY **Exemption Code:** Business Phone: 305-379-3700

Ro	DITIS	Seats	Employees 15	Machines	Profes	sionals
	Number of Machin		r Vending Business Only	Vending Type	ə:	
Tax Amount	Transfer Fee	NSF Fee	Penalty	Prior Vears	Collection Cost	Total Paid
120.00	0.00	0.00	0.00	0.00	0.00	120.00

#### THIS RECEIPT MUST BE POSTED CONSPICUOUSLY IN YOUR PLACE OF BUSINESS

THIS BECOMES A TAX RECEIPT

WHEN VALIDATED

This tax is levied for the privilege of doing business within Broward County and is non-regulatory in nature. You must meet all County and/or Municipality planning and zoning requirements. This Business Tax Receipt must be transferred when the business is sold, business name has changed or you have moved the business location. This receipt does not indicate that the business is legal or that it is in compliance with State or local laws and regulations.

Mailing Address:

ELLER-ITO STEVEDORING COMPANY LLC 1007 N AMERICA WAY STE 501 MIAMI, FL 33132

Receipt #138-18-00007307 Paid 07/16/2019 120.00

2019 

# ELLER - ITO Stevedoring Company LLC

## **Safety Manual**

September 3, 2013

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#### POLICY

The business of Eller-I.T.O. Stevedoring Company, L.L.C. ("Eller-ITO") demands that we formulate and effectuate the best safety program possible. This Safety Manual is for use in implementing such a program. The program's purpose is to eliminate personal injury, occupational illness, and equipment and property damage. The Company strives to protect not only its employees but also members of the public who come into contact with our work.

Safety starts at the top. Management and supervisory personnel are responsible for preventing incidents that result in injuries, illnesses, and damage. Each day our duty is to furnish safe and efficient work places and to send each employee home to his or her family in good health.

1

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Christopher C. Arocha Senior Vice President

#### I. <u>SAFETY PROGRAM</u>

Eller-I.T.O. Stevedoring Company, L.L.C. ("Eller-ITO") firmly believes and is committed to the principle that all injuries can be prevented and that no injury is acceptable. The goal of zero accidents and injuries is the guiding principle. Through efforts to implement, enforce, and improve its Safety Program, the Company strives to attain this goal. This Manual is updated from time to time to reflect amendments and additions to pertinent Occupational Safety & Health Administration ("OSHA") regulations.

#### 1. Safety Inspections.

Continuous inspection of cargo-handiing and cruise operations is necessary to ensure adherence to Eller-ITO safety standards. Supervisors' primary duties include inspecting work areas for unsafe work practices, facilities, and equipment, as well as hazards. Federal regulatory inspectors and insurance inspectors assist in these efforts.

No one can perform safety inspections of specific work areas and operations better than the Header and the Superintendents in charge. These personnel know the work place, equipment, operations, and personnel; they can identify and remove deficiencies in the work area and control personnel under their supervision. Proper safety inspections require use of special checklists tailored to specific areas and operations. Safety checklist formats are included in the Appendix to this Manual.

Whenever a health hazard is discovered or suspected, a special inspection should be made to determine its nature and extent. Such an inspection usually requires air sampling for the presence of toxic fumes, gases, and dust; testing of materials for toxic properties; or testing of ventilation and exhaust systems for proper operation. Information as to such inspections may be obtained from representatives of OSHA and the United States Coast Guard ("USCG"), fire and rescue units, and Eller-ITO's insurer. Testing for toxic substances and physical examinations often require special equipment not usually available to maritime employers. Assistance can be obtained from industrial hygienists, doctors, hospitals, fire and rescue units, safety supply companies, and Eller-ITO's insurers.

Intermittent inspections by Management representatives, the Safety Director, and insurance specialists are effective to keep supervisory staff alert to detect hazards. Management also should encourage employees to report to their Supervisors immediately any known or suspected unsafe acts, as well as physical conditions of the area, equipment, or operations. Supervisors then can take prompt action to ensure correction.

A word of praise to those making such reports encourages active participation in the safety program. Moreover, reports based on inspections are good topics for safety classes and meetings and are a means for evaluation of the Company's safety and accident prevention programs and each Manager, Superintendent's, and Headers performance.

#### 2. <u>Safety Meetings</u>.

Safety Meetings are an important part of the Eller-ITO safety program. Meetings organized by Eller-ITO's Safety Director for Company Superintendents and International Longshoremen's Association ("ILA") workers. Safety Meetings have been a successful means of communicating accident prevention information, and attendees have pointed out hazards or conditions needing correction which otherwise might not have been reported. For example, information received from ILA Headers responsive to questions about the equipment or gear is to the Company's benefit.

Held monthly, Safety Meetings last thirty (30) to forty (40) minutes. Scheduling during the noon hour, with a hot lunch and cold drinks, on a day when most gangs are working for the Company is best. Occasionally the meeting should feature a guest speaker or a film on safety. The Safety Director is responsible for making arrangements.

#### (TYPICAL MEETING AGENDA)

- 1. Call to Order and start with a Safety Contact (message).
- 2. Review accidents, injuries, and property damage since last meeting, describing circumstances, identifying personnel involved, and stating whether it was a "lost time accident."
- 3. Ask for comment on Eller-ITO equipment and gear. Call to everyone's attention any damage to equipment, gear, or cargo.
- 4. Give Safety Awards.
- 5. Introduce the guest speaker or show a film on safety.
- 6. Old business.
- 7. New business.
- 8. Adjournment.

The Safety Director is responsible for preparing the Minutes and an attendance record. Attendees should sign the attendance sheet.

#### 3. Safety Duties.

#### A. Management.

Management's safety duties are:

- 1. Formulate, publish, promote, and enforce Statement of Policy.
- 2. Provide means for middle management and labor to achieve safety through the Safety Program.
- 3. Assign responsibility, authority, and accountability to management personnel.
- 4. Incorporate safety into all planning, including stevedoring contracts.
- 5. Control safety progress by:
  - a. Monitoring safety inspection reports and supporting recommendations for correction of deficiencies.
  - b. Examining accident investigation reports and supporting recommendations for prevention of future accidents.
  - c. Respond to recommendations of Safety Committees and Meetings.
- 6. Provide necessary support for safety training and promotion.
- 7. Ensure that all equipment, facilities, and gear incorporate essential safety features.
- 8. Attend Safety Meetings and Participate in Port Safety Programs. REMEMBER "SAFETY STARTS AT THE TOP."

MANAGEMENT SHALL NOT ALLOW ANYONE UNDER THE INFLUENCE OF LIQUOR OR DRUGS, INCLUDING BUT NOT LIMITED TO STIMULANTS OR DEPRESSANTS, TO ENTER THE WORK AREA OR ATTEND, MUCH LESS PARTICIPATE IN, THE JOB.

#### B. Safety Director.

Eller-ITO's designated Safety Director is responsible for maintaining and enforcing the Safety Program. The Safety Director communicates and works with OSHA and USCG representatives, insurance agents, and port specialists, as well as Company employees. Among the Safety Director's duties are:

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- 1. Implement and coordinate accident prevention and loss control activities.
- 2. Check compliance with applicable safety and fire codes, statutes, regulations and standards.
- 3. Conduct safety classes and meetings, record minutes, and maintain attendance records.
- 4. Inspect Company facilities in ports where Eller-ITO operates.
- 5. Maintain accident records.
- 6. Evaluate accident investigations.
- 7. Assist with job inspections.
- 8. Work with others mutually interested in maritime safety.

#### C. Superintendent.

Fulfilling the Superintendent's responsibilities is key to the work of preventing accidents and controlling hazards, since safety and production control are closely associated supervisory functions. Examples of Superintendent's responsibilities are:

- 1. Establish work methods that are well understood and consistently followed, which is essential to an orderly and safe operation.
- 2. Give job instruction, with necessary emphasis on safety aspects, which helps eliminate one of the most frequent causes of accidents -- lack of knowledge or skill.
- 3. Supervise and instruct workers, even after establishing safe work methods. To prevent injuries, Superintendents must watch for and correct unsafe work methods.
- 4. Know, understand, and require compliance with applicable industry standards and safety duties.
- 5. Pre-plan operations prior to the start of a job with all levels of supervision under the Superintendent's control. This includes but is not limited to ship inspections, following all regulatory, contractual, and Eller-ITO safety requirements to make sure the work can be carried out safely. Among the Superintendent's duties is

determination whether any vessel or cargo hazard necessitates use of protective equipment.

- 6. Conduct regular safety inspections. Each Superintendent continuously must look for, find, and correct unsafe conditions and practices.
- 7. Make sure corrections of unsafe conditions and work practices are promptly carried out.
- 8. Make sure proper carbon monoxide tests are taken and logged when internal combustion engines are operated in holds of ships, in barges, or in other confined spaces. Provide any required auxiliary ventilation before workers enter such spaces.
- 9. Report all accidents resulting in personal injuries, property damage, or both, to the Safety Director immediately. Each Superintendent shall investigate accidents to make sure that proper accident and damage reports are completed and submitted to Eller-ITO Management.
- 10. Participate in First Aid and Safety Training classes, such as accident prevention, as required by existing regulations and as directed by Management or the Safety Director.
- 11. Set an example for all employees and observe all applicable standards, rules, and Company policies.
- 12. Do not tolerate dangerous operation of mechanical equipment and other unsafe acts. Superintendents shall recommend to the Safety Director that workers who perform in an unsafe manner be subject to disciplinary action.
- 13. Inspect cargo gear before use.

#### D. <u>Gang Header / 2<sup>nd</sup> Man</u>

Safety duties of the Gang Header /  $2^{nd}$  Man, as the person in direct charge of the gang, are:

- 1. Make sure all work is done in a safe manner, proper clothing is worn, and proper equipment is used.
- 2. Report promptly to the Superintendent, Supervisor or other Eller-ITO representative on the job any gear or machinery defect and any unsafe working

Revised Sept. 3, 2013

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condition. The Supervisor must act promptly to correct any gear or machinery defect or unsafe working condition.

- 3. Instruct workers in proper and safe methods of handling cargo, gear, and equipment.
- 4. Prohibit workers from:
  - a. Taking shortcuts and chances.
  - b. Crowding on gangways and ladders.
  - c. Jumping from ship to dock.
  - d. Standing or sitting in dangerous places such as under suspended or moving loads, between fixed objects and moving loads, or in coils and bights of lines and close to unguarded openings.
  - e. Using tools improperly.
- 5. Set an example and abide by all applicable safety rules.
- 6. Maintain good housekeeping.
- 7. Give clear and understandable instructions on safe operations, and ascertain that these are carried out.

#### E. Crane Operator

The Crane Operator's safety duties are:

- 1. Before starting operations:
  - a. Follow all established "start-up" procedures.
  - b. Make sure that the crane is working properly by testing it without a load on the hook.
  - c. Be familiar with all operating procedures of the particular equipment.
  - d. Report any defects to the Superintendent, Header, or Mechanic, who shall act promptly to correct any gear or machinery defects or unsafe working condition.
- 2. Operate the crane in a safe manner, keeping the load under complete control.
- 3. Make sure loads are not suspended over heads of workers working under the hook.
- 4. Make sure all "shut down" procedures are followed before leaving the cab.

- 5. Keep both hands free when going up and down ladders. Articles too large to go into pockets or belts must be lifted to or lowered from the crane by hand line, except where stairways are provided.
- 6. Do not hoist improperly slung loads.
- 7. Adhere to manufacturer's operating procedures and applicable load ratings. Do not overload the crane.
- 8. Rig to equalize the load on each crane when two cranes are used to hoist a load.
- 9. Make sure booms do not strike fixed objects and are not struck by swinging loads.
- 10. Temporarily guard, by ropes or other suitable means, accessible areas within the swing radius of the outermost part of the body of a revolving crane during cargo operations, to prevent a person being between the body of the crane and other fixed parts of the vessel or crane.
- 11. Adhere to all established storm, wind warnings and crane securing procedures.

#### F. Vehicle Operator

The Vehicle Operator's safety duties are:

- 1. Test brakes, steering gear, and mechanisms for raising, lowering, and tilting forks before starting work, and report any defect to the Superintendent, Header, or Mechanic on the job, who shall act promptly to correct any gear or machinery defect or unsafe working condition.
- 2. Operate lift truck in such a manner as to give an unobstructed view of the direction of travel. Drive in reverse when necessary.
- 3. Be especially cautious approaching blind corners or other areas where vision is limited.
- 4. Obey all speed and traffic regulations and other applicable haulage equipment rules.
- 5. Make sure vehicle is under control at all times, so that it can be brought to an emergency stop in visibly clear space.
- 6. Permit a worker to ride only on specific instructions from the Superintendent or Header in charge of operations, unless the equipment is designed to accommodate passengers.
- 7. Shut off motor before leaving vehicle.

- 8. Operate vehicle from seat or platform only, not from a standing or walking position, unless the equipment is designed to operate in such a manner.
- 9. Operate vehicle in a safe manner at all times.
- 10. Do not suspend or swing load over any person.
- 11. Do not travel with load of empty boards exceeding height of lift truck mast.
- 12. Tilt forks forward, flush with floor or other surface and clear of aisles when lift truck is parked. Keep forks no fewer than four (4) inches nor more than six (6) inches above floor or other surface when lift truck is moving.

#### **II. SAFETY RULES**

#### 1. <u>General Safety Rules</u>.

#### A. Smoking

- 1. Smoking presents a hazard at all times.
- 2. DO NOT allow smoking in cargo hatches.

3. DO NOT allow smoking in cargo terminals.

- 4. DO NOT allow smoking around flammable gas or liquid.
- 5. DO NOT allow smoking on tanker decks and in "No Smoking" areas.

