



2024 Rasier-DC, LLC (Uber) Third-Party  
Auditor's Agreed-Upon Procedures  
Report on Pick-up Fees at the Fort  
Lauderdale-Hollywood International  
Airport and Port Everglades

# Office of the County Auditor

## Agreed-Upon Procedures Report

**Robert Melton, CPA, CIA, CFE, CIG**  
**County Auditor**

**Report Team:**

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**Agreed-Upon Procedures Applied by Uber's Third-Party Auditor:**  
Armanino LLP

**Report No. 25-13**  
**April 9, 2025**



**OFFICE OF THE COUNTY AUDITOR**

115 S. Andrews Avenue, Room 520 • Fort Lauderdale, Florida 33301 • 954-357-7590 • FAX 954-357-7592

April 9, 2025

Honorable Mayor and Board of County Commissioners

Pursuant to the Operating Agreement (Agreement) for Transportation Network Company (TNC) Services at Fort Lauderdale-Hollywood International Airport (FLL Airport) and Port Everglades (Port) executed between Broward County and Rasier-DC, LLC (Uber) on March 10, 2020, our Office worked with the FLL Airport, Port, and Uber to develop the Agreed-Upon Procedures (AUP) that are performed by a third-party auditor (TPA) engaged by Uber. The purpose of the AUP is to provide reasonable assurance over the completeness and accuracy of reported Pick-ups and associated Pick-up Fees related to Uber's operations at the FLL Airport and the Port. The AUP is conducted on an annual basis, and the period covered in this report was Calendar Year (CY) 2024, from January 1, 2024, to December 31, 2024. The total Pick-up Fees paid by Uber for CY 2024 are \$5,747,553 and \$351,818 for the FLL Airport and Port, respectively.

The TPA's complete report on applying the AUP is attached as **Appendix A** to this report. We summarized the results from TPA's report in **Figure 1** below.

**Figure 1. Summary of Results**

Objectives	FLL Airport	Port Everglades
1. Accuracy of Pick-up Fee trigger for Pick-up inside Geofence ( <i>Note 1</i> )	No exceptions were noted.	No exceptions were noted.
2. Monthly payment file completeness	No exceptions were noted.	No exceptions were noted.
3. Monthly payment file accuracy	No exceptions were noted.	No exceptions were noted.

**Source:** Prepared by the Office of the County Auditor with information obtained from Uber's TPA.

**Note 1:** Geofence means the virtual boundary around the physical geographical area that is the FLL Airport and Port property corresponding with the set of coordinates defining that area. It prohibits TNC drivers from receiving any requests for any passenger Pick-ups at the FLL Airport and Port while the TNC vehicle is located within the FLL Airport or Port property.

**Broward County Board of County Commissioners**

Mark D. Bogen • Alexandra P. Davis • Lamar P. Fisher • Beam Furr • Steve Geller • Robert McKinzie • Nan H. Rich • Hazelle P. Rogers • Michael Udine  
www.broward.org

The engagement to apply the AUP was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants. The AUP is not designed to constitute an audit or review of the FLL Airport's, Port's or TNC's accounting records. This report is intended solely for the use of the TNC and Broward County and should not be used by anyone else other than these specific parties. However, this report will be a public record and its distribution is not limited.

During the AUP process, the FLL Airport's ground transportation management contractor and Port's security contractor assisted with conducting independent trip observations. We coordinated the timing and frequency of procedures directly with the TPA. We appreciate the cooperation and assistance provided by the FLL Airport and Port staff and their contractors throughout the process.

