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February 12, 2025

VIA EMAIL

Robert Gleason Director of Purchasing Broward County Purchasing Division 115 S Andrews Ave Ste 212 Fort Lauderdale, FL 33301 rgleason@broward.org

Re: RFP PNC2128678P1 - Engineering Services for District 3A System Fire Flow Improvements Formal Bid Protest to Recommendation of Ranking to the

Board of County Commissioners

Dear Mr. Gleason:

Shutts & Bowen LLP represents Thompson & Associates, Inc., Civil Engineering ("T&A") regarding RFP PNC2128678P1, Engineering Services District 3A System Fire Flow Improvements (the "RFP"). T&A is a local engineering company and Broward County certified CBE firm specializing in large utility projects with a long history of successfully completing projects for Broward County. As the second-ranked vendor for the final contract relating to the Engineering Services for District 3A System Fire Flow Improvements, T&A is an aggrieved vendor in connection with the recommendation of ranking ("Recommendation of Ranking") to the Board of County Commissioners/ Director of Purchasing.

Pursuant to Chapter 21, Part X. Section 21.65(b) of the Broward County Administrative Code, T& A timely submits its formal bid protest to the Recommendation of Ranking of the RFP within five (5) business days after the Ranking was posted on February 5, 2025, and states the following grounds for its protest.

I. Background

The RFP, incorporated by reference as **Exhibit A**, was posted on August 15, 2024, with a submittal deadline of September 16, 2024. Two (2) firms submitted proposals, T&A's proposal is incorporated by reference as **Exhibit B**, and Chen Moore and Associates, Inc.'s ("CMA") proposal is incorporated by reference as **Exhibit C**. Following the submittal deadline, the County posted both submittals to the Broward County Purchasing Repository website. On November 5, 2024, a combined short-list and selection meeting was held in which both firms presented for 15 minutes with a subsequent question-and-answer period. On November 13, 2024, the County posted its Proposed Ranking to the Board of County Commissioners/Director of Purchasing, ranking CMA #1 and T&A #2. On November 18, 2024, T&A submitted its objection to the Proposed Ranking

of the RFP within three (3) business days after the Proposed Ranking was posted on the Purchasing Division's website. On February 5, 2025, the Director of Purchasing denied T&A's objection to the proposed recommendation of ranking, and this formal written protest follows.

II. SUMMARY OF ARGUMENT

The Recommendation of Ranking for the RFP is improper, arbitrary, and capricious because the County failed to follow its Procurement Ordinance and the instructions of the RFP. This led to the inappropriate recommendation of CMA as the first-ranked vendor when T&A should be the highest-ranked, responsive, and responsible vendor.

III. ARGUMENT

A. The County's Decision to Rank CMA as the First-Rank Vendor is Improper, Arbitrary and Capricious.

"While a public authority has wide discretion in award of contracts for public works on competitive bids, such discretion must be exercised based upon clearly defined criteria, and may not be exercised arbitrarily or capriciously." *City of Sweetwater v. Solo Const. Corp.*, 823 So. 2d 798, 802 (Fla. 3d DCA 2002).

1. The County Has No Rational Basis for Ranking CMA First.

The Evaluation Committee ("EC"), does not have a clear and rational basis for ranking CMA as the first-ranked vendor, violating Florida's procurement standards. Under Florida procurement law, procurement decisions must be based on a rational and reasoned application of the criteria outlined in the solicitation. Here, the ranking of the vendors, particularly the first-ranked vendor, was not adequately justified, given the vendor's presentation of misleading information to the EC and revised proposal using content from T&A's proposal, amongst other things. Therefore, the ranking of CMA as the first-ranked vendor despite the issues further detailed below renders the EC's decision improper, arbitrary and capricious.

a. Improper Consideration of False or Misleading Information

Fairness is an important principle of procurement law. As such decisions made by governmental agencies should be based on accurate, truthful, and reliable information. False or exaggerated claims undermine the fairness of the evaluation process and affects the integrity of the agency's decision. The EC's reliance on false or exaggerated information undermines its ranking of CMA as first-ranked since the committee based its ranking on misinformation.

As previously detailed by T&A in its November 11, 2024, Objection Letter, attached hereto as **Exhibit D**, CMA presented false information mixed with exaggerated claims, accusatory remarks, and misleading facts in their presentation to the EC. The following is a detailed account of the false information shared:

(1) Team Lead Darren Badore's Position & Experience

During its presentation to the Evaluation Committee, CMA, via its principal, Peter Moore, falsely represented to the EC that "Darren Badore was the design and construction manager" at T&A during two (2) previous BCWWS design projects when he was an employee at T&A. See Combined Evaluation Committee Meeting Video (CMA & T&A's Oral Presentations), incorporated by reference as Exhibit E, at 1:01:09-1:01:37. Darren Badore was not and could not have been a design manager at T&A for these projects since he does not hold a Florida Professional Engineering License, does not have a bachelor's degree in engineering from an Accreditation Board for Engineering (ABET) accredited university, nor does he have a bachelor's degree in any major at any university. This false information undermined the T&A experience and built up the CMA experience, as illustrated by Mr. Moore's request to the EC to "take that experience and move it over here." Id.

In addition, Darren Badore went further to falsely claim that he led the design for T&A for the Hillsboro Mile Sanitary Sewer Replacement Project and the Reclaimed Water Transmission Main Project. See Ex. E, 1:47:26-1:48:26. When in fact, he did not and could not have led the design effort for T&A since, as previously mentioned, he does not hold a Florida Professional Engineering License, nor have a bachelor's degree in engineering from an ABET accredited university. This false information, again, undermined the T&A experience and built up the CMA experience. As such, the EC improperly made its decision on the consideration of these false and misleading statements.