6. DO NOT allow smoking in maintenance areas near fuel or battery stowage.

#### B. <u>Personal Protective Equipment ("PPE"), Personal Flotation Devices ("PFD")</u>

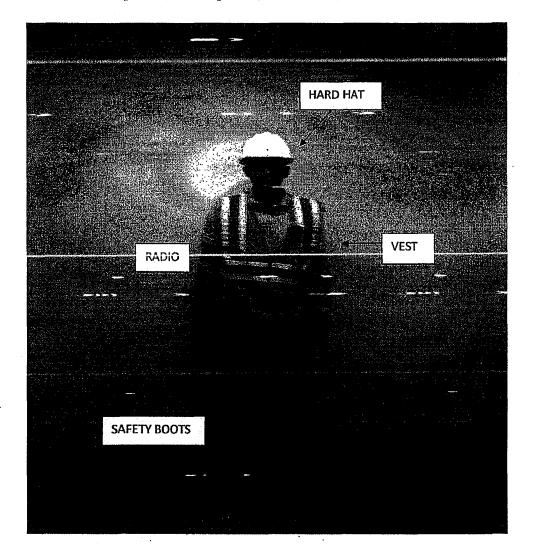
All personnel must wear Personal Protective Equipment ("PPE") in and on designated docks, terminals, and other areas where ship-related operations occur. Basic PPE items are: hard hat, high visibility reflective safety vest, short cuff gloves, safety shoes with non-skid soles, and approved eye and face protection devices. Clothes should be tight fitting. Workers, such as line handlers, engaged in work in which they might be pulled into the water, shall wear USCG-approved Personal Flotation Devices ("PFD").

#### C. Hard Hats

All personnel and visitors must wear hard hats in designated hard hat areas. The only areas that do not require hard hats are inside offices, rest rooms, and lunchrooms. Porters may wear "bump" hats in passenger baggage areas.

#### PPE Proper Attire for Superintendents:

- Hard Hat
- High Visibility Safety Vest
- Radio
- Safety Shoes
- No Headphones, No Cellphones, No Sneakers, No Shorts



#### D. Emergency Numbers

Each dock office shall have posted, in plain view, any emergency number(s) that might be called from that facility. These include but are not limited to: Port Miami

Office, Ambulance, Hospital, USCG, Police, Tugs and Pilot, Harbor Master, Oil Spill Control, and Fire Department.

#### E. Safety Basket

The Superintendent shall place one (1) Safety Basket alongside each vessel before personnel begin working. Each box shall contain the minimum requirement of one (1) Stokes basket stretcher with permanently attached lifting bridles and patient restraints. One (1) blanket or other suitable covering, one (1) 30" life-ring with 90' line attached, and one (1) ladder that will reach from the dock to low water must be available in the vicinity of the vessel being worked.

#### "DO NOT ALLOW CARGO GEAR IN THE SAFETY BASKET".

A weatherproof First Aid Kit and an Eller-ITO employee, holding a valid current First Aid Certificate must be close at hand in the terminal or on the dock.

#### F. Good Housekeeping

1. Good housekeeping practices must be maintained in ALL areas.

- 2. Oil spills and slippery work surfaces must be covered with sand, sawdust, or similar non-skid materials promptly after discovery and cleaned as soon as possible.
- 3. Dunnage, rubbish, old gear, and old pallets must be removed from the work areas regularly.
- 4. Nails, banding, and other materials protruding from cargo must be removed to prevent injury.
- 5. "Hazardous Labeled" cargo must be confined to ONE (1) area.

#### G. Fire-Fighting Equipment

The Superintendent must check all fire-fighting equipment in terminals and maintenance areas. Fire extinguishers that have been discharged must be replaced or recharged promptly.

#### H. Operations

All personnel involved in Eller-ITO operations must comply with the following Safety Rules:

1. Follow planned safe work practices at ALL times. Gear and equipment shall be used only for the intended purpose. All gear shall be inspected for damage; any unusable gear shall be removed and discarded.

- 2. Check before beginning work to make sure all personnel are wearing proper clothing, hard hats, gloves, and footwear.
- 3. Install grab lines or rails on sides of permanent structures when string piece or apron width is insufficient for safe footing.
- 4. Repair and recondition damaged or leaking cargo packaging. Set aside damaged cargo.
- 5. Take precautions to prevent tools, equipment, and cargo from falling on employees.
- 6. Do not throw blocks, tools, gear or dunnage from one deck or level to another.
- 7. Do not permit any person to enter an unlighted hold, hatch, or compartment.
- 8. Ascertain and adhere to manufacturer's rating for natural, synthetic, and wire rope, as well as synthetic web, wire rope slings, and have such ratings available for inspection.
- 9. Do not swing or suspend hoisted loads over any persons.
- 10. Do not ride cargo hooks, nets, pallets, or other gear.
- 11. Stay clear and out from under booms that are being raised or lowered. Raise or lower gear ONLY under proper supervision.
- 12. Do not stand in the path of a sling load being steadied or landed. Do not stand between the load and a nearby fixed object (*e.g.*, bulwark), and always face the load. Stand clear when slings are pulled free from under loads.
- 13. Lower loads to shoulder height before longshoremen take hold for steadying, turning, or landing.
- 14. Do not stand in or near the bight of equipment, lines and container movement.
- 15. Do not stow cargo or material or place vehicles where they obstruct the work surface or line handling.
- 16. Stay in a safe place to handle loading or unloading rail cars with drafts of long, heavy lifts. Use tag lines whenever possible.
- 17. Permit ONLY AUTHORIZED AND QUALIFIED PERSONS to operate lifts trucks, tractors, and other powered equipment. DO NOT ALLOW RIDERS unless equipment provides for such accommodations.

18. Do not fill fuel tanks while equipment is running. Do not smoke during fueling.

19. Keep fire lanes and fire equipment clear at all times.

- 20. Use air under pressure only for the intended purpose -- not for horseplay, cleaning clothes, or other improper purposes.
- 21. Do not take short cuts and chances, such as crowding on gangways and ladders, jumping from ship to dock, or using tools improperly.
- 22. Make sure Busbys in line at the gantry are twenty (20) feet apart.

#### 2. Shipboard Operation Safety Rules.

In addition to the Safety Duties and General Safety Rules, the following Safety Rules govern Eller-ITO Shipboard Operations:

- 1. Provide gangway with at least a twenty (20) inch wide walking surface in wellmaintained, safe condition. Secure stanchions against dislodgment. Keep rails and lines taut at all times. Use duckboards if steps are not self-trimming. Rig gangway net properly. Provide any necessary supporting bridles at the upper edge and lower ends of the gangway, and keep them clear of passage areas.
- Place at least one (1) safe and accessible ladder for each gang working in a hatch. When a ship's ladder is no longer accessible due to loading of cargo, provide a straight ladder of adequate strength and length to extend safely at least thirty-six (36) inches above the coaming. Secure the ladder against slipping and shifting. Jacob's ladders meeting OSHA requirements may be used only if conditions do not allow use of a straight ladder.
- 3. Guard open weather deck hatches that are not protected to a height of two (2) feet with taut lines or barricades at least three (3) feet high, except on the side on which cargo is being worked. Support or secure any portable stanchions or uprights used to prevent accidental dislodgement.
- 4. Rig beam and pontoon bridles properly with shackles and/ or hooks. Provide any needed tag lines.
- 5. Do not commence work until working areas have been made safe.
- 6. Make sure beams are in place when working 'tween decks.
- 7. Report immediately to ship's officers any missing, broken, split, or poorly fitted hatch covers that jeopardize the safety of personnel. Until such hatch covers are replaced or repaired, stop work in that area.

- 8. Rig and secure a safety net when two (2) gangs are working the same hatch on different levels.
- 9. Keep work area well lighted and ventilated.
- 10. Rig beam and pontoon bridles properly with shackles and/ or hooks. Provide tag lines when needed.
- 11. Stow and secure hatch covers properly on deck or on the dock away from operations. The Lander must prohibit pedesitian and vehicular movement when discharging the hatch cover to the ground.
- 12. Do not exceed the safe working load marked "utilized for lifting".
- 13. Use double slings on unstrapped dunnage.
- 14. Use proper gear to sling pallets.
- 15. Provide a safe walkway from the rail to the coaming for the signalman working cargo over a deck load.
- 16. Maintain safe forward and aft walkways over deck loads.
- 17. Mark and observe the thirty-six (36) inch rules around 'tween deck openings on all decks.
- 18. Do not raise or lower booms, except under the direction of the Superintendent, Header, or Flagman in charge of the hatch.
- 19. Remember that the Header must personally supervise the removal or replacement of hatch covers, strongbacks, and beams.
- 20. Handle hazardous materials in accordance with directives of the Department of Transportation, USCG, as well as federal, state, and local laws and regulations.
- 21. Maintain good housekeeping practices at all times.
- 22. Ensure workers maintain a safe distance from the edge of open hatches.

#### 3. Cargo Operation Safety Rules.

In addition to the Safety Duties and General Safety Rules, the following Safety Rules govern all Eller-ITO Cargo Operations:

A. General

- 1. All workers must be trained, understand signs and instructions, and be familiar with signal code in use.
- 2. All walking and working areas must be well lighted.
- 3. Fixed ladders and means of access to equipment cabs must be built to standard and maintained in safe condition.
- 4. Portable ladders must be OSHA-approved and extend thirty-six (36) inches above upper landing surface.
- 5. Cones, lashings, bridge clamps, and other items may be lowered or dropped to ship's deck only when area is visibly clear of personnel.
- 6. Semi-tractors must be fitted with mirrors to provide operator visibility.
- 7. When workers are hoisted aloft, a safe platform, properly guarded against hazards of falling and moving machinery must be provided. Workers hoisted by lift truck to container or trailer top to release hooks or plugs must be in safe box, basket, or suitable equipment built for that purpose. Workers must not be lifted on blades or by pallet.
- 8. Mobile cargo-handling equipment must be fitted with rotating beacon or alarm to identify its movement and location.
- 9. Traffic patterns in container yards and cargo terminals must be pre-planned and adequately marked.
- 10. Cargo must not be suspended or hoisted over workers.
- 11. Lashing materials and equipment must be stowed to provide clear working areas and walkways.
- 12. Lashing material hoisted aloft must be placed in bins or otherwise secured against falling.
- 13. Effective means of communication among Superintendents, Headers, Flagmen, and other personnel must be maintained.

#### B. Equipment Operator

- 1. Know your equipment's rated capacity and the weight of each load. Do not pick up or move loads for which the equipment is not designed.
- 2. Be sure you have adequate room to maneuver.
- 3. Do not raise a container or pallet while you are moving. Carry each container or pallet high enough to clear all surfaces on which you are driving.
- 4. Be careful of sprinklers, electrical lines, overhead door clearances, and other obstructions.
- 5. Start slowly in first, avoid sudden starts and stops, and be alert to any persons who might be hit by turns or rear-end swings.
- 6. Make sure all four container corners are locked onto the spreader when you operate a Top Loader.
- 7. Make sure both air hoses are connected from the cab to the chassis when you operate a semi-tractor. Check to confirm that semi-tractor is positively locked to the chassis and that the fifth wheel is raised high enough for chassis landing gear to clear any obstacles on the road, ramp, or other surface.
- 8. Always be careful at intersections and blind corners. Obey all terminal and yard rules, speed limits, and posted signs.
- 9. Always travel at a safe distance from other vehicles.
- 10. Do not allow riders on your equipment.
- 11. Inspect equipment to ensure that mirrors, wipers, horn, seat belts, and brakes are in good operating condition.

#### C. Forklift Operator

- 1. Know the load capacity of the forklift.
- 2. Be sure you have adequate room to maneuver to pick up or deposit load.
- 3. Check visibility. If load blocks or hinders vision or if you are traveling down a ramp or incline, drive in reverse and look in the direction you are moving.
- 4. Position loads properly on forks for proper balance.

- 5. Keep the mast vertical or tilted back, never forward, during lifting, lowering, and carrying loads.
- 6. Check ramps used in trucks and cars for width, strength and capacity.

#### D. Lander and Top Man.

- 1. Keep work area clean and orderly.
- 2. Safely sling loads before hoisting and remove debris from loads.
- 3. Secure cargo-handling bridles, such as pallet board bridles, which are attached to hoisting gear while you are hoisting by shackles or some other positive means to prevent successive loads from falling from the cargo hook.
- 4. Steady choker slings with hand above the bight, not in it.
- 5. Steady bridles with flat of the hand. Step back as soon as load is steady, to avoid being caught when it is raised.
- 6. Always face the load. Stand either fore or aft, not abreast of the load. Stand clear of close spaces between draft and cargo, stanchions, and other objects.
- 7. Wait until the load reaches shoulder height before taking hold and steadying for landing. Keep hands and feet clear.
- 8. Do not attempt to stop swinging loads with your body. Have the flagman signal the winch man to set it down.
- 9. Stand clear of suspended loads.
- 10. Lift properly. Keep your back straight and lift with your legs. When you turn, shift your feet; do not twist your body.

#### E. Flagman

- 1. Follow hook to keep moving sling load in sight at all times, and warn all persons in danger of injury by cargo movement.
- 2. Know signal code in use and give clear signals to Derrick Driver or Crane Operator for hoisting, holding, lowering, and landing slings and other loads.
- 3. Make sure workers have finished hooking or unhooking loads and are clear before giving signals to hoist.

- 4. Make sure workers are warned away from danger spots on apron and deck during hoisting, holding, lowering and landing operations.
- 5. Correct improperly slung cargo before giving signals to hoist.
- 6. Warn workers steadying or landing loads not to stand between cargo and vessel, or if they are in hold or on deck, not to stand between the load and fixed objects.
- 7. Never signal for hoisting or lowering loads while anyone is climbing hatch ladder, or when cargo is being worked.
  - 8. Never permit loads, containers, empty slings, or lifting frames to be held over the heads of personnel.
  - 9. Maintain clear walkway from rail to coaming during operations.