Respectfully submitted,



Bob Melton  
County Auditor

cc: Monica Cepero, County Administrator  
Andrew Meyers, County Attorney  
Dr. Kimm Campbell, Deputy County Administrator  
Michael Ruiz, Assistant County Administrator  
Mark Gale, CEO/Director, Aviation Department  
Joseph Morris, CEO/Director, Port Everglades Department

# APPENDIX A – UBER'S THIRD-PARTY AUDITOR'S AGREED-UPON PROCEDURES REPORT

**Rasier-DC, LLC**

Agreed-Upon Procedures

December 31, 2024



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INDEPENDENT ACCOUNTANT'S REPORT ON  
APPLYING AGREED-UPON PROCEDURES

To the Management of Rasier-DC, LLC:

We have performed the procedures enumerated on pages 2 to 8 of this report, which were agreed to by Rasier-DC, LLC ("Rasier"), Uber Technologies, Inc. ("Uber") and Broward County, solely to assist you in confirming the completeness and accuracy of the Pick-up Fees remitted by Rasier to Broward County for the period January 1, 2024 to December 31, 2024 as required by the Operating Agreement For Transportation Network Company Services At Fort Lauderdale-Hollywood International Airport And Port Everglades Between Broward County and Rasier-DC, LLC, which was fully executed on March 10, 2020. Rasier management is responsible for the completeness and accuracy of the Pick-Up Fees remitted by Rasier to Broward County as required by the Operating Agreement For Transportation Network Company Services At Fort Lauderdale-Hollywood International Airport And Port Everglades Between Broward County and Rasier-DC, LLC, which was fully executed on March 10, 2020. The sufficiency of these procedures is solely the responsibility of the parties specified in this report. Consequently, we make no representation regarding the sufficiency of the procedures enumerated below either for the purpose for which this report has been requested or for any other purpose.

The procedures performed and results thereof are listed in Attachment I.

This agreed-upon procedures engagement was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants. We were not engaged to and did not conduct an examination or review, the objective of which would be the expression of an opinion or conclusion, respectively, on Pick-up Fees remitted to Broward County as required by the Operating Agreement For Transportation Network Company Services At Fort Lauderdale-Hollywood International Airport And Port Everglades Between Broward County and Rasier-DC, LLC, which was fully executed on March 10, 2020. Accordingly, we do not express such an opinion or conclusion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

We are required to be independent of Raiser and to meet our ethical responsibilities, in accordance with the relevant ethical requirements related to our agreed-upon procedures engagement.

This report is intended solely for the information and use of Rasier-DC, LLC, Uber Technologies, Inc., and Broward County, and is not intended to be, and should not be, used by anyone other than these specified parties.

*Armanino LLP*

San Ramon, California

March 28, 2025

## ATTACHMENT I - PROCEDURES AND FINDINGS

### **Section 1 - Fort Lauderdale Hollywood International Airport**

#### **Part A. Independent Count of Actual Observed Pick-ups (Procedures Performed by the Airport's Contractor)**

#### **Part B. Pick-Up Fee Confirmation (Procedures Performed by Armanino)**

<b>Procedure Ref #</b>	<b>Agreed Upon Procedures Performed</b>	<b>Findings</b>
1	Obtain from the Airport personnel the Airport - Rasier-DC, LLC Monthly Report ("FLL Payment File") and from the Port Everglades personnel the Port Everglades - Rasier-DC, LLC Monthly Report ("POE Payment File"), which were remitted to Broward County by Uber, for each of the sampled months of April, June, and September of 2024. As an alternative, these Monthly Reports can be provided to the TPA by the Office of the County Auditor.	No exceptions were noted.
2	<p>Obtain from the Office of the County Auditor Observation Forms completed for all Pick-ups per <b>Part A</b> above, including the pictures of the license plates and / or waybills. Compile the data from the Observation Forms, comparing it to the related pictures. If a waybill is provided, use the information from the waybill. For each sampled month of April, June, and September of 2024 with more than 10 Pick-ups observed in procedure 1 of Part A, select the first 10 Pick-ups by Pick-up time and the remaining Pick-ups are to be used as replacement Pick-ups (see procedure 3 below for when to use the replacement Pick-ups). For each of the 10 Pick-ups (first 10 of 15 Pick-ups by time) observed at the Airport, within the "FLL Payment File" and the "POE Payment File" for the month in which the Pick-up was observed, filter column First 3 Digits of License for the first 3 digits of the license plate number of the vehicle, and then filter column Date &amp; Time for the date and time of the Pick-up. Identify any Pick-ups within +/- thirty minutes of the time recorded during the observation. Confirm that:</p> <ul style="list-style-type: none"><li>a. Pick-ups observed in <b>Part A</b> were <u>included</u> in the "FLL Payment File" as Pick-ups.</li><li>b. Pick-ups observed in <b>Part A</b> were <u>excluded</u> from the "POE Payment File" as Pick-ups.</li></ul>	No exceptions were noted.