(2) Project Experience and Cost Savings

Additionally, Peter Moore falsely represented that CMA has completed more than 110 times the projects for BCWWS than T&A. See Ex. E, 1:14:09-1:14:14. If that were true, then CMA must have completed over 1,760 projects for BCWWS if you count all of T&A's BCWWS projects, or they must have completed over 660 BCWWS projects if you only count the projects in which T&A were a prime consultant.

Peter Moore further falsely claimed that the CMA team has "the most thorough approach, which will result in a cost savings for the County". See Ex. E, 1:14:23-1:14:27. When in fact, the CMA approach was drastically revised after the RFP submittal date and contained stolen design ideas from the T&A submittal, as well as additional information from a continued effort beyond the RFP due date.

Darren Badore also incorrectly stated that CMA "always obtain the dewatering permit during the design and permitting phase". See Ex. E, 1:17-1:17:23. This fact was refuted during the questions and answer period by the BCWWS Project Manager, Sabrina Baglieri. See Ex. E, 1:42:30-1:42:43.

(3) Misrepresentations about T&A

As it pertains to false accusations against T&A, on October 15, 2024, CMA, through its principal, Peter Moore, contacted the County's Purchasing Division via email correspondence to provide his opinions relating to the scoring for the Volume of Work as listed in the Draft 72 Hour Memorandum sent to vendors on October 11, 2024. In this correspondence, Mr. Moore made disparaging remarks, which were false accusations about information submitted by T&A. The assertions within this email were especially egregious because not only did Mr. Moore present his own biased opinion about T&A's CBE fees, but he also suggested that T&A's points awarded be lowered and his false accusations be made available to the EC for the purpose of negatively impacting T&A's score.

As if such assertions to the Purchasing Division weren't enough to prejudice T&A, T&A suffered further prejudice when this email correspondence was, as suggested by Mr. Moore, included in the Purchasing Director's Memorandum, attached hereto as **Exhibit F**, and distributed on November 5, 2024, to the EC prior to the presentation of vendors, and final meeting of the EC before voting. Such disparaging communications from Mr. Moore should not have been made available to the EC without providing T&A the opportunity to rebut such allegations. The Purchasing Division could have contacted T&A between October 15, 2024, and November 5, 2024, regarding the egregious remarks but chose not to. For this reason, the Purchasing Division should not have included CMA's email in the materials submitted to the EC because it was impossible for T&A to provide a rebuttal to accusations it received contemporaneously while presenting to the EC on November 5, 2024. As further discussed below, the submission of this email to the EC, *inter alia*, more likely than not unduly influenced the EC.

Darren Badore further stated that the T&A Team does not sign and seal the horizontal directional drills ("HDD"), and falsely represented that T&A is putting it on the contractor. See Ex. E, 1:36:58-1:37:28. This assertion cannot be true, when in fact, T&A has Black & Veatch ("BV") on the team to complete the signed and sealed HDD plans. Furthermore, BV completed the signed and sealed design plans for the HDD associated with the BCWWS Effluent Water Transmission Main as a subconsultant to T&A. Again, the EC improperly made its decision on the consideration of these false and misleading statements.

¹ It is important to note that on November 6, 2024, T&A contacted the Purchasing Division requesting a phone conversation to discuss the email T&A received the day of the final EC meeting, which included the email sent to the County by CMA. T&A explicitly expressed that "damaging accusations proposed by Mr. Moore could have set a harmful tone for the selection committee, and therefore may have drastically skewed the scoring for this contract."

CMA's Failure to Disclose Changes to Its Proposal Was Material and EC's Consideration of Such Created Unfair Competitive Advantage.

Florida procurement law emphasizes the importance of fair and open competition in the awarding of public contracts to prevent any one vendor from having an unfair competitive advantage over the other and to ensure that contracts are awarded equitably and economically. See City of Sweetwater, at 801-803 (holding that a public body's actions affording one party an unfair advantage violates public policy and statutory law); see generally Weston Instruments, Inc., v. State of Fla. Dep't of General Servs., Case No. 75-2110BID (DOAH Sept. 28, 1976) (giving a competitor an unfair advantage is contrary to the purpose of competitive bidding which is designed to secure fair competition).

CMA's failure to disclose changes to its proposal was material and should not have been considered by the EC. After submittals were made public, CMA abandoned the project approach in its proposal, adopted T&A's design approach, and then presented it to the EC on November 5, 2024, as if it were their own ideas. This unethical and improper act is material to the EC's ranking and should have disqualified CMA from this procurement. As T&A have importantly noted to the County all major design approach items are directly from T&A's design approach submitted as part of its original RFP submittal. The following, attached hereto as **Exhibit G**, are the major design approach items that CMA changed from its original RFP submittal to its presentation to the EC on November 5, 2024; see also **Exhibit H**, which are excerpts of T&A's Proposal and Presentation, demonstrating how CMA changed its design to match T&A's design:

- i. On page 98² of the original CMA submittal to the RFP, an HDD was proposed under I-95. On slides 25 and 28 of the CMA presentation, however, the design changed and added an open-cut design as the option under I-95, which is the same design submitted by T&A on page 104/106³ (Figure 5) of its original submittal to the RFP for PW-9.
- ii. On page 108 of the original CMA submittal to the RFP, an HDD was proposed under I-595. On slide 25 of the CMA presentation, the design changed to an open-cut to cross under I-595, which is exactly the open-cut design submitted by T&A on page 108/110 (Figure 7) of its original submittal to the RFP.
- iii. On page 108 of the original CMA submittal to the RFP, an HDD was proposed under the northern culvert crossing on SW 30th Avenue. On slide 25 of the CMA presentation, the design changed to an open-cut design to cross over the northern culvert, which is exactly the open-cut design submitted by T&A on page 108/110 (Figure 7) of its original submittal to the RFP.

² For CMA, the page references are solely to the BidSync numbering in the bottom right hand corner of the pages of CMA's proposal.