#### D. Derrick Driver /Crane Operator

- 1. Always keep the Fiagman in sight.
- 2. Wear proper protective equipment.
- 3. Be certain load is ready and all dunnage is cleared off the top of load before hoisting.
- 4. Avoid sudden stops and starts, which can increase stresses on rigging.
- 5. Keep hook as close as possible to junction where falls meet.
- 6. Keep loads as close as possible to the rail, deck, and coaming.
- 7. Avoid tight lining of even light drafts.
- 8. Ease loads down to prevent damage and accidents.

#### 4. Container Operation Safety Rules

In addition to the Cargo Operation Safety Rules, the following Safety Rules govern all Eller-ITO Container Operations:

#### A. General

1. Weigh each container, which must be legibly and permanently marked in accordance with applicable regulations before and at the time of hoisting, and inspect for structural defects. Concerned parties must know the container weight and condition. Before lifting, determine whether a container is loaded or empty,

and clearly mark each empty container. Lift loaded intermodal containers twenty (20) feet or more in length vertically from the four corner fittings. Non-vertical lifts are allowed ONLY in accordance with requirements specified in 29 C.F.R. \$1918.85(f)(1).

2. Provide a safe means of access and protect each worker on top of a container to perform necessary functions that use of positive container securing devices cannot eliminate, during handling by a gantry crane, from fall hazards by fall protection system meeting the requirements specified in 29 C.F.R. §1918.85(k).

#### B. Lander and Topman

- 1. Use only ladders that are properly secured from shifting or slipping.
- 2. Make sure portable or hinged catwalk has one or more railings, cannot move, and is at least twenty (20) inches wide.
- 3. Stand forward or aft of, not abreast of or under, container.
- 4. Keep feet and hands clear of areas where they could be crushed when you guide container into position.
- 5. Put any cones and lashings that you bring onto spreader into area where they cannot become tripping hazard.
- 6. Never stand or work outside spreader platform. When you use spreader platform, make sure ladder is handy in case of crane failure.
- 7. Always use right tools with right tensioners to lash containers.
- 8. Use two hands and firm grip on lever to apply or release tension.
- 9. Make sure all four containers corners are unlocked from chassis and semi-tractor before Crane Operator lowers spreader onto container and removes it.
- 10. Make sure hand lines or lanyards used to lock or unlock manual lifting spreader hang no lower than bottom of container and have no knots or loops in them.
- 11. Use properly secured ladders or personnel cages attached to forklift forks, if you must place hooks into or remove hooks from top corner casting of containers.

#### C. Flagman

1. Make sure workers have finished unlocking container from chassis and are clear before giving signals to hoist.

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2. Require correction if container is not properly locked on all four sides to lifting frame or spreader before signaling for hoisting. Keep moving container in sight at all times and warn all persons in danger of injury.

#### D. Crane Operator

- 1. Check all signal indicator devices, if crane is so equipped, to confirm that locks are engaged before hoisting.
- 2. Check to confirm that all dunnage, fittings, and lashings are cleared off container top before hoisting.
- 3. Check to confirm that all flashing lights and audible warning devices used during travel are in good working order before moving.
- 4. Visually check clearance between ship's superstructure or gear and crane's boom before moving.
- 5. Always have Flagman clearly in sight. Make sure you understand Flagman's signals.
- 6. Keep load as close as possible to rail, deck, and coaming.
- 7. Don't load containers onto the dock, to prevent damages to the dock and to the container.

#### 5. Roll On, Roll Off ("Ro-Ro") Operation Safety Rules

In addition to the Cargo Operation Safety Rules, the following Safety Rules govern all Eller-ITO Ro-Ro Operations:

#### A. General

- 1. Determine and adhere to the safe working load ("SWL") of each cargo elevator on vessel. Distribute loads evenly on the elevator platform.
- 2. Do not ride on vessel elevator platform if fall hazard exists. A fall hazard is within three (3) feet of edge of surface area, such as elevator platform.
- 3. Barricade decks that present fall hazards (e.g., elevator openings).
- 4. Organize and maintain a system of traffic control at each ramp. Identify, mark, and barricade all hazardous routes that could be mistaken for normal drove on/drive off routes.
- 5. Mark and do not exceed capacity of Ro-Ro ramps.

- 6. Make sure that vessel stern or side ramp also used for pedestrian access has adequate physical separation between pedestrian and vehicular routes. When ramp design prevents this, use precautions such as barricades to prevent simultaneous use.
- 7. Make sure open hatches/elevator platforms are protected with rails or some other means.
- 8. Make sure vessel's stern or side loading ramp has physical separation for pedestrian traffic.

#### B. <u>Vehicle Operator</u>

Before Starting Work:

- 1. Check and confirm brake pedal and parking brake are functioning properly.
- 2. Check and confirm that all air lines are connected and test trailer air brakes.
- 3. Check and confirm steering does not feel loose.
- 4. Check and confirm hoses are connected from cab to chassis when you are driving containers or trailers on board.
- 5. Make sure rear and side view mirrors are positioned to see clearly.

#### During Operation:

- 1. Drive at sensible speed (no more than 15 mph).
- 2. Stop at all intersections and blind corners.
- 3. Travel inclined ramp in low gear with no gear change before clearing the ramp.
- 4. Use rear and side view mirrors to watch for other vehicles and workers.
- 5. Watch flagman's signals during backing and make sure all Lashers are clear.

#### C. Lasher

Before Starting Work:

- 1. Wear proper protective equipment to give extra margin of safety: Hard hat, safety shoes, reflective safety vest, and gloves are basics.
- 2. Have portable lights handy for work in poorly illuminated deck spaces.

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3. Think about your surroundings: check for pad eyes on deck, low overheads, loose chains, and loose lashings.

During Operation:

- 1. Signal another Lasher to warn the Vehicle Operator that you are going under vehicle to lash or unlash.
- 2. Be alert to vehicles moving in areas where you are lashing. Do not stand where you can be pinned against a vehicle or other fixed object.
- 3. Clean any spills as they occur to prevent workers from slipping and vehicles from skidding.
- 4. Place loose lashings and tools away from walkways and work areas.
- 5. Do not attempt to connect lashing to trailer until it is in position and secured.

#### 6. Work Aloft Safety Rules

When it is impractical or impossible to protect personnel working aloft by safety nets, safety lines, safety belts with lanyards, or other positive means, Superintendents and Headers shall reduce risk, in so far as possible, by taking the following precautions:

- 1. Advise workers of special hazards and required precautions prior to working aloft.
- 2. Do not allow any worker to go aloft or on top of cargo until the cargo has been visually inspected and found: (a) free of visible damage and structural defects, as well as grease and other slippery substances; and (b) properly stowed.
- 3. Do not allow any worker to go aloft when visible or known evidence of excessive vessel list, excessive wind velocity, or other dangerous condition exists.
- 4. Make sure each worker wears PPE: Hard hat, reflective safety vest, work gloves, and safety shoes with non-skid soles.
- 5. Send aloft only the number of workers needed to perform the required work.
- 6. Provide safe means of access aloft by approved ladders (tied-off or hand-held), stairs, safety baskets, platform cages on spreader bars, Jacob ladders, and scaffolds.
- 7. Require all personnel to adhere to the following safe work practices:
  - a. Horseplay aloft is prohibited.
  - b. Alcohol and drugs are prohibited.

- c. Jumping across voids is prohibited.
- d. Loose objects must be kept at minimum and at least three (3) feet from edges.
- e. Workers must approach corners diagonally and unprotected edges from as near ninety (90) degrees as possible.
- f. Workers must avoid unnecessary walking, working, standing, and sitting near or on unprotected edges.
- g. Standing under suspended loads is prohibited.
- h. Riding leads is prohibited.
- i. One person should be designated as Flagman.
- j. Only the safe number of personnel will be hoisted in an aerial basket.
- 8. Superintendents shall direct operations to ensure that precautions are maintained. Superintendents shall advise workers of special hazards and required precautions prior to working aloft.

#### 7. Cargo Gear Register Examination Safety Rules

If a vessel's cargo handling gear is to be used during stevedoring operations, the vessel's "Cargo Gear Register" and the gear itself must be examined <u>prior</u> to commencing work. If the cargo handling gear appears in good order and the vessel produces a valid "Cargo Gear Register", supported by current certification in accordance with the schedules listed below, the vessel/s cargo handling gear may be used. See generally 29 C.F.R. §§ 1918.61-1918.69 & Appendices I-IV; 29 C.F.R. §§ 1919.1, 1919.12-1919.19. If any of the required documentation has expired, the vessel's cargo handling gear <u>may not</u> be used, unless the vessel meets alternative grace period standards of the nation of registry or 29 C.F.R. § 1919.18 applies.

American-flag vessels holding valid USCG Certificates of Inspection and foreignflag vessels certificated under the requirements of a foreign nation or by persons acceptable for certification purposes by a foreign nation are not subject to the gear certification requirements specified in 29 C.F.R. §§ 1919.12-1919.19. OSHA is the primary source of information on differences between United States and foreign nation requirements. Vessels holding valid "United States Coast Guard Certificates of Inspection" are deemed to meet the gear certification requirements.

#### AMERICAN FLAG VESSELS

Vessels holding U.S. Coast Guard Certificate of Inspection

Type Vessel- Cargo Handling Gear

**Required Examination** 

Mast, stays, booms, winches, elevators, cranes, conveyors, standing gear, and running gear.

Initial proof load test (SWL).
 Thorough annual examination.

3. Proof load test every 5 years.

Note: Refer to OSHA gear certification regulation 29 C.F.R. § 1919.12-1919.19 for American flag vessels not holding a valid U.S. Coast Guard Certificate of Inspection.

#### FOREIGN FLAG VESSELS

Countries signatory to International Labor Organization (ILO) Convention 152

<u>Type Vessel- Cargo Handling Gear</u> Derricks, winches, cranes or hoists and accessory gear. Required Examination

Initial proof load test (SWL).
 Thorough annual examination.

3. Proof load test every 5 years.

Note: ILO Convention 32 vessel cargo handling gear requirements are not recognized by OSHA for proof load tests and examinations.

#### 8. Cruise Operation Safety Rules.

Cruise Vessel Operations offer unique challenges that differ from cargo operations. The added element of passenger safety is factored into the equation. All workers must conform to the best practices in the industry with oversight through the Eller-ITO safety program. For example, Porters, who are responsible for handling passenger baggage for debarkation and embarkation, must attend periodic training and customer service classes. In addition to the Safety Duties, General Safety Rules, and Shipboard Operation Safety Rules, all personnel involved in cruise operations must understand and comply with the following Safety Rules:

#### A. Superintendent and Header

- 1. Pre-board each vessel and conduct a visual inspection, searching for unsafe conditions. Promptly advise the Captain regarding any safety concerns.
- 2. Place a Safety Basket at each vessel.
- 3. Monitor adherence to maritime laws and report incidents immediately to the Captain and the Safety Director.

- 4. Give a gangway safety talk prior to the start of work activities: Review personal protection equipment, work assignment and duties for each team member, proper use of equipment and tools, and other safety concerns. Answer any questions.
- 5. Do not enter unauthorized areas.
- 6. Make sure all Vehicle Operators and Equipment Operators are properly certified.

#### B. Worker

- 1. Use proper lifting techniques in handling luggage: Lift with the legs, not the back
- 2. Wear PPE e.g., vest, hard hat, work shoes, gloves.
- 3. Wear any necessary PFD, including life safety vests, during vessel mooring and unmooring. Be careful not to become entangled in the mooring lines.
- 4. Practice Good Housekeeping, a basic requirement for a safe operation. Notify a Superintendent or Header and clean any spills as they occur to prevent slipping and falling.
- 5. Be careful not to become entangled in moving luggage at a carousel or in any part of the carousel. Also be careful when moving luggage baskets.
- 6. Load and unload cargo and perishable goods in a safe manner.

#### 9. Dock, Warehouse and Terminal Safety Rules.

In addition to the Safety Duties and General Safety Rules, the following Safety Rules govern all Eller-ITO Dock, Warehouse, and Terminal Operations:

- 1. Make cleanliness and good housekeeping Number 1 priorities.
- 2. Keep docks, piers, wharves, and terminals in safe condition. Maintain all surfacing and paving in good repair.
- 3. Keep work areas well lighted and ventilated.
- 4. Make sure all electrical wire and tools are grounded or are double insulated.
  - 5. Have all gas and diesel tanks marked with appropriate hazardous labels
  - 6. Separate hazardous and non-hazardous cargo.
  - 7. Secure ramps to prevent slipping, and place them in such manner to prevent rocking.

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- 8. Keep all ramps at least six (6) inches from platform.
- 9. Make sure ramps are of such width that they nearly fill the door.
- 10. Store ramps in a place so that no hazard is created.
- 11. Arrange lights on aprons, ships, and warehouses so that they do not shine into the eyes of Vehicle Operators, Equipment Operators, Headers, Flagman, and signal personnel.
- 12. Stack materials so that they will not collapse when they are part of a stack or adjoining stacks are removed.
- 13. Shield all electric and gas welding operations to prevent eye injuries to workers in that vicinity.
- 14. Secure or block stowed and piled cargo on piers or in yards or warehouses that is likely to shift.
- 15. Stack removed dunnage in non-hazardous areas.
- 16. Support, secure, and chock truck trailers and containers on chassis being worked by forklift against collapse or movement.
- 17. Block railroad cars being worked against movement.
- 18. Make sure MSDS sheets are maintained.

#### 10. <u>Maintenance & Repair Shop Safety Rules.</u>

In addition to the Safety Duties and General Safety Rules, the following Safety Rules govern all Eller-ITO Maintenance and Repair Shop Operations:

- 1. Maintain good housekeeping and cleanliness.
- 2. Post and enforce "No Smoking Signs."
- 3. Post "High Voltage" signs in pertinent places.
- 4. Have sufficient and adequate working fire extinguishers.
- 5. Maintain first aid station, eye wash supplies, and shower area,
- 6. Label fuel tanks with product names and warnings.
- 7. Ground all electric cords.
- 8. Apply lockout tag rules to equipment under repair.