Procedure Ref #	Agreed Upon Procedures Performed	Findings
3	<p>For exceptions identified in procedure 2 above, obtain and inspect additional supporting documentation from Uber's records (e.g., a screenshot of the driver's app screen, document showing that the driver was not paid for the Pick-up, etc.) to confirm the cause of the discrepancy (e.g., a cancellation, etc.):</p> <ul style="list-style-type: none"> <li>a. If any Pick-ups are confirmed to be cancellations through the inspection of the additional supporting documentation, replace such cancelled Pick-ups with the replacement Pick-ups and perform procedure 2 above.</li> <li>b. Identify the result of these exceptions on the Pick-up Fee paid / due to the County.</li> </ul>	No exceptions were noted.
4	Obtain from Rasier personnel, for each of the sampled months of April, June, and September of 2024, a query output ("FLL Query Results") of Pick-ups at the Airport. The query outputs contain the Pick-up/trip date, Pick-up/trip time, latitude of a Pick-up location, longitude of a Pick-up location, and the first three digits of the license plate of a vehicle.	No exceptions were noted.
5	<p>For each of the sampled months of April, June, and September of 2024, agree the total number of Pick-ups in the "FLL Payment File" obtained in procedure 1 to the total number of Pick-ups in the "FLL Query Results" generated in procedure 4. Identify any differences and provide such Pick-up information to Rasier, inquiring and obtaining from Rasier an explanation and documentation with any additional data / information to support such explanations. Document the reasons for each difference identified and procedures performed. Identify whether the differences will result in any understated / underpaid or overstated / overpaid Pick-up Fees and calculate the associated dollar amount attributable to such differences.</p> <p><i>See Exhibit B below for further details.</i></p>	No exceptions were noted.
6	For each of the 30 Pick-ups observed in <b>Part A</b> (and compiled in <b>Part B</b> , procedure 2) above, from the "FLL Query Results", obtain the Pick-up Record containing the Pick-up date, Pick-up time, latitude of a Pick-up location, longitude of a Pick-up location, and the first three digits of the license plate of the vehicle.	No exceptions were noted.
7	Follow detailed procedures in <b>Exhibit 1 [B. Drawing Geojson Maps]</b> to plot the geofence for the Airport in geojson.io. <i>See Exhibits I and II below for further details.</i>	No exceptions were noted.