³ The BidSync numbering in the bottom right hand corner of the pages of T&A's proposal is two numbers higher (due to the initial BidSync electronic forms) than T&A's proposal numbering in the bottom middle of the pages.

iv. On page 108 of the original CMA submittal to the RFP, an HDD was proposed under the southern culvert crossing on SW 30th Avenue. On slide 25 of the CMA presentation, the design changed to an open-cut design to cross over the southern culvert, which is exactly the design submitted by T&A on page 108/110 (Figure 7) of its original submittal to the RFP.

The distinction in the information presented is material to the EC's ranking because the updated project approach in which CMA presented is the same as T&A's original proposal. Moreover, CMA continued to work on the project approach after the RFP due date of September 16, 2024, and presented those findings and information in its presentation to the EC on November 5, 2024.

These completely new findings were not included in CMA's proposal:

- Utility test holes completed on October 3, 2024 on SW 30th Avenue as represented in the CMA presentation, that were not included in its original RFP submittal. See CMA Written Presentation, at 22 of 57, attached hereto as Exhibit I.
- ii. Environmental studies completed within the Dania Cut-Off Canal as represented in the CMA presentation, that were not included in its original RFP submittal. See Ex. I, at 23 of 57 (presentation of benthic survey information completed on September 27, 2024).
- iii. Coordination with permitting agencies was completed as represented in the CMA presentation with a letter from BCRED dated November 1, 2024, that was not included in its original RFP submittal. See Ex. I, at 27 of 57.

CMA reviewed the T&A proposal and changed its design approach to eliminate the advantage held by T&A and its creative design approach. Here, the EC improperly made its decision on the consideration of revisions or submissions after the proposal opening that materially amended or supplemented CMA's original proposal, adversely affecting competition by providing one vendor, CMA, with a competitive advantage over another vendor, T&A.

B. The County's Ranking Violates the Principles of Fairness and Transparency.

Fair and open competition is a basic tenet of public procurement. See generally GTECH Corp. v. State Dept. of Lottery, 737 So.2d 615 (1999) (emphasizing that fair and open competition is a basic tenet of public procurement, which reduces the appearance and opportunity for favoritism and inspires public confidence.) Allowing CMA to make further revisions or submissions after proposal opening which amend or supplement the proposal, runs counter to Florida Procurement requirements for the evaluation process to be fair and consistent. See §120.57(f), Fla. Stat. ("In a protest to an invitation to bid or request for proposals procurement, no submissions made after the bid or proposal opening which amend or supplement the bid or proposal shall be considered."); see also Bright House Networks v. AT&T Corp., 205 So.3d 837 (2016) (court finding that permitting bid modifications after submission resulted in a competitive advantage and violated

Florida law, emphasizing the importance of maintaining a fair and level playing field in the bidding process.)

Allowing CMA to use supplemental information from T&A's proposal after submission of its original proposal undermines the fairness of the evaluation process, and in turn violates the principles of fairness and transparency. As previously mentioned, CMA failed to notify the Evaluation Committee that it revised its original project approach as detailed in its September 16, 2024 submittal. CMA's new revised project approach should not have been considered because the purpose of the oral presentations was to explain the project approach in vendors' proposal, not to contradict or materially alter the information included in the original proposal, especially when such new project approach borrows the approach from your sole competitor, as was done by CMA in its presentation without explanation. Allowing such actions by CMA was improper.

CMA failed to disclose material changes to proposal, which necessitated the disqualification of CMA from consideration or in the alternative the selection of a new evaluation committee to evaluate the RFP.

C. The County's Evaluation Process was Skewed.

The EC's evaluation process was improperly conducted due to scoring that severely skewed the evaluation scores. The procurement process, therefore, lacks objectivity, fairness, and consistency.

The Recommendation of Ranking was severely and irreparably skewed by one outlier score, which generated a material 11-point swing to CMA (whereas the other two evaluation committee members had differences of 2 and 3, in violation of what some have identified as the "Gellar Rule," i.e., that the scoring of one evaluation committee member that is significantly out of line with the others should not be considered as it permits gaming of the scoring system, and is in contravention of the underlying goals and principles of the competitive proposal process, and the public policy of securing fair competition upon equal terms to all proposers, particularly as it relates to this proposal. The Scoring Sheet for this RFP is attached hereto as Exhibit J. This demonstrates that at least one of the members of the evaluation committee failed to grasp that CMA abandoned its original project approach in its proposal so as to mimic the project approach of T&A, and was unduly influenced by CMA's misstatements, exaggerations, and inappropriate attacks on T&A in its presentation and in its response to the Director of Purchasing's Memorandum, which directly accused T&A of negligence in reporting information in its proposal. See City of Sweetwater v. Solo Const. Corp., 823 So. 2d 798, 802 (Fla. 3d DCA 2002) (he court noted that there was a wide disparity in how different committee members scored bidders, and highlighting this inconsistency in the evaluation process as problematic.)

IV. PUBLIC RECORDS AND CONE OF SILENCE VIOLATIONS

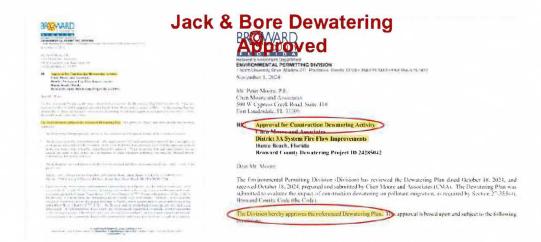
The Selection Committee's evaluation is arbitrary and capricious in that CMA gained an unfair competitive advantage by receiving CMA's proposal before oral presentations and by

supplementing its response by violating the County's Cone of Silence in that CMA contacted County Staff, i.e., the Environmental Permitting Division, relating to this procurement, i.e., District 3A System Fire Flow Improvements, on or about October 18, 2024.