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9. Make sure grinders have allowable spacing and guards in place to prevent injury.

10. Use cage for changing multi-rim tires.

11. Make sure all guards are in place on power equipment.

12. Make sure all Materials Safety Data Sheets ("MSDS") covering products in shop are available.

13. Make sure all employees have a valid and current Haz Mat certification.

14. Stow cylinders erect, separated and tied back to prevent movement.

15. Eye protection is required at all times.

16. Make sure all equipment has been serviced and is in good order prior to operation.

17. Make sure each Vehicle Operator signs out for equipment.

18. Keep complete and accurate records of all maintenance and repair work.

19. Make sure MSDS sheets are maintained.

#### 11. Hazardous Cargo Safety Rules.

OSHA regulations require an employer to provide "employment and a place of employment which are free from recognized hazards that are causing or are likely to cause death or serious harm to their employees. Current regulations require employers to identify all "Hazardous Materials" in the workplace by chemical or common name, to prepare (or obtain) suitable data for each substance, and to educate their employees on the contents of such data. (See Eller-ITO Stevedoring Company's Hazard Communication Program Manual for updated information regarding handling hazardous cargo).

During a cargo terminal/water movement, many different people -- office workers, truck drivers, dock personnel, and ship gangs -- handle hazardous materials shipments and shipping papers. Training must cover three (3) most important points:

- 1. Identification of Hazardous Shipments-Labels, Materials Safety Data Sheets (MSDS) or Safety Date Sheets (SDS).
- 2. Routine Handling Procedures.
- 3. Procedures to follow in case of emergency.

Few publications cover all of these points. A copy of 49 C.F.R. "Transportation" is available in Eller-ITO's Operations Office. Also available in Eller-ITO's Operations Office and highly recommended are: "Hazardous Material Emergency Response Guidebook", DOT P 5800, and "Handling Hazardous Materials". Both are excellent, plain-worded publications, which should be used in all terminal and stevedoring operations. To ensure proper handling of hazardous materials, Eller-ITO requirements include:

- 1. Information sources to determine the hazards and preventive measures are, and must remain, available.
- 2. The Superintendent on the scene must:
  - a. Identify hazardous cargoes to be handled and general nature of the hazards before operations begin.
  - b. Informed assigned personnel of the general nature of the hazard.
  - c. Inform personnel of the importance of preventing damage to this type of cargo.
  - d. Instruct assigned personnel to notify him or her of any leaks or spills.
- 3. If spills or leaks of hazardous cargo occur, workers must be removed until Eller-ITO has had the hazard removed from the work area.
- 4. Procedures for reporting hazardous materials incidents to the USCG, OSHA, EPA, and Fire Department are established. Having emergency numbers available in, or in close proximity to, designated work areas is essential.

#### **EMERGENCY PHONE NUMBERS:**

### NAT'L. RESPONSE CENTER 202-267-2675CHEMTREC800-424-9300COAST GUARD305-535-8772FIRE DEPARTMENT911

In the event of a major hazardous condition that requires professional response, the Safety Director will seek a qualified company to respond, and completely restore conditions to meet all agency regulations:

#### Dec. 1, 2013 Training Requirements for the Revised Hazard Communication Standard

To align with the United Nations' Global Harmonized System of Classification and Labeling of Chemicals (GHS), OSHA published its revised Hazard Communication Standard (HCS) in the Federal Register in March 2012 (77 FR 17574). Two significant

changes in the revised standard require the use of new labeling elements and as standardized format for Safety Data Sheets (SDS), presently known as Material Safety Data Sheets (MSDS). The new label elements and SDS requirements will improve worker understanding of the hazards associated with chemicals in the workplace. To help companies comply with the revised standard, OSHA is phasing in the specific requirements over several years (Dec. 1, 2013 to June 1, 2016).

#### 12. Office Safety Rules.

1. Know where fire extinguishers are located.

- a. Fire hoses and water extinguishers should only be used on trash or carpet fires.
- b. Carbon Dioxide (CO<sub>2</sub>) extinguishers should be available and used for computers, copiers, and other machinery fires. Use of any other extinguisher would be dangerous and would ruin the machines.
- c. Dry Chemical extinguishers should be available and used in the kitchen/lunch room area and for fires involving equipment such as stove, coffee maker, etc.
- 2. Know where emergency numbers are posted for police, fire department, ambulance, and other services.
- 3. Know where emergency lights are located.
- 4. Know where the First Aid Kit is located.
- 5. Know where office fire alarms are located.
- 6. Know where emergency exits are located in offices and building.
- 7. Know where small emergency tool kit is located.
- 8. Keep flammable liquids (toners, cleaners, etc.) stowed in a safe area.
- 9. Make sure electric plugs for office equipment are grounded.
- 10. Do not allow extension cords and wires that are not in conduit under carpets.
- 11. Remove trip hazards from office area.
- 12. Caution all employees to close file cabinets when not in use. Left open, these become good knee knockers, head bangers, or trip hazards.
- 13. If office has two-way swinging door, have an eye-level window inserted to prevent accidents.

- 14. Make sure office chairs have good casters and that reclining backrest is working properly.
- 15. Circulate and post plans for emergencies such as fire, hurricanes, and evacuations.
- 16. Remind employees that, in lifting or moving office files or equipment, they should ask for help and never attempt to act alone. Be sure employees know proper lifting technique: Lift with legs, not back.

# **III.** INJURY & ACCIDENT INVESTIGATIONS, REPORTS

# 1. Iniury Investigation

Employees must report personal injuries, including those in which an injured person has declined medical attention, as soon as possible but no later than the end of the day during which the injury occurred. An injured employee who is able must complete a statement of accident/injury no later than the end of the day during which the injury occurred. Both the injured employee and his or her Supervisor shall sign the form. If the injured employee refuses to complete or sign the form, the Supervisor should note the fact on the report, sign it, and forward it to the Safety Director.

Any known witness must complete and sign a statement of accident/injury as soon as possible after the injury occurred. A witness who was in the area but did not observe the accident should complete a statement that he or she did not observe the accident. If a witness refuses to complete or sign a statement, the Supervisor should note that fact on the report sent to the Safety Director.

The Safety Director shall conduct a complete investigation of all reported personal injuries. If the employee reporting the injury is available, he or she should participate in the investigation. At the conclusion of the investigation, the Safety Director shall deliver a written report to the Senior Vice President or his designee. The investigative report shall remain confidential.

# 2. Drug, Alcohol Testing

If an injured employee's Supervisor or the Safety Director has a reasonable belief, based on specific articulated facts, that an employee's acts or omissions contributed to the accident or injury, the Superintendent or Safety Director shall inform the Senior Vice President. After reviewing the available information, the Senior Vice President shall decide whether reasonable cause exists under Company policy for drug and/or alcohol testing of such employee. If the determination is made to have an employee tested, the

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Safety Director or designated Superintendent shall give the employee a "Drug and Alcohol Test" form, and the employee must report for testing within twenty-four (24) hours.

# 3. Follow-Up

The Safety Director must maintain a file copy of his or her report and must monitor the employee's post-injury status. Before seeking non-emergency medical attention for a work-related injury, an off-duty employee must notify the Safety Director. After consultation, the Safety Director may decide to make a follow-up appointment with a doctor designated by the Company.

## 4. Lost Time Recap ("LTI")

The Safety Director shall maintain written records for each employee who has lost time, and until he or she returns to regular work status.

### 5. Post-Accident Guidelines for Management.

The following points outline Eller-ITO's policy and key expectations for Managers and Superintendent when an injury occurs in their areas of responsibility:

- Offer injured employee prompt and appropriate medical attention.
- Notify appropriate persons of the incident.
- Treat injured employee with respect and dignity throughout the investigation process.
- Perform thorough accident investigation, identify root causes, and implement both short and long term corrective actions.
- Document and deliver accident investigation and findings to Safety Director.
- Express concern and support for injured employee through personnel contacts and telephone follow-ups.
- Follow up when employee returns to work through personal safety contacts and auditing.
- Inform injured employee as to efforts to prevent recurrence of similar injuries.

# IV. EMERGENCY ACTION PLANS

## 1. Employees at Eller-ITO Offices

In the event of a sudden emergency situation, such as fire, explosion, earthquake, terrorist act, tornado, sabotage, or work place violence, in the Eller-ITO office,

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supervisory personnel shall immediately alert all office workers, by verbal communication, and assist in a safe and orderly evacuation. Shouting "EMERGENCY! EMERGENCY!" will activate this plan. After being alerted of the emergency situation, office workers shall adhere to the following procedures:

- 1. Proceed to a pre-determined assembly area. The Office Manager or another designated person shall account for all employees and others in the office by use of time sheets, employee lists, or some other accurate method.
- 2. Provide Emergency First Aid to injured workers.
- 3. Contact 911 and report the type of emergency situation by the Office Manager or other designated person. Also inform the 911 operator about persons who are injured or missing or need rescue.
- 4. Attempt rescue only if the rescue can be performed without placing the rescuer at risk. Otherwise, rescue attempts shall be performed by trained emergency response personnel dispatched to the scene by the 911 operator.

Prior to implementing this emergency plan, all Eller-ITO supervisory personnel shall receive the necessary training to carry out their duties properly. The Office Manager and other designated persons shall review the emergency action plan with all office workers covered by the plan, when training classes are held, when assigned duties are changed, and when the plan is changed. A copy of this written plan is available for review in the Eller-ITO Safety Director's office.

## OFFICE WORK LOCATION

1007 N America Way #501

Miami, FL 33132

#### DESIGNATED ASSEMBLY AREA

**Eller-ITO Office – Port Miami** Parking Lot - South End

**Eller-ITO Office – Port Everglades** 2550 Eisenhower Blvd Suite # 2 Fort Lauderdale, FL 33313

Parking Lot -South Side

## 2. <u>Employees Aboard Vessels</u>

In the event of a sudden emergency situation, such as fire, explosion, earthquake, terrorist act, tornado, sabotage, work place violence, or vessel collision, Eller-ITO supervisory personnel immediately shall alert all workers of the emergency situation, by verbal communication, and assist in a safe and orderly evacuation. Shouting "EMERGENCY! EMERGENCY!" will activate this plan. After being alerted of the emergency situation, shipboard workers shall adhere to the following procedures:

- 1. Immediately disembark the vessel by using the vessel gangway. If access to the vessel's gangway is blocked or the gangway is unsafe, portable ladders shall be provided and used. Gantry cranes may remove those on container tops.
- 2. Proceed to a pre-determined assembly area. The Superintendent in charge of the operation, or another designated person, shall account for all workers by use of time sheets, gang lists, or some other accurate method.
- 3. Provide Emergency First Aid to injured workers if needed.
- 4. Contact 911 and report the type of emergency situation by the Superintendent or another designated person. Also inform the 911 operator about persons who are injured or missing or need rescue.
- 5. Attempt rescue only if the rescue can be performed without placing the rescuer at risk. Otherwise, rescue attempts shall be performed by trained emergency response personnel dispatched to the scene by the 911 operator.

Prior to implementing this emergency plan, all Eller-ITO personnel shall receive the necessary training to carry out their duties properly. Superintendents and other designated persons shall review the emergency action plan with all workers covered by the plan, when training classes are held, when assigned duties are changed, and when the plan is changed. A copy of this written plan is available for review in the Eller-ITO Safety Director's office.

VESSEL WORK LOCATION

### DESIGNATED ASSEMBLY AREA

Lummus Island Berths 154-156 Berths 162-174 Passenger Terminal H Port Everglades Passenger Terminal 18 Port Everglades Passenger Terminal 25 & 29 POMTOC Yard Entrance Banana Yard Entrance Seaboard Yard Gate 5 Baggage Area- West Side Parking Lot – North Side Parking Lot – South Side

## 3. <u>Employees at Marine Terminals</u>

In the event of a sudden emergency situation, such as fire, explosion, earthquake, terrorist act, tornado, sabotage, work place violence, or vessel collision, Eller-ITO supervisory personnel immediately shall alert all terminal workers of the emergency situation, by verbal communication, and lend assistance to assure a safe and orderly

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evacuation. Shouting "EMERGENCY! EMERGENCY!" will activate this plan. After being alerted of the emergency situation, terminal workers shall adhere to the following procedures:

- 1. Proceed to a pre-determined assembly area. The Superintendent, or another designated person, shall account for all workers by use of time sheets, employee lists, or some other accurate method.
- 2. Provide Emergency First Aid to injured workers if needed.
- 3. The Superintendent will contact 911 and report the type of emergency situation. Also inform the 911 operator about persons who are injured or missing or need rescue.
- 4. Attempt rescue only if the rescue can be performed without placing the rescuer at risk. Otherwise, rescue attempts shall be performed by trained emergency response personnel dispatched to the scene by the 911 operator.

Prior to implementing this emergency plan, all Company personnel shall receive the necessary training to carry out their duties properly. Superintendents and other designated persons shall review the emergency action plan with all workers covered by the plan, when training classes are held, when assigned duties are changed, and when the plan is changed. A copy of this written plan is available for review in the Eller-ITO Safety Director's office.

## **TERMINAL WORK LOCATION**

## DESIGNATED ASSEMBLY AREA

Warehouse "Shed B" Maintenance Shop Parking Lot South Side Parking Lot North Side

# V. <u>APPENDIX</u>

# **Checklists**

Break Bulk/Container Vessel Safety Checklist Ro-Ro Vessel Safety Checklist Cruise Vessel Safety Checklist Warehouse Safety Checklist Maintenance and Repair Shop Safety Checklist Vehicle Safety Checklist Office Safety Checklist

# **INSTRUCTIONS:**

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a. Check this list and have deficiencies corrected immediately.

b. Report any difficulty or problem to your Superintendent, Supervisor, or the Safety Director.