Procedure Ref #	Agreed Upon Procedures Performed	Findings
8	<p>For each of the 30 Pick-ups, using data obtained from procedure 6, plot the Pick-up location using the latitude / longitude coordinates from the Pick-up Record into the geojson.io map drawn in procedure 7 by following the procedures defined in <b>Exhibit 1 [C. Plotting Ride Pick-up Coordinates]</b>:</p> <ul style="list-style-type: none"> <li>a. Based on the plotting performed in procedure 8, confirm whether the Pick-up occurred inside or outside the Airport geofence drawn in procedure 7.</li> <li>b. For the Pick-ups <u>within</u> the Airport geofence (as obtained in procedure 8a), confirm in the "FLL Payment File" obtained in procedure 1 that the latitude / longitude and date / time of the Pick-up for the sample agrees to the "FLL Payment File".</li> <li>c. For selections made that had a Pick-up <u>outside</u> of the Airport geofence (as obtained in procedure 8a), inspect the "FLL Payment File" obtained in procedure 1, and agree that the latitude / longitude and date / time of samples are not included in the "FLL Payment File".</li> </ul>	No exceptions were noted.
9	<p>Based on the results of procedure 5, recalculate whether the total Pick-up Fee for each of the sampled months per the "FLL Payment File" obtained in procedure 1 is calculated accurately. If for any of the months it is not calculated accurately, calculate the dollar amounts and the percentages of the monthly Pick-up Fees that were understated / underpaid or overstated / overpaid.</p> <p><i>See Exhibit B below for further details.</i></p>	No exceptions were noted.
10	<p>Pursuant to Section 7.3.4 of the TNC's Operating Agreement with the County, if the percentage of understated or underpaid Pick-up Fees as identified in procedure 5 is three percent (3%) or more during the three months sampled for this AUP, the TNC shall pay to County the error rate identified multiplied by the total Pick-up Fees for the applicable calendar year being audited. Based on the conclusion in procedure 9, calculate the dollar amount to be paid to the County.</p>	No exceptions were noted.
11	<p>In the final AUP report, document descriptions of exceptions, if any, additional procedures performed to confirm the exceptions, and results based on TPA's inspection of additional supporting documentation.</p>	No exceptions were noted.

## Section 2 - Port Everglades

### Part A. Independent Count of Actual Observed Pick-ups (Performed by the Port's Contractor)

### Part B. Pick-Up Fee Confirmation (Procedures Performed by Armanino)

Procedure Ref #	Agreed Upon Procedures Performed	Findings
1	Obtain from the Airport personnel the Airport - Rasier-DC, LLC Monthly Report ("FLL Payment File") and from the Port Everglades personnel the Port Everglades - Rasier-DC, LLC Monthly Report ("POE Payment File"), which were remitted to Broward County by Uber, for each of the sampled months of April, June, and September of 2024. As an alternative, these Monthly Reports can be provided to the TPA by the Office of the County Auditor. <b>(Note: The same reports are initially obtained in Section 1 - Fort Lauderdale-Hollywood International Airport, Part B).</b>	No exceptions were noted.
2	<p>Obtain from the Office of the County Auditor Observation Forms completed for all Pick-ups per <b>Part A</b> above, including the pictures of the license plates and / or waybills. Compile the data from the Observation Forms comparing it to the related pictures. If a waybill is provided, use the information from the waybill. For each sampled month of April, June, and September of 2024 with more than 10 Pick-ups observed in procedure 1 of Part A, select the first 10 Pick-ups by Pick-up time and the remaining Pick-ups are to be used as replacement Pick-ups (see procedure 3 below for when to use the replacement Pick-ups). For each of the 10 Pick-ups (first 10 of 15 Pick-ups by time) observed at the Port Everglades, within the "FLL Payment File" and the "POE Payment File" for the month in which the Pick-up was observed, filter column First 3 Digits of License for the first 3 digits of the license plate number of the vehicle, and then filter column Date &amp; Time for the date and time of the Pick-up. Identify any Pick-ups within +/- thirty minutes of the time recorded during the observation. Confirm that:</p> <ul style="list-style-type: none"><li>a. Pick-ups observed in <b>Part A</b> were <u>included</u> in the "POE Payment File" as Pick-ups.</li><li>b. Pick-ups observed in <b>Part A</b> were <u>excluded</u> from the "FLL Payment File" as Pick-ups.</li></ul>	No exceptions were noted.