Proposals were due on September 16, 2024. Oral presentations occurred on or about November 5, 2024. T&A's written presentation for oral presentation is incorporated by reference as Exhibit K. The County excluded each competitor from the other's presentation to ensure that the vendor who presents second is not provided a competitive advantage from knowing the contents of the presentation of its competitor. See Fla. Stat. § 286.0113(2) (exemption for oral presentations in competitive solicitations from the Sunshine Law). Similarly and for the same reasons not to give one competitor a competitive advantage over another competitor, especially in a procurement where there is to be oral presentations and a subsequent public evaluation committee meeting where the proposals will be opened, discussed, and scored, the proposals of the competitors are to be exempt from the Public Records Law. See Fla. Stat. § 119.071(1)(b)2 (exemption for proposals until the earlier of 30 days after the opening of proposals or notice of an intended decision). Here, despite realizing the importance of preventing competitors from observing each other's oral presentations, CMA apparently received the proposal of T&A after the submission of its proposal, but before it had to make its oral presentation. Such is clear in that CMA modified much of its project approach during its oral presentation that was not included in its proposal, but was included in T&A's proposal. See Section III.A.2 above. This violation of the Public Records Law, either explicitly or in spirit, gave CMA an unfair advantage is an independent basis to render the ranking arbitrary and capricious.

Pursuant to Section 1-266 of the Broward County Code of Ordinances, a "Cone of Silence" applies to this procurement process. The Cone of Silence is in effect from the date the procurement solicitation is advertised until the earliest of the following: the time the Board of County Commissioners ("Board") or other award authority (i) makes final award or approves the contract for the Competitive Solicitation, (ii) rejects all bids or responses to the Competitive Solicitation, or (iii) takes other action that ends the Competitive Solicitation. It appears that CMA violated the Cone of Silence on or about October 18, 2024 when it contacted County Staff, specifically the Environmental Permitting Division, relating to this procurement. It appears that CMA provided a Dewatering Plan relating to this procurement, and then received a competitive advantage from doing so by then submitting County Staff's approval of such. See Ex. I, at 27 of 57 and reproduced below.

Approach to Designing Pipeline (5 pts.)



This is a violation of the Cone of Silence that renders the ranking arbitrary and capricious, and is in violation of the terms of the Solicitation.

V. <u>CONCLUSION</u>

Local governmental agencies must evaluate proposals consistent with the solicitation's terms and exercise their discretion based on clearly defined criteria. City of Sweetwater v. Solo Const. Corp., 823 So. 2d 798, 802 (Fla. 3d DCA 2002). To rank CMA first is improper, arbitrary, capricious, and contrary to the terms of this solicitation, and violates the basic tenet of public procurement when CMA should have been disqualified from consideration since their presentation relied on supplemental information from T&A's proposal, included false information and misrepresentations which likely impacted and skewed the scores awarded by the EC members.

Therefore, as a matter of law and public policy, the County should rescind the Recommendation of Ranking CMA as the first-ranked vendor and instead rank T&A as the first-ranked vendor. A second alternative would be to not consider the score provided by Mr. Soto-Fernandez and to tally the scores of the two (2) remaining selection committee members to determine the ranking. A third alternative would be to throw out the Recommended Rankings and then select a new Evaluation Committee charged with only scoring the original RFP submittals.

Sincerely,

Shutts & Bowen LLP

> Joseph M. Goldstein Janeil A. Morgan

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ec:

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EXHIBIT D



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November 18, 2024

VIA EMAIL

Robert Gleason
Director of Purchasing
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115 S Andrews Ave Ste 212
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Re: RFP PNC2128678P1 - Engineering Services for District 3A System Fire Flow

Improvements Objection to Proposed Recommendation of Ranking to the

Board of County Commissioners

Dear Mr. Gleason:

Shutts & Bowen LLP represents Thompson & Associates, Inc., Civil Engineering ("T&A") regarding RFP PNC2128678P1, Engineering Services District 3A System Fire Flow Improvements (the "RFP"). T&A is a local engineering company and Broward County certified CBE firm specializing in large utility projects with a long history of successfully completing projects for Broward County. As the second-ranked vendor for the final contract relating to the Engineering Services for District 3A System Fire Flow Improvements, T&A is an aggrieved vendor in connection with the proposed recommendation of ranking ("Proposed Ranking") to the Board of County Commissioners/ Director of Purchasing.

Pursuant to Chapter 21, Part V. Section 21.42(h) of the Broward County Administrative Code, T& A timely submits its objection to the Proposed Ranking of the RFP within three (3) business days after the Proposed Ranking was posted on November 13, 2024, and states the following grounds for its objection.

I. Background

The RFP was posted on August 15, 2024, with a submittal deadline on September 16, 2024. Two (2) firms submitted proposals, T&A and Chen Moore and Associates, Inc. ("CMA"). Following the submittal deadline, the County posted both submittals to the Broward County Purchasing Repository website. On November 5, 2024, a combined short-list and selection meeting was held in which both firms presented for 15 minutes, then subsequently participated in a question-and-answer period. On November 13, 2024, the County posted its Proposed Ranking to the Board of County Commissioners/Director of Purchasing, ranking CMA #1 and T&A #2.

II. Summary of Information Not Presented to The Evaluation Committee

Pursuant to Broward County's Procurement Code, "a written objection to a ranking ... must be based on information that was not presented or submitted to the Evaluation Committee when it made the ranking." Chapter 21, Part V, § 21.42(h).

CMA provided the Evaluation Committee ("EC") with a materially revised project approach, significantly borrowing from the project approach of T&A, without explaining that it was doing so and presented numerous false representations during its presentation. Therefore, pertinent information was not presented or submitted to the EC when it made its ranking. Furthermore, numerous project approach designs presented by CMA at its presentation were not consistent with its original proposal submittal. The distinction in the information presented is material to the EC's ranking because the updated project approach in which CMA presented is the same as T&A's original proposal.