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# BREAK-BULK/CONTAINER VESSEL SAFETY CHECKLIST

PORT:	M/V	DATE:	_ YES NO	
	wearing hard hats, safety bility reflective vests?	v shoes,	<u> </u>	
2. Is complete Safe	ty Basket shipside?		<u>×                                    </u>	
3. Does gangway c	onform to OSHA regula	tions?	<u>×</u>	
4. Is there a safety	net, and has it been depl	oyed?		
5. Are working are	as adequately lighted?		<u>×</u>	
6. Does vessel have	e a valid gear certificate?	<b>&gt;</b>		
7. If shore crane is	used:			
	certified? swing radius guarded? ane Operator have valid o	certificate?		
8. Do all Equipmer	nt Operators have valid c	ertificates?		
9. Is all equipment	(e.g., mules, lift trucks)	in good working condition?	fishing	
10. Are decks clear	of debris, oil, and other l	nazards?		
11. Are walkways c	lear of obstructions and s	slip, trip, and fall hazards?		
12. Are beams and c	lunnage stacked?			
13. Are hatches secu	ured and rolling hatch co	vers secured in place?		
-	nts of cargo and containe ading guide or pre-stow j	rs plainly marked or clearly plan?		
15. Is one safe ladde	er accessible for each gar	ng working in hatch?	·	
	orking on two levels or n p-off, is vertical safety n	-		
17. Are carbon mon	oxide precautions being	taken?		
a. Is ventila b. Have tes	ation on? ts for carbon monoxide b	een completed?		

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18. Are persons working deck-loaded containers trained to work aloft?
19. Do persons working deck-loaded containers have fall protection gear?
20. Are ladders properly secured from shifting or slipping?
21. Are there adequate guards around elevator openings to prevent falling?
22. Is maximum weight load for each elevator posted and observed?
23. Are workers lashing/unlashing containers staying clear of containers being hoisted, lowered, or moving into or out of stow?
24. Is cargo loaded, discharged, or secured to prevent sliding loads?
25. Have instructions prohibiting riders on equipment that is not built to carry extra persons been given?
26. Are gear, spreaders, tag lines, pallets, <u>and</u> wire slings in good condition?
27. Are tractor-trailers in line at gantry twenty (20) feet apart?

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# **RO-RO VESSEL SAFETY CHECKLIST**

PORT:	M/V:	DATE :	YES	NO
1.	Are all workers wearing hard hats, safety s and high visibility reflective vests?	shoes,		
2.	Is complete Safety Basket shipside?			
3.	Does gangway conform to CSHA regulation (e.g., pedestrian walkway)?	ons		
4.	Is there a safety net, and has it been deploy	yed?		
5.	Are working areas adequately lighted?			
6.	Does vessel have a valid gear certificate?			
7.	If shore crane is used:			
	<ul><li>a. Is crane certified?</li><li>b. Is crane swing radius guarded?</li><li>c. Does crane operator have valid certification of the statement of the statem</li></ul>	tificate?	·····	· · · · · · · · · · · · · · · · · · ·
8.	Do all Equipment Operators have valid cer	rtificates?		
9.	Is equipment (e.g., mules, lift trucks) in go	od working condition?		
10.	Are decks clear of debris and oil?		<del></del>	
11.	Are walkways clear of obstructions and sli	p, trip, and fall hazards?		
12.	Are beams and dunnage stacked?			
13.	Are hatches secured and rolling hatch cove	ers secured in place?		
14.	Are actual weights of cargo and trailers pla shown on loading guide or pre-stow	•		
15.	Is one safe ladder accessible for each gang	working in hatch?		
· 16.	If persons are working on two levels or ner or more drop-off, is vertical safety			
17.	Are carbon monoxide precautions being ta	ken?		<u> </u>
	<ul><li>a. Is ventilation on?</li><li>b. Have tests for carbon monoxide be</li></ul>	en completed?		
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18. Have instructions prohibiting riders on equipment that is not built to carry extra persons been given?		
19. Are gear, spreaders, tag lines, pallets, <u>and</u> wire slings in good condition?		
20. Does vessel's stern or side loading ramp have physical separation for pedestrian traffic?		
21. Is each Ro-Ro ramp plainly marked with its load capacity?		
22. Are drums of gas, diesel, and compressed gas cylinders clear of tractor-trailer routes?		. <u></u>
23. Are Vehicle Operators and Strikers hooking up both air lines from tractor (mule) to trailer so brakes are on both units?		
24. Are workers riding elevator to weather deck or lower hold? (Prohibited if fall hazard exists [3 feet of the edge])		
25. Are adequate guards around elevator openings to prevent falling?		
26. Is maximum weight load for each elevator posted and observed?		
27. Are workers lashing / unlashing trailers staying clear of trailers being hoisted, lowered, or moving into or out of stow?	<u></u>	
28. Are actual weights of cargo and trailers plainly marked or clearly shown on loading guide or pre-stow plan?		
29. Is cargo loaded, discharged, or secured to prevent sliding loads?		
30. Are flat bed and lowboy trailers marked with their cargo capacities and not being overloaded?		

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# CRUISE VESSEL SAFETY CHECKLIST

PORT	M/V:	_ DATE :	YES	NO
1.	Are all workers wearing hard hats, and safet and high visibility reflective vests?	y shoes,		
2.	Are Porters wearing proper attire?			
3.	Is complete Safety Basket shipside?			
4.	Does gangway conform to OSHA regulation (e.g., pedestrian walkway)?	S ·		
5.	Is there a safety net, and has it been deployed	1?	<del></del>	
6.	Are working areas adequately lighted?		·····	
7.	Does vessel have a valid gear certificate?			
8.	If crane is used:			
	<ul><li>a. Is crane certified?</li><li>b. Is crane swing radius guarded?</li><li>c. Does Crane Operator have valid certi</li></ul>	ficate?		 
9.	Do all Equipment Operators have valid certif	ficates?		
10.	Are all tractors and other powered equipmen	t in good condition?	<u></u>	
11.	Are luggage racks and hand trucks in good c	ondition?	<del> </del>	·
12.	Are decks, floors, and conveyor belt areas cl	ean and clear?		
13.	Is one safe ladder accessible for each gang w	orking in hatch?	·····	
14.	If persons are working on two levels or next or more drop-off, is vertical safety ne	-		
15.	Are carbon monoxide precautions being take	en?		
	<ul><li>a. Is ventilation on?</li><li>b. Have tests for carbon monoxide been</li></ul>	completed?		
16.	Have instructions prohibiting riders on equip not built to carry extra persons been			

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17. Are gear, spreaders, tag lines, pallets, <u>and</u> wire slings in good condition?

18. Are vehicles parked in authorized areas?

19. Have all workers been instructed to keep hands out of X-ray machine and screening areas?

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# WAREHOUSE SAFETY CHECKLIST

PORT:	LOCATION:	DATE:	YES	NO
1.	Are approaches and aisles clean and clear	?	<u></u>	
2.	Are Location Signs posted?			
3.	Are First Aid Signs posted?			
4.	Are Exit Signs posted?			
5.	Are Fire Station Signs posted?		<u> </u>	
5.	Are OSHA Regulation Signs posted?			
7.	Is illumination adequate?			
8.	Is ventilation adequate?			<u></u>
9.	Is Condition of Floors proper?			
10.	Is Condition of Doors proper?			<u></u>
11.	Are Fire Stations clear?			
12.	Are Portable Fire Extinguishers checked a	nd dated?		
13.	Are First Aid Supplies adequate?			<u> </u>
14.	Are Toilets & Washrooms clean and adeq	uate?		
15.	Are Electric Wires properly grounded?		······································	
16.	Are Trucks chocked and stands in place?			
17.	Are Forklift Fire Extinguishers in working	condition?		
18.	A) Are Forklift Overhead Guards in place	?		
	B) Are Forklift brakes, horns, and signals	working properly?		
19.	Are Pailets in good condition?		<u></u>	<u> </u>
20.	Is Cargo stacked properly?			<u></u>
21.	Is Hazardous (Dangerous) Cargo separated	d properly?		
22.	Is Cargo labeled correctly?			
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23. Is General Housekeeping complete?	 · •
24. Have Shoring Material Nails been removed or bent over?	
25. Are Safety Data Sheets maintained?	

# **INSTRUCTIONS:**

- c. Check this list and have deficiencies corrected immediately.
- d. Report any difficulty or problem to your Supervisor.
- e. Use "REMARKS" space for personal comments.

# **REMARKS:**

# MAINTENANCE AND REPAIR SHOP SAFETY CHECKLIST

PORT	LOCATION: DATE:	YES	NO
1.	Fuel tanks are properly labeled with product name and warnings?		
2.	Are the eye wash stations and shower areas properly maintained?		
3.	Are first aid boxes stocked and its location signs posted?	·····	
4.	Are "No Smoking" and other "Hazard" signs posted and enforced?		
5.	Are fire extinguishers posted and in good working condition?		
6.	Are good housekeeping and cleanliness maintained in all areas?		
7.	Are Lock-Out/Tag Out tags applied to equipment under repair?		
8.	Do all employees have valid and current Haz Mat and PIT cards?		
9.	Are guards and shields in place on gas and powered equipment?		
10	. Use cage when changing multi rim tires. Are procedures posted?	<u></u>	
11	. Are electric cords and connections grounded?		. <del></del>
12	Are work areas clear of grease and other slip, trip, & fall hazards?		
13	. Are SDS sheets available for all products used at the shop?		
14	. Cylinders stowed erect, separated, and tied to prevent movement?		
15	. Are records completed for all equipment and repair work done?	<u></u>	
16	. Are chemicals and hazardous materials disposed in proper manner?		
17	. Drivers must sign out the equipment. Are records maintained?		
18	. Are all workers wearing proper PPE?		

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# VEHICLE AND EQUIPMENT SAFETY CHECKLIST

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PORT:	M/V:	DATE :	YES	NO
	wearing hard hats, safet sibility reflective vests?	y shoes,		
2. Is a complete S	afety Basket shipside?			
3. Are working an	cas adequately lighted?		<u></u>	
4. Do all Vehicle	and Equipment Operator	s have valid certificate	es?	
5. Has each Vehic inspection?	cle and Equipment Opera	tor done a pre-operati	on 	
6. Are all tractors	and other powered equip	oment in good condition	on?	
7. Are mirrors, wi	pers, horn, and seat belts	in good condition?		·
8. Are windows, h	eadlights, tires, and brak	es in good condition?	·	
9. Is the backup al	arm working?			<u> </u>
	ons prohibiting riders on obviit to carry extra perso			
11. Are "NO RIDE	ERS ALLOWED" signs p	oosted where applicable	le?	

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# OFFICE SAFETY CHECKLIST

PORT	: DATE: DATE:	``	YES	NO
1.	Is general housekeeping complete?	-	<u> </u>	
2.	Are working areas adequately lighted?	-		<b></b>
3.	Are walkways clear of obstructions, slip, trip, and fall hazard	s?		
4.	Are appliances in good condition?	-		
5.	Are Exit Signs posted?	-		
7.	Are there any electrical hazards or exposures?	-		
8.	Are Fire Extinguishers posted and in good working order?			
.9	Are the Fire Alarm and Emergency Alert System working properly?	-		
10	Are file cabinet drawers closed and not protruding into walkw	ays?		<u> </u>

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Originator:	Eller-ITO Stevedoring Co., LLC
Subject:	Vessel and Yard Procedures
Objectives:	Superintendent Training Course
Revision Date:	April 19, 2017



01.01 <u>-PURPOSE</u>:

To establish procedures and guidelines for the management, safety, and welfare of personnel involved in yard and vessel stevedoring operations.

01.02 <u>POLICY</u>:

Eller-ITO Superintendents and members of ILA Local 1416 and Local 1922 shall follow proper procedures for management and safety of personnel, equipment, and resources during stevedoring operations.

#### 01.03 **RESPONSIBILITY**:

Prevention of accidents that result in injury or illness, interruption of production, or damage to equipment is of paramount concern to Eller-ITO. We are dedicated to the concept that all accidents are preventable and are committed to achieving and sustaining "Zero Accidents". To be successful, such a program must embody proper attitudes toward – and individual responsibility for -- injury prevention by Superintendents, Checkers, and other longshore personnel. We strive to conform to the best practices in the Stevedoring Industry with oversight through the Eller-ITO Safety Program.

#### 01.04 TRAINING:

Eller-ITO's Safety Program includes oral presentations, written materials, and training required for safe and effective performance during stevedoring operations. Superintendents, Checkers, and other longshore personnel are responsible for participating in the scheduled training classes. They also are responsible for reading and understanding the manuals and other materials furnished by Eller-ITO. If anyone has questions, he or she should consult the Safety Director.

#### 01.05 TOOLS & EQUIPMENT:

Listed below are basic tools and equipment used in the intermodal transport of trailers and containers, heavy equipment, vehicles, and other types of cargo. The Eller-ITO Stevedoring Operating Manual includes additional photographs and descriptions of tools and equipment used in stevedoring operations.