Procedure Ref #	Agreed Upon Procedures Performed	Findings
3	<p>For exceptions identified in procedure 2 above, obtain and inspect additional supporting documentation from Uber's records (e.g., a screenshot of the driver's app screen, document showing that the driver was not paid for the Pick-up, etc.) to confirm the cause of the discrepancy (e.g., a cancellation, etc.):</p> <ol style="list-style-type: none"> <li>If any Pick-ups are confirmed to be cancellations through the inspection of the additional supporting documentation, replace such cancelled Pick-ups with the replacement Pick-ups and perform procedure 2 above.</li> <li>Identify the result of these exceptions on the Pick-up Fee paid / due to the County.</li> </ol>	No exceptions were noted.
4	Obtain from Rasier personnel, for each of the sampled months of April, June, and September of 2024, a query output ("POE Query Results") of Pick-ups at Port Everglades. The query outputs contain the Pick-up/trip date, Pick-up/trip time, latitude of a Pick-up location, longitude of a Pick-up location, and the first three digits of the license plate of a vehicle.	No exceptions were noted.
5	<p>For each of the sampled months, of April, June, and September of 2024, agree the total number of Pick-ups in the "POE Payment File" obtained in procedure 1 to the total number of Pick-ups in the "POE Query Results" generated in procedure 4. Identify any differences and provide such Pick-up information to Rasier, inquiring and obtaining from Rasier an explanation and documentation with any additional data / information to support such explanations. Document the reasons for each difference identified and procedures performed. Identify whether the differences will result in any understated / underpaid or overstated / overpaid Pick-up Fees and calculate the associated dollar amount attributable to such differences.</p> <p><i>See Exhibit B below for further details.</i></p>	No exceptions were noted.
6	For each of the 30 Pick-ups observed in <b>Part A</b> (and compiled in <b>Part B</b> , procedure 2) above, from the "POE Query Results", obtain the Pick-up Record containing the Pick-up date, Pick-up time, latitude of a Pick-up location, longitude of a Pick-up location, and the first three digits of the license plate of the vehicle.	No exceptions were noted.
7	<p>Follow detailed procedures in <b>Exhibit 2 [B. Drawing Geojson Maps]</b> to plot the geofence for Port Everglades in geojson.io.</p> <p><i>See Exhibits I and II below for further details.</i></p>	No exceptions were noted.

Procedure Ref #	Agreed Upon Procedures Performed	Findings
8	<p>For each of the 30 Pick-ups, using data obtained from procedure 6, plot the Pick-up location using the latitude / longitude coordinates from the Pick-up Record into the geojson.io map drawn in procedure 7 by following the procedures defined in <b>Exhibit 2 [C. Plotting Ride Pick-up Coordinates]</b>:</p> <ul style="list-style-type: none"> <li>a. Based on the plotting performed in procedure 8, confirm whether the Pick-up occurred inside or outside the Port Everglades geofence drawn in procedure 7.</li> <li>b. For the Pick-ups <u>within</u> the Port Everglades geofence (as obtained in procedure 8a), confirm in the "POE Payment File" obtained in procedure 1 that the latitude / longitude and date / time of the Pick-up for the sample agrees to the "POE Payment File".</li> <li>c. For selections made that had a Pick-up <u>outside</u> of the Port Everglades geofence (as obtained in procedure 8a), inspect the "POE Payment File" obtained in procedure 1, and agree that the latitude / longitude and date / time of samples are not included in the "POE Payment File".</li> </ul>	No exceptions were noted.
9	<p>Based on the results of procedure 5, recalculate whether the total Pick-up Fee for each of the sampled months per the "POE Payment File" obtained in procedure 1 is calculated accurately. If for any of the months it is not calculated accurately, calculate the dollar amounts and the percentages of the monthly Pick-up Fees that were understated / underpaid or overstated / overpaid.</p> <p><i>See Exhibit B below for further details.</i></p>	No exceptions were noted.
10	<p>Pursuant to Section 7.3.4 of the TNC's Operating Agreement with the County, if the percentage of understated or underpaid Pick-up Fees as identified in procedure 5 is three percent (3%) or more during the three months sampled for this AUP, the TNC shall pay to County the error rate identified multiplied by the total Pick-up Fees for the applicable calendar year being audited. Based on the conclusion in procedure 9, recalculate the dollar amount to be paid to the County.</p>	No exceptions were noted.
11	<p>In the final AUP report, document descriptions of exceptions, if any, additional procedures performed to confirm the exceptions, and results based on TPA's inspection of additional supporting documentation.</p>	No exceptions were noted.