A. Basis of Objection

1. Failure to Notify Evaluation Committee of Project Approach Amendments

CMA failed to notify the Evaluation Committee that it revised its original project approach as detailed in its September 16, 2024 submittal. CMA's new revised project approach should not have been considered because the purpose of the oral presentations is to explain the project approach in your proposal, not to contradict or materially alter the information included in the original proposal, especially when such new project approach borrows the approach from your sole competitor, as was done by CMA in its presentation without explanation.

After submittals were made public, CMA abandoned the project approach in its proposal and adopted T&A's design approach, and then presented it to the EC on November 5, 2024, as if it were their own ideas. This unethical and improper act is material to the EC's ranking and should disqualify CMA from this procurement. It is important to note that all major design approach items are directly from T&A's design approach submitted as part of its original RFP submittal. The following, attached hereto as **Exhibit A**, are the major design approach items that CMA changed from its original RFP submittal to its presentation to the EC on November 5, 2024; see also **Exhibit B**, which are excerpts of T&A's Proposal and Presentation, demonstrating how CMA changed its design to match T&A's design:

On page 98¹ of the original CMA submittal to the RFP, an HDD was proposed under I-95.
 On slides 25 and 28 of the CMA presentation, however, the design changed and added an

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- open-cut design as the option under I-95, which is the same design submitted by T&A on page 104/106² (Figure 5) of its original submittal to the RFP for PW-9.
- ii. On page 108 of the original CMA submittal to the RFP, an HDD was proposed under I-595. On slide 25 of the CMA presentation, the design changed to an open-cut to cross under I-595, which is exactly the open-cut design submitted by T&A on page 108/110 (Figure 7) of its original submittal to the RFP.
- iii. On page 108 of the original CMA submittal to the RFP, an HDD was proposed under the northern culvert crossing on SW 30th Avenue. On slide 25 of the CMA presentation, the design changed to an open-cut design to cross over the northern culvert, which is exactly the open-cut design submitted by T&A on page 108/110 (Figure 7) of its original submittal to the RFP.
- iv. On page 108 of the original CMA submittal to the RFP, an HDD was proposed under the southern culvert crossing on SW 30th Avenue. On slide 25 of the CMA presentation, the design changed to an open-cut design to cross over the southern culvert, which is exactly the design submitted by T&A on page 108/110 (Figure 7) of its original submittal to the RFP.

The distinction in the information presented is material to the EC's ranking because the updated project approach in which CMA presented is the same as T&A's original proposal. Moreover, CMA continued to work on the project approach after the RFP due date of September 16, 2024, and presented those findings and information in its presentation to the EC on November 5, 2024.

These completely new findings were not included in CMA's proposal:

- i. Utility test holes completed on October 3, 2024 on SW 30th Avenue as represented in the CMA presentation, that were not included in its original RFP submittal. *See* CMA Presentation, at 22 of 57, attached hereto as **Exhibit D**.
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- iii. Coordination with permitting agencies was completed as represented in the CMA presentation with a letter from BCRED dated November 1, 2024, that was not included in its original RFP submittal. See CMA Presentation, at 27 of 57.

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CMA reviewed the T&A proposal and changed their design approach to eliminate the advantage held by T&A and its creative design approach. This information is material because allowing such actions would adversely affect competition by providing one vendor with a competitive advantage over another vendor.

2. CMA presented the Evaluation Committee with False Information

CMA presented false information mixed with exaggerated claims, accusatory remarks, and misleading facts in their presentation to the EC. The following is a detailed account of the false information shared:

a. Team Lead Darren Badore's Position & Experience

During its presentation to the Evaluation Committee, CMA, via its principal, Peter Moore, falsely represented to the EC that "Darren Badore was the design and construction manager" at T&A during two (2) previous BCWWS design projects when he was an employee at T&A. See Combined Evaluation Committee Meeting Video, 1:01:09-1:01:37 (incorporated by reference). Darren Badore was not and could not have been a design manager at T&A for these projects since he does not hold a Florida Professional Engineering License, does not have a bachelor's degree in engineering from an Accreditation Board for Engineering (ABET) accredited university, nor does he have a bachelor's degree in any major at any university. This false information undermined the T&A experience and built up the CMA experience, as illustrated by Mr. Moore's request to the EC to "take that experience and move it over here." Id.

In addition, Darren Badore went further to falsely claim that he led the design for T&A for the Hillsboro Mile Sanitary Sewer Replacement Project and the Reclaimed Water Transmission Main Project. *See* Combined Evaluation Committee Meeting Video, 1:47:26- 1:48:26. When in fact, he did not and could not have led the design effort for T&A since, as previously mentioned, he does not hold a Florida Professional Engineering License, does not have a bachelor's degree in engineering from an ABET accredited university, nor does he even have a bachelor's degree from any university. This false information, again, undermined the T&A experience and built up the CMA experience.

b. Project Experience and Cost Savings

Additionally, Peter Moore falsely represented that CMA has completed more than 110 times the projects for BCWWS than T&A. See Combined Evaluation Committee Meeting Video, 1:14:09-1:14:14. If that were true, then CMA must have completed over 1,760 projects for BCWWS if you count all of T&A's BCWWS projects, or they must have completed over 660 BCWWS projects if you only count the projects in which T&A were a prime consultant.

Peter Moore further falsely claimed that the CMA team has "the most thorough approach, which will result in a cost savings for the County". See Combined Evaluation Committee Meeting Video,

1:14:23-1:14:27. When in fact, the CMA approach was drastically revised after the RFP submittal date and contained stolen design ideas from the T&A submittal, as well as additional information from a continued effort beyond the RFP due date.