Vessel Vessel includes every description of watercraft and other vehicle used, or capable of being used, as a means of transportation on water. Each Vessel Superintendent must inspect thoroughly the areas of the vessel, including decks, bays, cell guides, and hatches used in loading and discharging cargo.
Hatch Cover A Hatch Cover is a mobile deck that retracts or can be removed from the ship by crane. Good planning practices allow the Ship

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	Superintendent to direct placement of Hatch Covers in creas where they do not interfere with stevedoring operations.
	Superintendent Truck
	Each Superintendent must ensure his or her truck has appropriate, operating lights and flashers. Seat belts must be worn by the driver and passengers. The Superintendent shall avoid passing and driving lanes used by Powered Industrial Trucks ("PIT") vehicles.
	Liebherr Crane
T	The Liebherr Crane is a mobile crane unit for lifting or moving heavy loads. The Vessel Superintendent must ensure that Liebherr Crane is properly certified, marked, and equipped; that each operator is qualified and certified; and that a Liebherr Crane will be moved only when a spotter (Superintendent or Header) is present. Maintaining radio communication between the Liebherr Crane operator and the Superintendents is essential.
	Gantry Crane
	The Gantry Crane is specialized equipment with a projecting arm or boom for lifting or moving heavy loads. Movements and functions of the Gantry Crane include hoisting, gantrying, and trolleying. The Vessel Superintendent must ensure that each Gantry Crane is properly certified, marked, and equipped and that the operator is certified. Maintaining radio communication between the Gantry Crane operator and the Superintendents is essential.
Staboard Marre Torminal Map	Terminal Layout
	Each Superintendent must be familiar with the terminal layout and ensure that vehicles and pedestrians adhere to and remain within the limits of authorized traffic patterns in the terminal and yard. Unauthorized vehicles and persons, including contractors and vendors, are prohibited from entering or traveling through any area where stevedoring operations are underway.
	Mule
	The Mule (a/k/a yard tractor or yard hustler) is one of the most common PIT vehicles. It pulls a Busby, or chassis, holding a Container around the terminal or yard, on the pier, and on ro-ro vessels. Each Mule must be equipped with proper guards and maintained in safe working order. The Vessel Superintendent must

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	ensure that each operator is certified.
	Forklift
	The Forklift is a type of PIT vehicle designed to lift, transport, and position materials with steel blades called forks, which can be retrofitted with specialized attachments to handle !oads such as drums and bales. The Vessel Superintendent must ensure that each Forklift is labeled, marked with rated capacity, equipped with proper guards, and maintained in safe working order, and the operator is certified.
	Heavy Lift
	The Heavy Lift is a forklift with greater capacity. The Vessel and Yard Superintendents must inspect the Heavy Lift to ensure that it is fully operational, and the operator is certified.
	Top Loader
	The Top Loader is a type of PIT vehicle that engages and lifts a container by its top four corners for transport. The Vessel and Yard Superintendent must ensure that each Top Loader is labeled, marktd with rated capacity, equipped with proper guards, and maintained in safe working order, and that the operator is certified.
	Spreader
	The Spreader is mechanism for hoisting a Container. Its twist locks engage and lock into the Container's top corner fittings to enable lifting. Prior to the start of stevedoring operations, the Vessel Superintendent must inspect the Spreader to ensure operational readiness.
	Container
	The Container is a box-shaped article of equipment designed and used to store and move of goods. The Container is designed to be secured, lifted, and handled, having locking doors and corner fittings for these purposes. Sizes include 20 ft., 40 ft. and 45 ft. lengths by 96 in. and 102 in. widths.

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	Reafer
	A box-shaped container, used to store and move goods. The container is designed to be secured, lifted and handled, having locking doors and corner fittings. Its unique design allows for transport of perishable cargo; its own self-propelled system keeps the contents cool.
	Flatrack
	The Flatrack is a type of Container designed and used to store and move cargo, particularly oversized items such as vehicles and heavy machinery. Sizes include 20 ft. and 40ft. lengths by 96 in. width with fixed or collapsible ends. The Vessel Superintendent must inspect stored Flatracks to ensure they are bundled no more than 4 to a stack. The walls and pins should be inspected to ensure the walls are locked into place.
	Car Carrier
	The Car Carrier is a type of Container designed and used to transport vehicles such as automobiles. Before movement of a Car Carrier, the Vessel or Yaro Superintendent must inspect each Car Carrier to ensure that the gates are securely locked into position. In addition, the Superintendent must inspect to ensure that the cargo has been properly lashed and is ready for transport.
	Busby
	The Busby is a type of chassis, a wheeled, supporting frame that can be combined with a Mule to transport a Container.
	Safety Basket
	As required by the U.S. Coast Guard, a Safety Basket, consisting of a 30 in. life ring, 90 ft. of rope, and a stretcher basket, must be available at readily accessible points at each waterside work area where workers are exposed to the hazard of drowning. Before beginning stevedoring operations, the Vessel and Yard Superintendents must ensure that required Safety Baskets are in place.
	Gear Container
	The Gear Container is staged on the docks to provide wire ropes, safety harnesses, vests, lasher poles, and other gear supplies needed for stevedoring operations. Before beginning stevedoring operations, the Vessel Superintendent must ensure that a properly equipped Gear Container is accessible.

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#### Over-the-Road ("OTR") Vehicles & Drivers

The Yard Superintendent shall ensure that transporting, loading and discharging operations of "OTR" vehicles and drivers on the outskirts of active stevedoring operations do not interfere with vessel loading and discharging operations.



Cargo may be staged on the pier or in the terminal or yard. The Yard and Vessel Superintendent must inspect the cargo to ensure it secured properly and ready for transit. The Vessel Superintendent must not load any cargo which is unfit for transport.

#### 01.06 THREE SIMPLE STEPS FOR STEVEDORING OPERATIONS:

Each Superintendent can be most effective and save lives by following three simple steps: Plan, Provide, and Train:

<u>**Plan**</u> – Plan ahead for potential hazards. Carefully evaluate the work site, the tasks to be completed, and the equipment to be used.

<u>Provide</u> – Provide the equipment needed to complete the tasks, *i.e.*, Personal Protective Equipment ("PPE") (29 C.F.R. §§ 1918.101-105), Personal Flotation Devices ("PFD"), ladders, lashing poles, Fall Protection System ("FPS") [29 C.F.R. §1918.85 (j), (k)].

<u>Train</u> – Superintendents must train workers to recognize potential hazards in the work place and to keep a lookout at all times. They must also train workers in the safe use of equipment to complete the task.

01.07 <u>GENERAL SAFETYeneral Safety RULESules for STEVEDORINGtevedoring</u> <u>OPERATIONS:perations</u>

#### A. <u>Vessel Superintendent Responsibilities</u>:

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The Vessel Superintendent is in charge of the entire stevedoring operation, responsible for overseeing all phases from commencement to completion, and is Eller-ITO's designated representative at the work site. With regard to particular jobs, the Vessel Superintendent has the authority to hire and dismiss workers, as deemed necessary. The Vessel Superintendent shall:

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- Arrive to begin work at least one hour prior to stevedoring operation's scheduled start time.
- Wear appropriate PPE, including LED vest, helmet, flashlight, and HIT-NOT Proximity Detector.
- Conduct pre-operation safety inspection of the work areas, searching for unsafe site and equipment conditions and for other hazards to be corrected.
- Ensure lighting and ventilation are adequate in work areas. Contact Eller-ITO Operations Manager and shipping line's planning office if lighting or ventilation is inadequate.
- Ensure Safety Basket, Gear Container, and Water Coolers are properly equipped and staged.
- Ensure weatherproof First Aid Kit and Eller-ITO employee holding valid current First Aid Certificate are in terminal area.
- Pick up and review copies of Load Guides and Plan Sheets in shipping line's planning office prior to start of stevedoring operation.
- Check Load Plans and cargo availability.
- Determine that each Container has been inspected for visible defects, is
  properly identified in Load Plans or marked as loaded or empty, and shows the
  actual gross weight plainly visible to crane and other lifting device operators.
- Board vessel and inspect railings, eye pads, gratings, cleats, guides, corner castings and Hatch Covers -- and do thorough damage assessment.
- Inspect Spreader Bars to ensure there is no preexisting damage to the flippers.
- · Honor and enforce ILA contract rules (e.g., meal hours, rain delays).
- Conduct Gangway Safety Talk prior to start of stevedoring operation.
- Verify all PIT drivers' and crane operators' certifications prior to start of stevedoring operation.
- Ensure each vessel ramp is properly maintained and secured and is plainly marked with load capacity prior to start of ro-ro operation.
- Establish and maintain organized system of vehicular and pedestrian traffic control at each vessel ramp.
- Carry out operation plan in conjunction with shipping line's chief planner and vessel's Chief Cargo Officer.
- Notify officer in charge of vessel before bringing internal combustion or electric powered tools, equipment, or vehicles onboard and before using vessel's electric power for operation of electric tools or equipment.
- Maintain constant communication with Yard Superintendent, Headers, Flagmen, planners, vessel's mates and crane operators.
- · "Spot" crane when crane operator is moving from bay to bay.
- Maintain at least 90 ft. minimum distance between two cranes working back to back or facing each other on same vessel
- Establish and enforce 15 ft. Safe Work Zone for Checkers and Landers.
- Establish proper driving lanes for safe passage of Top Loaders and Mules.
- Ensure good housekeeping practices are maintained onboard vessel to eliminate slips, trips, and falls.

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- Ensure surface areas are dry, free of grease and other hazards.
- Ensure reefers are loaded and faced in the correct direction for plugging in and hook-up.
- Ensure Fall Protection System (FPS) equipment is in use as necessary and appropriate.
- Look for possible exposures to dangerous situations in areas adjacent to or under cranes (e.g., swinging loads).
- · Assist Yard Superintendent as needed.
- Contact the Maintenance & Repair Shop if any problems with PIT vehicles arise.
- Ensure workers do not tamper with seals.
- Ensure operators do not go into vessel with uneven loads when they are loading into cell guides. This procedure can cause damage to both Containers and the cell guides, and increases risk of injury.
- Ensure crane operators are using Flagmen, not working in the blind.
- Guard against unprotected port and starboard edges of vessel.
- Ensure vessel railings are in sound condition, temporary guard rails are in place, and hatches are closed. Do not stand at the edge of an open cargo hold.
- Comply with Customs Border Patrol CBP requests and route cargo to Inspection Stations as required.
- Contact Eller-ITO Operations Manager prior to lifting any loads over 40 tons.
- Require determination as to handling heavy lift and ad valorem cargo.
- Sign the Chief Mate's "Damage Forms", if you can attest to the nature, extent, and validity of a cargo claim. Sign "received only", if you are uncertain as to the nature, extent or validity of the claim. Promptly prepare and send the Safety Director a separate Superintendent's Report, including necessary witness statements, descriptions, explanations, and comments.
- Require written notification of any and all cancellations to the Vessel Superintendent of cargo previously scheduled for loading or discharge.
- Ensure PIT vehicles (Top Loaders, Forklifts, Mules, and Busbys) are returned to proper staging and storage areas.
- Ensure that mobile fuel trucks, barges, and other outside vendors do not interfere with stevedoring operation.
- Advise workers of appropriate break times, meal hours, and completion of activities.
- Advise Timekeeper of gang end time on completion of stevedoring operation.
- Ensure all paperwork, radios, and equipment are properly distributed to shipping line and Eller-ITO main office on completion of stevedoring operation.
- B. Yard Superintendent Responsibilities:

The container terminal yard is the area where Containers are stored and staged before they are loaded into or onto a vessel, railcar, or truck for further transport. The Yard Superintendent shall:

8

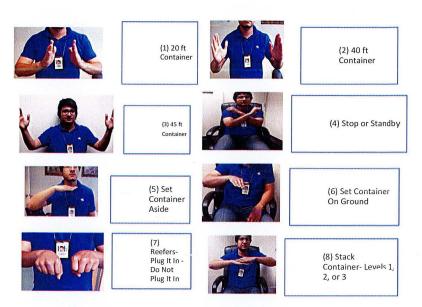
- Arrive to begin work at least one hour prior to stevedoring operation's scheduled start time.
- Wear appropriate PPE, including LED vest, helmet, flashlight, and HIT-NOT Proximity Detector.
- Conduct pre-operation safety inspection of the premises, searching for unsafe work site and equipment conditions and for other hazards to be corrected.
- Ensure lighting and ventilation are adequate in work areas. Contact Eller-ITO Operations Manager and Vessel Superintendent and the shipping line's planning office if lighting or ventilation is inadequate.
- Verify all PIT drivers' and crane operators' certifications prior to start of stevedoring operation.
- Inspect PIT vehicles and ensure units are operational -- lights, wipers, flashers, radio and HIT-NOT detection system.
- Pick up and review copies of Load Guides and Plan Sheets in shipping line's planning office prior to the start of operations.
- Check Load Plans and cargo availability.
- Determine that each Container to be hoisted has been inspected for visible defects, is properly identified in Load Plans or marked as loaded or empty, and shows actual gross weight plainly visible to crane and other lifting device operators.
- Determine that each trailer involved in ro-ro operation has been inspected for visible defects and is properly identified in Load Plans or marked with actual gross weight.
- Determine that PIT vehicles involved in ro-ro operation have power and braking capacity to ascend and descend ramps safely.
- Find and designate locations for cargo discharged from vessel.
- Ensure all Containers are staged in an East-West direction.
- Ensure staged loaded Containers are not stacked more than 3 high.
- Ensure refrigerated Containers (Reefers) are segregated in separate storage area, not with regular containers.
- Ensure loaded Reefers are not stacked more than 2 high and empty Reefers are not stacked more than 4 high.
- Call for Reefers stored in locations outside the terminal at least one hour prior to anticipated cargo load time.
- Ensure that Haz-Mat and Non-Haz Mat Containers are segregated and not mixed in the stacks.
- Explain to Vessel Superintendent how Flatracks and loose cargo are to be loaded (e.g., cables instead of Spreader).
- Obtain copy of Gang Order sheet from Header at start of stevedoring operation. Write the unit number of each Top Loader and Forklift being used next to the operator's name and the truck number and Yard Superintendent's name at the bottom of the sheet. Submit the Gang Order sheet to Eller-ITO

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main office once operation ends. Place the Gang Order sheet in the location designated by the shipping line (*e.g.*, red basket in Seaboard Marine office).