**Exhibit A. Part A. - Independent Count of Actual Observed Pick-ups (Performed by the Airport's and Port's Contractors)**

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## Exhibit B - Analysis of Pick-ups and Pick-up Fee Payments

### Fort Lauderdale Hollywood International Airport

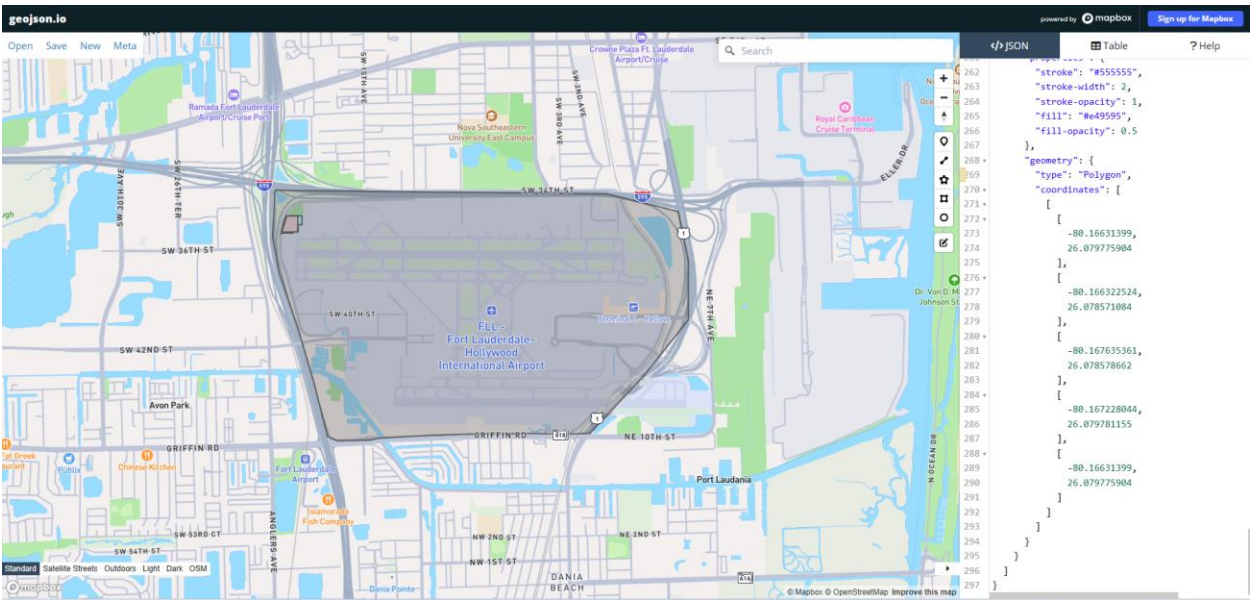
	Total Number of Pick-ups			Payments by Month*		
	A.	B.	C.	D.	E.	F.
	Total # of Pick-ups per Uber Report	Total # of Pick-ups per Armanino Recalculation	Variance (B. – A.)	Total Pick-up Fee \$ per Uber Report	Recalculated Pick-up Fee Armanino Recalculation (B. * \$3.00)	Variance (E. – D.)
April 2024	167,455	167,455	-	\$502,365	\$502,365	\$ -
June 2024	143,876	143,876	-	\$431,628	\$431,628	\$ -
September 2024	137,750	137,750	-	\$413,250	\$413,250	\$ -
<b>Total of all months</b>	<b>449,081</b>	<b>449,081</b>	-	<b>\$1,347,243</b>	<b>\$1,347,243</b>	<b>\$ -</b>