Darren Badore also falsely stated that CMA "always obtain the dewatering permit during the design and permitting phase". See Combined Evaluation Committee Meeting Video, 1:17-1:17:23. This fact was refuted during the questions and answer period by the BCWWS Project Manager, Sabrina Baglieri. See Combined Evaluation Committee Meeting Video, 1:42:30-1:42:43.

c. Representations about T&A

As it pertains to false accusations against T&A, on October 15, 2024, CMA, through its principal, Peter Moore, contacted the County's Purchasing Division via email correspondence to provide his opinions relating to the scoring for the Volume of Work as listed in the Draft 72 Hour Memorandum sent to vendors on October 11, 2024. In this correspondence, Mr. Moore made disparaging remarks, which were false accusations about information submitted by T&A. The assertions within this email were especially egregious because not only did Mr. Moore present his own biased opinion about T&A's CBE fees, but he also suggested that T&A's points awarded be lowered and his false accusations be made available to the EC for the purpose of negatively impacting T&A's score.

As if such assertions to the Purchasing Division weren't enough to prejudice T&A, T&A suffered further prejudice when this email correspondence was, as suggested by Mr. Moore, included in the Purchasing Director's Memorandum, attached hereto as **Exhibit C**, and distributed on November 5, 2024, to the EC prior to the presentation of vendors and final meeting of the EC before voting. Such disparaging communications from Mr. Moore should not have been made available to the EC without providing T&A the opportunity to rebut such allegations. The Purchasing Division could have contacted T&A between October 15, 2024, and November 5, 2024, regarding the egregious remarks but chose not to. For this reason, the Purchasing Division should not have included CMA's email in the materials submitted to the EC because it was impossible for T&A to provide a rebuttal to accusations it received contemporaneously while presenting to the EC on November 5, 2024. As further discussed below, the submission of this email to the EC, *inter alia*, more likely than not unduly influenced the EC.³

Darren Badore stated that the T&A Team does not sign and seal the horizontal directional drills ("HDD"), and falsely represented that T&A is putting it on the contractor. *See* Combined Evaluation Committee Meeting Video, 1:36:58-1:37:28. This assertion cannot be true, when in fact, T&A has Black & Veatch ("BV") on the team to complete the signed and sealed HDD plans.

³ It is important to note that on November 6, 2024, T&A contacted the Purchasing Division requesting a phone conversation to discuss the email T&A received the day of the final EC meeting, which included the email sent to the County by CMA. T&A explicitly expressed that "damaging accusations proposed by Mr. Moore could have set a harmful tone for the selection committee, and therefore may have drastically skewed the scoring for this contract."

Furthermore, BV just completed the signed and sealed design plans for the HDD associated with the BCWWS Effluent Water Transmission Main as a subconsultant to T&A.

Florida procurement law emphasizes the importance of fair and open competition in the awarding of public contracts to prevent any one vendor from having an unfair competitive advantage over the other and to ensure that contracts are awarded equitably and economically. See City of Sweetwater v. Solo Constr. Corp., 823 So.2d 798, 801-803 (Fla. 3d DCA 2002) (holding that a public body's actions affording one party an unfair advantage violates public policy and statutory law); see generally Weston Instruments, Inc., v. State of Fla. Dep't of General Servs., Case No. 75-2110BID (DOAH Sept. 28, 1976) (giving a competitor an unfair advantage is contrary to the purpose of competitive bidding which is designed to secure fair competition).

B. Scoring Discrepancy

On top of its objection, T&A would like to highlight that the Proposed Ranking is severely and irreparably skewed by one outlier score which generated a material 11-point swing to CMA (whereas the other two evaluation committee members had differences of 2 and 3, in violation of what some have identified as the "Gellar Rule," i.e., that the scoring of one evaluation committee member that is significantly out of line with the others should not be considered as it permits gaming of the scoring system, and is in contravention of the underlying goals and principles of the competitive proposal process, and the public policy of securing fair competition upon equal terms to all proposers, particularly as it relates to this proposal. This demonstrates that at least one of the members of the evaluation committee failed to grasp that CMA abandoned its original project approach in its proposal so as to mimic the project approach of T&A, and was unduly influenced by CMA's misstatements, exaggerations, and inappropriate attacks on T&A in its presentation and in its response to the Director of Purchasing's Memorandum, which directly accused T&A of negligence in reporting information in its proposal.

III. Conclusion

In conclusion, based on the new information presented, CMA should be disqualified from consideration since their presentation likely impacted and skewed the scores awarded by the EC members. A second alternative would be to not consider the score provided by Mr. Soto-Fernandez, and the two (2) remaining selection committee member's scores be tallied to determine the ranking. A third alternative, would be to throw out the Proposed Rankings, then select a new Evaluation Committee charged with only scoring the original RFP submittals.

To prevent these types of unethical tactics by vendors from occurring in future, it is strongly recommended that RFP submittals not be posted until after presentations and rankings have been completed. This will ensure the integrity of the Broward County procurement process and reduce potential objections and protests from vendors.

Attached with this objection are all documents T&A offers in support of its objection, and an attestation that all statements made in support of the objection are accurate, true, and correct.

Sincerely,

Shutts & Bowen LLP

Joseph M Holdstein

Joseph M. Goldstein Janeil A. Morgan

I attest that all statements made in support of this Objection are accurate, true, and correct.

Digitally signed by JAMES F THOMPSON Date: 2024.11.18 08:40:35

Thompson & Associates, Inc., Civil Engineering James F. Thompson, PE, LEED-AP

President

cc:

Fernando Amuchastegui, Esq., FA@broward.org Christine Shorey, Senior Purchasing Manager, CSHOREY@broward.org Melissa Cuevas, Purchasing Agent Senior, MECUEVAS@broward.org Sabrina Baglieri, Purchasing Agent, SBAGLIERI@broward.org Nancy Olesen, Purchasing, nolesen@broward.org Sheila Desinat, Purchasing Agent, SDesinat@broward.org

EXHIBIT F



Finance and Administrative Services Department

PURCHASING DIVISION

115 S. Andrews Avenue, Room 212 • Fort Lauderdale, Florida 33301 • 954-357-6066 • FAX 954-357-8535

Revised November 5, 2024

DATE:

Digitally signed by Christine TO: **Evaluation Committee Members** Christine C. Date: 2024.11.05 10:34:01 -05'00' Shorey

THRU: Christine Shorey, Senior Purchasing Manager

Alex Jurado Digitally signed by Alex Jurado Date: 2024, 11,05 10:35:13 FROM: Alex Jurado, Senior Purchasing Agent

SUBJECT: Director of Purchasing Memorandum

RFP No. PNC2128678P1, Engineering Services for District 3A System Fire Flow

Improvements Two Submittals

REFERENCE: Procurement Code, Section 21.40, Determinations of Responsiveness and

Responsibility:

21.40 (a) Determination of Responsiveness 21.40 (b) Determination of Responsibility

The following proposers submitted solicitation responses:

Chen Moore and Associates, Inc. Thompson & Associates, Inc., Civil Engineering

Determination of Responsiveness:

A Responsive (Vendor) means a vendor who submits a response to a solicitation that the Director of Purchasing determines meets all requirements of the solicitation, as provided in Section 21.40(a) of the Procurement Code.

In accordance with Procurement Code Section 21.40(a), Determination of Responsiveness, "A solicitation may only be awarded to a vendor whose submission is responsive to the requirements of the solicitation... For solicitations in which an Evaluation Committee has been appointed, the Director of Purchasing's determination regarding responsiveness is not binding on the Evaluation Committee, which may accept or reject such determination but must state with specificity the basis for any rejection thereof."

Based on the solicitation requirements and each vendor's response, all proposers are recommended to be evaluated as responsive to all the solicitation's responsiveness requirements. Refer to the Responsiveness and Responsibility Matrix for responsiveness requirements details.

Determination of Responsibility:

A Responsible (Vendor) means a vendor who is determined to have the capability in all respects to perform fully the requirements of a solicitation, as well as the integrity and reliability that will ensure good faith performance, as provided in Section 21.40(b) of the Procurement Code.

Director of Purchasing Memorandum RFP No. PNC2128678P1 Engineering Services for District 3A System Fire Flow Improvements November 5, 2024 Page 2

In accordance with Procurement Code Section 21.40(b), Determination of Responsibility, "A solicitation may only be awarded to a vendor who is determined to be responsible to provide the goods or services requested by the solicitation. If a response to a solicitation is submitted by a joint venture, the joint venture will not be eligible to receive an award unless each member of the joint venture is determined to be responsible."

Additionally, Section 21.40(b) further provides that "A determination of responsibility shall be made only as to those vendors whose submissions have been determined to be responsive... the Evaluation Committee, with assistance of the Purchasing Division and based on information provided by the applicable County Agencies and the Office of the County Attorney, shall determine whether vendors who have submitted responsive submissions are responsible... When making determinations of responsibility, the Director of Purchasing or the Evaluation Committee (as applicable) may request additional information from any vendor on matters that may affect a vendor's responsibility. The failure of a vendor to provide information requested by the County may result in a determination of nonresponsibility. In addition, a vendor may submit information regarding its responsibility; provided, however, that such information shall not be considered if it contradicts or materially alters the information provided by the vendor in its original response to the solicitation."

Refer to the Responsiveness and Responsibility Matrix for responsibility requirements details, applicable supporting memoranda, and vendor's submittal as information to the Committee Members.

Shortlisting:

In accordance Section 21.44, Procedures for CCNA Services, "...the Evaluation Committee shall establish a "shortlist" of vendors for further consideration of award of the solicitation, unless the Director of Purchasing determines that shortlisting would not be in the best interest of the County." As there are two proposers for this solicitation, shortlisting is not recommended.

Recap:

A draft Director of Purchasing's Memorandum and the four (4) supporting documents from the Office of Economic and Small Business Development, Water and Wastewater Services, the County Attorney's Office and the Risk Management Division were emailed to proposers with a request that, if a proposer desires to clarify any information provided in their response, they should do so in writing. All written explanations received were subsequently reviewed by staff, as applicable.

Committee Members must consider all pertinent information when rendering a determination on responsiveness and responsibility as defined by the County's Procurement Code.

Attachment(s):

- 1) Responsiveness and Responsibility Matrix
- 2) Additional Vendor Information: Chen Moore and Associates, Inc. email dated October 15, 2024

Referenced Memoranda and Supporting Information:

- Office of Economic and Small Business Development Review Memorandum Revised November 5, 2024
- 2) Financial Review Memorandum Public Works Department, Water and Wastewater Services
- 3) Office of County Attorney Review Memorandum

Director of Purchasing Memorandum RFP No. PNC2128678P1 Engineering Services for District 3A System Fire Flow Improvements November 5, 2024 Page 3

- 4) Risk Management Division Review Memorandum
- 5) Vendor Reference Verifications and Broward County Vendor Performance Evaluations
- Bob Melton, County Auditor, Office of the County Auditor Robert E. Gleason, Director, Purchasing Division, Finance and Administrative Services Department Fernando Amuchastegui, Senior Assistant County Attorney, Office of the County Attorney Sabrina Baglieri, Manager Construction Projects (Project Manager), Water and Wastewater Services, Public Works Department

REG/neo

Page 1 of 2 Responsiveness and Responsibility Matrix Solicitation No. PNC2128678P1

A. Responsiveness Requirements (from Standard Instructions and Special Instructions to Vendors)

	Section	Chen Moore and Associates, Inc.	Thompson & Associates, Inc., Civil Engineering
1	Lobbyist Registration Requirement Certification	Retained*	Not Retained
2	Criminal History Screening Practices	Currently Complies	Currently Complies
3	Acknowledgement of "Must" Addendum	Complies	Complies

Additional Information:

Chen Moore and Associates, Inc. has retained Bernie Friedman and Nick Matthews of Becker & Poliakoff.