- Advise workers of appropriate break times, meal hours, and completion of activities.
- Attend Gangway Safety Talk by Vessel Superintendent prior to start of stevedoring operation.
- Monitor and control vehicular traffic flow, enforcing established traffic patterns. Do not allow drivers to cut across traffic or through container storage or stevedore operation areas.
- Prohibit all unauthorized pedestrians and vehicles from entering an active work zone.
- Remain in your truck as much as possible.
- Walk safely when you are outside your truck, making sure your movements are predictable and keeping an active lookout and contact with each Top Loader operator.
- Maintain safe speeds and follow established traffic patterns.
- Do not drive or park truck in blind spots of Top Loader drivers.
- Do not drive or park truck under crane or in 15 ft. Safe Work Zone.
- Ensure Top Loader operators are operating in safe manner (speed, protocol, Spreader in the 20 ft. position when traveling, etc.)
- Maintain communications with Top Loader drivers, planners, Custom Border Patrol, Vessel Superintendents, and others involved in stevedoring operation.
- Use appropriate Hand Signals as necessary to inform and direct drivers.

1



C. Brief Pre-Operation Meeting (Gangway Safety Talk):

Before the beginning of the stevedoring operation, the Vessel Superintendent shall hold a Gangway Safety Talk with all Eller-ITO supervisory and ILA longshore personnel. The Vessel Superintendent shall:

- Review applicable safety rules and use of PPE, PFD, and FPS, as well as equipment and tools.
- Review work assignments and assign each team member his or her duties.
- Ensure each worker has equipment needed to perform tasks.
- Ensure crane and PIT operators hold proper certifications.
- Designate locations of muster areas, first aid kits, Safety Baskets, Gear Container, and Water Coolers.
- D. Safety Concerns:

1

Throughout the stevedoring operation, each Superintendent shall:

- Enforce the Fatal Five Rules:
  - 1. Walking Pedestrians

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- Keep clear of moving equipment and stay where drivers can see you.
- 2. Operating Mobile Equipment
- Always drive safely and look for pedestrians.
- Working at Heights
   Check that equipment is adequate, operational, and correctly fitted before you start working.
- 4. Handling Loads
  - Position yourself safely and never walk or stand under a suspended load.
- 5. Managing Contractors
  - Supervise and regularly inspect work being done by contractors.
- Prohibit use of cell phones, texting, headphones, and other distractions that impede or prevent workers from hearing their surroundings.
- Report all injuries and any equipment and cargo loss, destruction or damage to Eller-ITO's Operations Manager and Safety Director and to the shipping line's office.
- Stop and correct immediately any operation the Superintendent believes is unsafe.
- Enforce proper climbing techniques: When climbing ladders, keep hands free and remember 3-point mount and dismount rules.
- Ensure that each Flagmon has gloves and a radio.
- Do not make contact with unknown chemical products or agents (e.g., leaking Containers).
- Notify the Eller-ITO Operations Manager and Safety Director and the shipping line immediately if you encounter unstable <u>environment</u> (*e.g.*, vapor fumes, oil slick): Isolate area, deny entry, evacuate all workers, and leave immediately.
- Enforce posted traffic rules and traffic routes.
- Establish and maintain radio communications between Superintendents and crane and PIT vehicles operators.
- Prohibit personnel from entering unauthorized areas onboard a vessel without permission. Examples are the vessel's bridge and the captain quarters.
- Review Plan-Provide-Train basics before handling heavy or awkward loads which may risk an unsafe condition.
- Allow use of "PIT" vehicles and other equipment only for its intended purpose by certified and authorized operators.
- Exclude from the worksite workers who are disruptive or refuse to comply with
  operating safety procedures.
- Ensure every worker has a valid Haz-Mat certification.
- Permit no one to work if the person is using drugs or alcohol or exhibits signs of intoxication.
- Caution all workers to drink water often, preferably every 15 minutes.
- Learn the signs of heat illness and actions to take in an emergency.
- · Keep a vigilant eye on fellow workers and your surroundings.

## E. PPE, FPS, & PFD:

Protective Equipment includes Personal Protective Equipment ("PPE") for the face, head and extremities, Fall Protection System equipment ("FPS"), and Personal Flotation Devices ("PFD"). All safety equipment shall comply with OSHA Standards [29 C.F.R. §§ 1910.132-140, 29 C.F.R. §1918.85 (j), (k)]. Superintendents must ensure that all personnel are PPE and FPS compliant:

- Foot Protection All personnel must wear protective footwear in areas where there is a danger of foot injuries due to falling or rolling objects, objects piercing the sole, or exposure of feet to hazardous conditions. Footwear must be free from flaws, such as broken soles or open seams. Footwear with exposed metal on the sole or heel bottom should be avoided.
- <u>Safety Vest</u> All personnel must wear high visibility, ANSI approved vests at all times, without exception, on the worksite. Not wearing a safety vest and hard hat in a work area are major OSHA violations.
- <u>Head Protection</u> All personnel must wear protective helmets in areas where potential for head injury from falling objects exists. OSHA does not allow baseball caps under safety helmets.
- <u>Hand Protection</u> All personnel must wear appropriate hand protection and use work practices that protect the hands from chemicals, cuts, injury, and rough objects. Remember to keep the hands out of tight places.
- <u>Eve and Face Protection</u> All personnel must use appropriate eye and face protection when exposed to hazards conditions and anywhere there is danger of eye or face injury.
- <u>Fall Protection</u> All personnel must wear approved fall arrest system in going aloft or working within (3) feet of an unguarded edge that is eight (8) feet or more above the adjoining surface.
- F. Housekeeping Practices:

Good housekeeping is a basic requirement of any safety program. Effective housekeeping practices result in primary benefits:

- 1. Reduced Operating Costs: Less time and effort to keep work areas clean, once a system has been established.
- 2. Reduced Accident Rates: Reduction of objects hazards resulting in fewer injuries (*e.g.*, trucks running over loose chains which strike lashers in lower extremities).

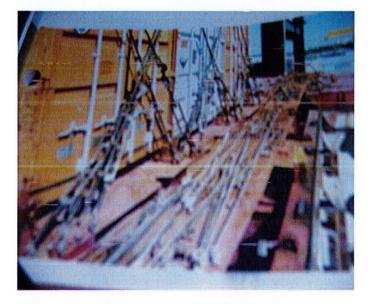
13

 Increased Production: Clean work areas free of debris, lessening potential for slips, trips and falls.

Before and during each stevedoring operation, Superintendents shall ensure:

- All fire-fighting equipment in terminal and dock areas has been checked.
- · Walkways are clear of hazards to prevent slips, trips and falls.
- Oil spills and slippery work surfaces are covered with sand, sawdust, or similar non-skid materials promptly after discovery and cleaned as soon as possible.
- Dunnage, rubbish, old gear, and old pallets are removed from work areas regularly.
- Protruding nails, banding, and other materials are removed to prevent injury.
- "Hazardous" labeled cargo is confined to ONE (1) area.

Keep walkways clear of hazards to prevent slips, trips and falls.



### 01.08 <u>STANDARDtandard OPERATINGperating PROCEDURES</u>rocedures:

Superintendents shall ensure that longshore personnel comply with their responsibilities: Superintendents have ability to Hire and /or Fire Labor. A. <u>Crane Operator Responsibilities</u>:

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- Maintain current certification required to operate crane.
- Follow all established "start-up" and testing procedures before beginning operation.
- Install temporary guards, by ropes or other suitable means, in areas within swing radius of the outermost part of a revolving crane's body during cargo operations to prevent personnel from being between the crane body and other fixed vessel or crane parts.
- Adhere to manufacturer's operating procedures and applicable load ratings. Do not overload the crane.
- Operate crane in safe manner, keeping loads under control.
- Do not hoist improperly slung loads.
- Do not suspend loads over heads of workers under hook.
- Do not move crane from bay to bay without spotter.
- Rig to equalize the load on each crane when two cranes are used to hoist a load.
- Make sure booms do not strike fixed objects and are not struck by swinging loads.
- Adhere to all established storm and wind warnings, and crane securing procedures.
- Report any accident involving cargo or equipment damage or personal injury to Vessel Superintendent immediately.
- Report any hole in Container that crane operator causes or sees to Vessel Superintendent immediately for appropriate action.
- Do not use rubber bands on the throttle.
- Follow all "shut down" procedures before leaving cab.
- Turn over Liebherr Cranes to shipping line's mechanic once crane operator has finished operation.

#### B. Top Loader & Forklift Operator Responsibilities:

- Maintain current certification required to operate PIT vehicles.
- Follow all established "start-up" and testing procedures -- testing brakes, steering gear, and mechanisms for raising, lowering, and tilting forks -- before beginning operation. Report any mechanical problems to the Yard, Vessel Superintendent or on-site Mechanic.
- Ensure HIT-NOT Proximity Detector system is operational on PIT vehicles.
- Operate PIT vehicles in safe manner and in forward or reverse to have unobstructed views of direction of travel.
- Be aware of vehicles and pedestrians in the area.
- Be especially cautious approaching blind corners or other areas where vision is limited.

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- Obey all speed and traffic regulations and other applicable haulage equipment rules.
- Make sure vehicle is under control at all times, so that it can be brought to an emergency stop in visibly clear space.
- Permit worker to ride only on specific instructions from Superintendent or Header in charge of operations.
- Operate equipment from seat or platform only, not from standing or walking position, unless the equipment is designed to operate in such a manner.
- Do not suspend or swing load over any person.
- Never leave an unattended Top Loader or Forklift running unless you are within 25 ft of the unit.
- Align Spreader directly above the container holes for the container lift.
- Remember to make slow, smooth movements and avoid abrupt stops and starts.
- Stop and notify a Superintendent if PIT vehicles have any difficulty lifting load.
- Report any accident involving cargo or equipment damage or personal injury to Vessel Superintendent immediately.
- Report any hole in a Container that operator causes or sees to the Vessel Superintendent immediately for appropriate action, such as tape repairs.
- Tilt forks forward, flush with floor or other surface and clear of aisles when Forklift is parked. Keep forks no fewer than four (4) inches nor more than six (6) inches above floor or other surface when Forklift is moving.
- Follow all "shut down" procedures and shut off motor before leaving PIT vehicles.

#### C. Lander / Ground Flagman Responsibilities:

- Make sure Crane, Top Loader, Mule, and Forklift operators can see worker at all times, and stay out of driving lanes.
- Stand on short side of Container and in sight of partner and signalman for proper coordination and communication.
- Insert and remove twist lock while Container is on ground by Lander.
- Notify Vessel Superintendent immediately, if Lander cannot perform this duty in safe manner.
- Never place any part of body in way of moving Container.
- Stay in Safety Lanes *i.e.*, safety areas marked by consisting of stripes or cones -- to perform required work. Safety Lanes should be wide enough to safely allow a <u>Container</u> and chassis to safely pass workers without entering this safety zone.
- D. Vessel Flagman Responsibilities:

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- Remain on vessel at all times when crane operations are in progress to perform the duties of a Flagman.
- Flagman must maintain continuous communications with crane operator (e.g. radio or hand signals). Flagman will suspend operation if communications is lost, and will resume operations once communications are restored.
- Make sure workers have finished unlocking containers and are clear prior to giving crane operator the signal to hoist.
- Require correction if container is not properly locked on all four sides to lifting frame or spreader before signaling for hoisting.
- Keep moving cargo and containers in sight, and warn all workers in danger of injury.
- Do not enter into unauthorized areas of the vessel or work area.
- Always secure a safe position while working as a Flagman.
- E. Shop Manager and Issuing Equipment Mechanic Responsibilities:
  - Conduct a pre-trip and visual inspection (looking for unsafe conditions) of the equipment.
  - Complete the Shop Equipment form for each Top Loader, Mule and Forklift being issued to the operator.
  - · Verify all drivers' certifications prior to issuance of the PIT equipment.
  - Complete the Shop Equipment form once PIT equipment is checked in at the end of operations.
  - Contact the Shop Manager and/or Safety Director if any problems arise during the issuing process or return of the PIT equipment.

#### Acknowledgements:

Eller-ITO complies with all federal, state, and local laws, rules, and regulations pertaining to operations. In addition Eller-ITO complies with port, terminal and yard operating rules and regulations.

In the event of any discharge, damage, improper handling, leakage, spill or emission of hazardous materials or pollutants, the Superintendent must notify Eller-ITO's Operations Manager and Safety Director and the terminal operator immediately.

This Manual outlines basic concepts and procedures; it is not all-inclusive. Eller-ITO Superintendents encounter many variables during stevedoring operations. However, review of Eller-ITO manuals and policies, and participation in Eller-ITO training program, should raise safety awareness, together with a sense of pride in abilities to accomplish tasks and properly perform Superintendents' duties.

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# ELLER – ITO Stevedoring Company, L.L.C.

1007 North America Way, #501 Miami, Florida 33132 Telephone: (305) 379-3700 / Facsimile: (305) 371-9969

Date: Jan 8, 2020 To: Ariagna From: Al Johnson

# Section P.

1. Provide a copy of Applicants Safety program.

The elements of a good Safety Program are listed below and are outlined in the **Eller-ITO Safety Manual.** Each employee is provided with classroom instruction to ensure they understand, adhere to, and enforce the rules delineated within.

- a. Management Commitment via Written Policy
- b. Employee Assignments, Responsibilities, and Accountabilities.
- c. Safety Rules, Standards, Work Procedures and Communications
- d. Safety Training Forklifts, Cranes, Top Loaders, Pallet Jacks
- e. Skill Training- First Aid, CPR, PPE Compliance
- f. Accident Prevention and Hazard Recognition
- g. Personal Injury and Property Damage Analysis
- 2. Provide a copy of Applicant's substance abuse policy.

# As delineated in the Eller-ITO Employees Handbook, page 21:

a. "Eller-ITO we strive to provide a drug- free, healthful, and safe workplace; and employees are required to report to work in mental and physical condition that facilities satisfactory and safe performance of their jobs. No employee who is on Eller-ITO premises or conducting business related activities off Eller-ITO premises may may use, possess, distribute, sell or be under the influence of alcohol or illegal drugs. The legal use of prescribed drugs is permitted on the job only if it does not impair an employee's ability to perform job in an effective and safe manner. Violations of this policy may lead to disciplinary action, which may result in immediate suspension or termination of employment, as well as required participation in a substance abuse, rehabilitation, or treatment programs. Such violations also have legal consequences, both civil and criminal."