### Port Everglades

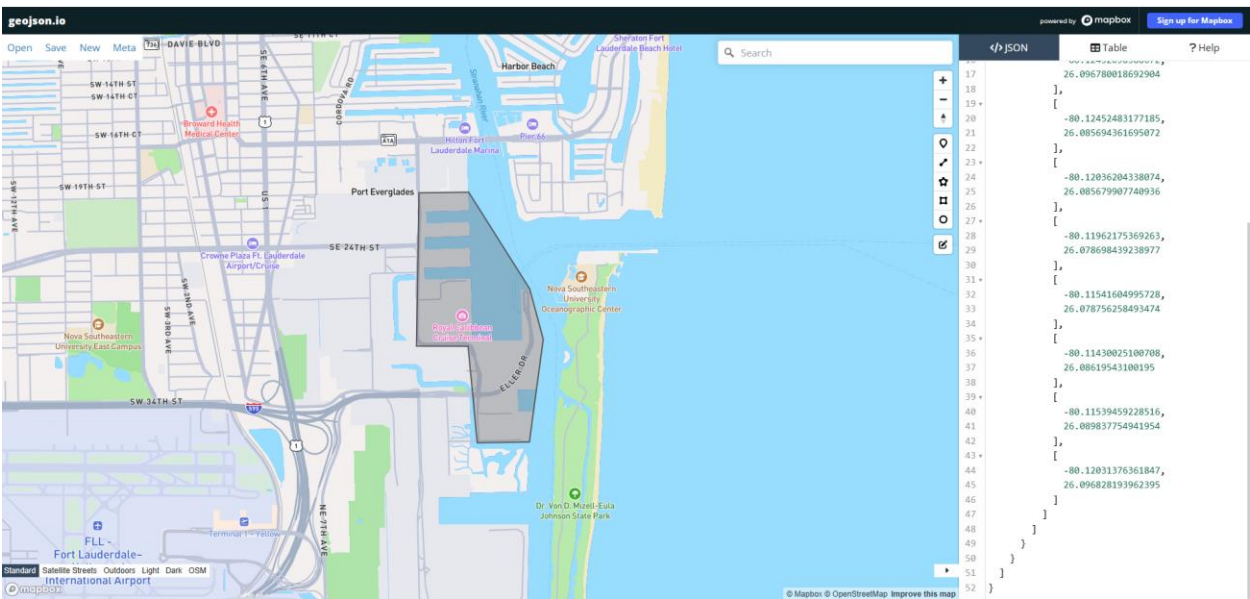
	Total Number of Pick-ups			Payments by Month*		
	A.	B.	C.	D.	E.	F.
	Total # of Pick-ups per Uber Report	Total # of Pick-ups per Armanino Recalculation	Variance (B. – A.)	Total Pick-up Fee \$ per Uber Report	Recalculated Pick-up Fee Armanino Recalculation (B. * \$2.00)	Variance (E. – D.)
April 2024	17,577	17,577	-	\$35,154	\$35,154	\$ -
June 2024	9,112	9,112	-	\$18,224	\$18,224	\$ -
September 2024	8,770	8,770	-	\$17,540	\$17,540	\$ -
<b>Total of all months</b>	<b>35,459</b>	<b>35,459</b>	-	<b>\$70,918</b>	<b>\$70,918</b>	<b>\$ -</b>

Exhibit I - Screenshots of Geofences from geojson.io

Fort Lauderdale Hollywood International Airport



Port Everglades





## Exhibit II - Geofence Latitude/Longitude Coordinates

**Fort Lauderdale Hollywood International Airport (this geofence is effective February 26, 2022)**

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],  
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-80.165963295,

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      ],
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        -80.166283947,
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}
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  "properties": {
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    "stroke-width": 2,
    "stroke-opacity": 1,
    "fill": "#e49595",
    "fill-opacity": 0.5
  },
  "geometry": {
    "type": "Polygon",
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        ],
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          -80.166322524,
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        ],
        [
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          26.078578662
        ],
        [

```

### Port Everglades (this is a "Pick-up Fee" geofence effective August 13, 2022)

17

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    26.078756258493474
  ],
  [
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    26.08619543100195
  ],
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]
]
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}
]
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