"If an employee informs management of a drug or alcohol problem, consideration will be given to allowing unpaid leave, so the employee can enroll in a rehabilitation program. Eller-ITO reserves the right to request that an employee

# ELLER – TTO Stevedoring Company, L.L.C.

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take a drug test when there is reasonable suspicion that the employee is using or experiencing the effects of drugs, alcohol, or any other substance."

- b. In regards to the International Longshoreman Association, (contracted labor hired by Eller-ITO), a '<u>Memorandum of Agreement</u>' to Management –ILA Collective Bargaining Agreement exists that supports the effort to provide a drug-free, safe workplace. The Collective Bargaining Agreement further expands on the right to subject an ILA employee to submit to a sample of urine and / or alcohol for chemical analysis. The purpose of the analysis is to determine or to rule the presence of alcohol, drugs, prohibited dangerous substance that can affect the ability of the employee to perform satisfactorily. In the event that the test shall show positive results, the Collective Bargaining Agreement outlines disciplinary actions that may occur; or if offered and accepted, the opportunity to abide by the terms and conditions for treatment and rehabilitation as set forth in the Alcohol and Substance Abuse Program.
- 3.
- 4. Provide information regarding frequency of training.
  - Training is offered on a weekly basis (Mon or Tues) for Powered Industrial Trucks (PIT) including Top Loaders, Forklifts, and Heavy Lifts to ILA members requiring certification / or re-certification training. PIT certifications must be renewed every three years per OSHA.
  - Crane Operator training is also provided on a weekly basis (every Monday) to ILA members requiring training needs.
  - Hazardous Materials Awareness Training- is provided on a quarterly basis /or as need. Haz Mat certifications are required by both Eller-ITO Superintendents and ILA members. Haz-Mat must be renewed every 3 years per OSHA.
  - First Aid and CPR training is provided to Eller-ITO Superintendents every two years per OSHA requirements.
  - OSHA 10 Hour Safety Training Course is provided to E-I Superintendents every four years as required by OSHA.
  - Accident Prevention and Supervisor Management training is provided by Signal Mutual annually. Every Superintendent is required to attend.

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- Superintendent Meetings are held on the first Tuesday of each odd month. A myriad of safety and training topics are discussed pertaining to Stevedoring operations / concerns.
- Lastly, an Eller-ITO / ILA Safety Meeting is held on the first Wednesday of every even month. A myriad of safety and training topics are discussed. This includes guest speakers from industry- demonstrating Harness Belts applications, and other safety equipment features.

### CONTACT INFORMATION

### **Contacts:**

Christopher C. Arocha Senior Vice President Telephone Office : [305] 379-3705 <u>chrisarocha@ellerito.com</u>

Fernando Alvarez Vice President of Operations Telephone Office : [305] 379-3706 falvarez@ellerito.com

Silvia Guardado Vice President of Finance Telephone Office: [305] 379-3739 sguardado@ellerito.com

Alfonso Johnson Safety Director Office: [305] 379-3718 ajohnson@ellerito.com

## For Ordering Labor & Vessel Operations:

Fernando Alvarez , Vice President of Operations Telephone: [305] 379-3706 Fax: [305] 371-9969 Cell: [305] 219-3730

#### **Operations Manager**

Charles Schroeder Telephone: [305] 379-3702 Cell: [305] 498-8071 <u>cschroeder@ellerito.com</u>

ELLER - ITO Stevedoring Company LLC 1007 North America Way, Suite 501, Miami, Florida 33132 [305] 379-3700 • Fax: [305] 371-9969

# **ELLER – ITO** Stevedoring Company L.L.C.

1007 North America Way • Suite 501 • Miami, Florida 33132 Telephone: (305) 379-3700 • Facsimile: (305) 371-9969

January 10, 2020

Broward County - Port Everglades Angela Osorno-Belleme Franchise and Property Manager 1850 Eller Drive Fort Lauderdale, FL 33316

Received by: Print Name: Michelle Ge Date: January 10, 2020 Acorge

# ELLER – ITO Stevedoring Company, L.L.C.

1007 North America Way, #501 Miami, Florida 33132 Telephone: (305) 379-3700 / Facsimile: (305) 371-9969

## Section Q

1. Provide a statement (and /or documentation) which describes the Applicant's commitment to environmental protection, environmental maintenance, and environmental in the Port.

Eller-ITO is committed to providing a safe and healthy workplace for employees, contractors, and visitors and to minimizing any adverse environment impact during the performance of its business. Eller-ITO's commitment to the preservation of the environment is demonstrated by its adherence to rules of DERM, EPA, US DOT, HAZ MAT and other regulatory organizations.

We are committed to meeting the most recent EPA Tier requirements and the use of electrification wherever possible. This includes the use of Tier 4 diesel engines, electric Forklifts and Pallet Jacks company wide.

Eller-ITO has continued its commitment to numerous environmental initiatives it started several years ago. Included are our requirements that all outside contractors comply or exceed with industry and government standards before we do business with them.

# ELLER – ITO Stevedoring Company, L.L.C.

1007 North America Way, #501 Miami, Florida 33132 Telephone: (305) 379-3700 / Facsimile: (305) 371-9969

### Section R

2. Provide written evidence of Applicant's ability to promote and develop growth in the business activities, projects or facilities of Port Everglades.

Eller-ITO is recognized as a premier leader in the Maritime Industry, and is recognized for its exemplary service. Our Strength, however is derived from personal dedication to providing the best service, and confirmed in the end by the expressed approval of those customers we serve.

Our service creates a unique environment where camaraderie and a family atmosphere flourish even while sometimes presenting stressors and challenges to our own reserves. We believe and continually challenge our employees to deliver excellence every day and strive for ways to better assist the cruise passenger's experience.

As we enter into our sixth year of operations at Port Everglades, we have humbly expanded and became the sole service provider for Royal Caribbean Cruise Lines. Eller-ITO was chosen by RCCL because of experience, professionalism and its harmonious working relationships with both internal and external customers. Eller-ITO has demonstrated its respect for Port Authority, our external customers and BSO jurisdiction.

Continuous monitoring of market trends enables Eller-ITO to better understand the needs and forecast the demands of our services. This is how we recently obtained new business at Port Miami and are the Stevedoring Company providing intermodal transportation services for the FEC Railway Company. And as time goes on and Eller-ITO acquires cargo vessels operations at Port Everglades, we will continue to exemplify service that the customer will deem excellent. Strong customer and market focus is how Eller-ITO will attract, develop and maintain new businesses in at Port Everglades.

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# Detail by Entity Name

Florida Department of State

DIVISION OF CORPORATIONS

Page 1 of 3

DIVERGET OF SUBJECTOR CORPORATIONS on official Server of Parrels unlined

Department of State / Division of Corporations / Search Records / Detail By Document Number /

## **Detail by Entity Name**

Foreign Limited Liability Company ELLER-I.T.O. STEVEDORING COMPANY L.L.C.

#### **Filing Information**

Document Number	M9800000642
FEI/EIN Number	65-0842170
Date Filed	06/18/1998
State	DE
Status	ACTIVE
Last Event	LC STMNT OF RA/RO CHG
Event Date Filed	09/16/2019
Event Effective Date	NONE

#### **Principal Address**

1007 NORTH AMERICA WAY, SUITE 501 MIAMI, FL 33132

Changed: 02/16/2010

#### Mailing Address

1007 NORTH AMERICA WAY, SUITE 501 MIAMI, FL 33132

Changed: 02/16/2010

#### **Registered Agent Name & Address**

C T CORPORATION SYSTEM 1200 SOUTH PINE ISLAND ROAD PLANTATION, FL 33324

Name Changed: 09/16/2019

Address Changed: 09/16/2019

## Authorized Person(s) Detail Name & Address

Title MGR

VICKERS, RAYMOND 424 East Call Street Tallahassee, FL 32301

http://search.sunbiz.org/Inquiry/CorporationSearch/SearchResultD... 2/3/2020

# Detail by Entity Name

EXHIBIT 3 Page 115 of 120

Page 2 of 3

Title SENIOR VICE PRESIDENT

AROCHA, CHRISTOPHER 1007 NORTH AMERICA WAY, SUITE 501 MIAMI, FL 33132

Title VICE PRESIDENT - FINANCE

GUARDADO, SILVIA 1007 NORTH AMERICA WAY, SUITE 501 MIAMI, FL 33132

Title Manager

MONTGOMERY, MARK 525 Washington Blvd Suite 1660 Jersey City, NJ 07310

### Annual Reports

Report Year	Filed Date
2018	01/16/2018
2019	03/14/2019
2020	01/16/2020

#### **Document Images**

View image in PDF format
View image in PDF format

# Detail by Entity Name

Page 3 of 3

06/25/2001 ANNUAL REPORT	View image in PDF format
02/23/2001 ANNUAL REPORT	View image in PDF format
03/23/2000 ANNUAL REPORT	View image in PDF format
04/28/1999 ANNUAL REPORT	View image in PDF format
06/18/1998 Foreign Limited	View image in PDF format

Florida Department of State, Division of Corporations

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# Enviros - Enforcement Action Advanced Search

Our Bes	RD.org	Search County Governme	
lome County Co	ommission Doing Business Visiting		
ENVIROS			
	Enforcement Action Advanced Search		
Search Reset			
No information again.	was found matching your selection criteria. Please try		
Enforcement Action N	umber:		
House Number:	То:		
Street:	(All) V (All) V Direction Street Name Street Type Suite		
City:	(All)		
Section:	(All) V Township: (All) V Range: (All) V		
Respondent:	Eller-ITO Stevedoring Company LLC		
			Help on t Screen I
	Contact Us     Broward	1	

EXHIBIT 3 Page 118 of 120

# Florida Hazardous Waste Handler Search Results

Page 1 of 1

Department of Environmental Protection	
mig i	
Flo	rida Department of Environmental Protection
Haz	ardous Waste Facilities Search Results
Selection Criteria for This Handler S EPAID: % ; Name: ELLER-ITO STE	Search: EVEDORING COMNPAN% ; Address: % ; City: % ; County: %
For Facility Data Links:	For a Generator Status History:
Activities provides a list of RCRA compliance activities and violations.	click on the <b>Status.</b> - <b>NNOT</b> indicates a facility is a Non-Notifier and may not have been issued the associated EPAID - <b>Check with DEP before using that EPAID</b> !
Mapping in GIS this opens a <b>[NEW</b> <b>IMPROVED]</b> GIS mapping tool focused of the facility.	Legend of Status Types n
Documents this provides a list of electronic documents available online.	
Error Reporting send us feedback to address data errors.	
<i>C</i> ounty Verification County or RPC verification of Facility and Waste for this site.	
EPA ID Name County	Address Contact Status As of Data Links
Search has retrieved 0 Facilities	
EPA ID Name County Search has retrieved 0 Facilities Legend of Status Types:	Address Contact Status As of Data Links

#### Legend of Status Types:

- LQG Large Quantity Generator
- SQG Small Quantity Generator
- CES Conditionally Exempt Small Quantity Generator
- UOT Used Oil Transporter
- TRA Hazardous Waste Transporter
- TSD Treatment/Storage/Disposal Facility
- CLO Closed

NHR - Non-Handler of Hazardous Waste

EXHIBIT 3 Page 119 of 120

Establishment Search Page | Occupational Safety and Health Administration
Page 1 of 2

DEPARTMENT OF LABOR
Image: I

# Establishment Search

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## Reflects inspection data through 01/30/2020

This page enables the user to search for OSHA enforcement inspections by the name of the establishment. Information may also be obtained for a specified inspection or inspections within a specified SIC.

		Your search d	lid not return any resu	its.	
Establishment	ELLER_ITO Stevedori	ng Company			
	(This box can also be use	d to search for	a State Activity Number	for the following states: NC,	SC, KY, IN, OR and WA)
State	All States		Fed & State		
OSHA Office	All Offices				
Site Zip Code					
Case Status	All      Closed      C	Open			
Violation Status	All      With Violatio	ns 🔿 Witho	ut Violations		
Inspection Date					
Inspection Date Start Date	January		1 🔽 2015 🗸		
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Start Date					

https://www.osha.gov/pls/imis/establishment.html?p\_message=2&establishme... 2/3/2020

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state agencies which carry out recenally approved come programs. Access to this Come work product is being another where internet for the use of members of the public who wish to track OSHA interventions at particular work sites or to perform statistical analyses of OSHA enforcement activity. It is critical that users of the data understand several aspects of the system in order to accurately use the information.

The source of the information in the IMIS is the local federal or state office in the geographical area where the activity occurred. Information is entered as events occur in the course of agency activities. Until cases are closed, IMIS entries concerning specific OSHA inspections are subject to continuing correction and updating, particularly with regard to citation items, which are subject to modification by amended citations, settlement agreements, or as a result of contest proceedings. THE USER SHOULD ALSO BE AWARE THAT DIFFERENT COMPANIES MAY HAVE SIMILAR NAMES AND CLOSE ATTENTION TO THE ADDRESS MAY BE NECESSARY TO AVOID MISINTERPRETATION.

The Integrated Management Information System (IMIS) is designed and administered as a management tool for OSHA to help it direct its resources. When IMIS is put to new or different uses, the data should be verified by reference to the case file and confirmed by the appropriate federal or state office. Employers or employees who believe a particular IMIS entry to be inaccurate, incomplete or out-of-date are encouraged to contact the OSHA field office or state plan agency which originated the entry.

UNITED STATES DEPARTMENT OF LABOR

Occupational Safety and Health Administration 200 Constitution Ave NW Washington, DC 20210 \$ 800-321-6742 (OSHA) TTY www.OSHA.gov

#### FEDERAL GOVERNMENT

White House Severe Storm and Flood Recovery Assistance Disaster Recovery Assistance DisasterAssistance.gov USA.gov No Fear Act Data U.S. Office of Special Counsel

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