B. Responsibility Requirements

	Section	Chen Moore and Associates, Inc.	Thompson & Associates, Inc., Civil Engineering
1	Office of Economic and Small Business Development (refer to supporting memorandum)	Compiles	Complies
2	Disclosure of Litigation History (refer to supporting memorandum)		
	Number of Disclosed Cases	0	0
	Litigation with Broward County	No	No
3	Disclosure of Financial Information (refer to supporting memorandum)	Provided	Provided
4	Authority to Conduct Business in Florida (Sunbiz)	Authorized	Authorized
5	Affiliated Entities of Principals	No Affiliates	No Affiliates
6	Insurance Requirements (refer to supporting memorandum)	Complies	Complies
7	Licensing Requirements	Complies	Complies

Additional Information:

Refer to Vendor's initial submittal and supporting review memorandum.

^{*} The following vendor(s) retained the following lobbyist(s):

Page 2 of 2 Responsiveness and Responsibility Matrix Solicitation No. PNC2128678P1

C. Additional Requirements/Information

	Section	Chen Moore and Associates, Inc.	Thompson & Associates, Inc., Civil Engineering
1	County Standard Terms and Conditions (if exceptions noted, refer to supporting information)	No Exceptions	No Exceptions
2	References - Have the vendor references been checked? (Refer to verified references for any comparable government experience).	Yes	Yes
3	Performance Evaluations	Refer to attached Performance Evaulations	No Performance Evaluations
4	Cone of Silence No. of Violations	0	0
5	Volume of Previous Work (paid) (Evaluation/Tie- Breaker Criteria) (refer to below for points allocated) Proposer Reported Prime: Proposer Reported CBE:	\$ 9,150,002.95 \$ 2,671.805.69	
	Proposer Reported CBE: County Reported Prime:		\$ 5,617,770.13 \$ 7,363,963.92
	County Reported CBE:	\$ 2,638,824.11	\$ 4,616,336,76
	County Reported Prime less County Reported CBE	\$ 7,423,689.47	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	Points Allocated based on Evaluation Criteria	2	3
6	Local Preference		
	Location Certification Form (Vendor's certification)	Locally Based Business	Locally Based Business
	Points Allocated based on Evaluation Criteria	5	5

Volume of Work: (minus CBE payments)

3 points allocated to vendors paid \$0 - 3 million; 2 points to vendors paid \$3,000,001 to \$7,500,000 million; 1 point to vendors paid \$7,500,0001 to \$10 million, 0 points to vendors paid over \$10 million

Additional Information:

In response to the Director of Purchasing's Draft Memorandum, to which the vendor can respond within 48 hours to any comments or deficiencies, the following vendor(s) responded:

Points previously allocated to Section C.5 Volume of Previous Work were revised. Refer to Chen Moore and Associates, Inc. email dated October 15, 2024 and updated OESBD memorandum dated Nevember 5, 2024. November 5, 2024.

D. Tiebreaker

	Area	Chen Moore and Associates, Inc.	Thompson & Associates, Inc., Civil Engineering
1	Local Vendor (per Procurement Code) and included Business Tax Receipt with initial submittal	Locally Based Business	Locally Based Business
2	Domestic Partnership Act Certification (Vendor must currently offer Domestic Partnership benefit)	Currently Complies/Offers	Currently Complies/Offers
3	Volume of Previous Work (paid) (order for tiebreaker based on C.5 above)	Refer to C.5 for VOW calulations or Not Applicable based on funding restrictions	Refer to C.5 for VOW calulations or Not Applicable based on funding restrictions

Pener Hoore Okesen, Nancy Mangan, Constance; Friedman, Bernie; Matthews, Nick; Jason McClair Cc:

Subject: RE: ACTION REQUIRED: Combination Initial and Final Evaluation Committee Meeting - PNC2128578P1 Engineering Services for District 3A System Fire Flow Improvements Date

Tuesday, October 15, 2024 11:03:24 AM

mage001.png cma-emai-last, 7x/0044a-x93d-4b64-85db-6af71edcx007.pr 06.30 2024 Protect Listing for Marketing CAS 10.34, 2024 x

External Email Warning

This email originated from outside the Broward County email system. Do not reply, click links, or open attachments unless you recognize the sender's email address (not just the name) as legitimate and know the content is safe. Report any suspicious smalls to ETS Security by selecting the Report Suspicious or Report Phish button.

Report Suspicious

Ms. Olesen.

On behalf of Chen Moore and Associates (CMA), we have two comments relating to the scoring for the Volume of Work as listed in the Draft 72 Hour memorandum that was sent to us on 10/11/24. The first comment relates to the CMA point scoring, but the second comment relates to the other submittal from Thompson and Associates (Thompson). In short, we believe that payments to CBEs from CMA were miscalculated (too low) and that Thompson's own fees included in their payments to CBEs which artificially lowers the work total. We believe both firms should receive 2 points for volume of work in the scoring matrix. With more detail:

- CMA has a much better grasp of our payments out to our vendors than the Office of Economic and Small Business Development (OESBD) because we physically cut the checks and EFTs to the vendors (info included in attached file). Since September of 2019 (five year limits), CMA has worked on six contracts as a prime to Broward County. Contracts PNC2115981P1, PNC2117097P1, PNC2119212P1, PNC2126018P1 and PNC2123898P1 all have no payments to CBE subs before September 2019, so all payments should count and the backup shows the various subs paid per project. Contract R1356803P1 did include work before September of 2019, but that amount, \$1,796,279,89 was removed as shown in the backup, leaving \$1,560,591.51 to be included. Using the County's total of \$10,062,513.58 and this verified total of \$2,588,353.34, which would put our five year calculated total at \$\$7,474,160.24. Since this amount is under \$7.5M, CMA should be awarded 2 points for the volume of work calculation. If OESBD has additional questions or would like us to justify in a different manner, we are happy to do so, but we'll need more time than close of business today,
- Thompson's information is simply puzzling. As reported for PNC2128180P1, Thompson reported \$9,051,183.49 in total five year fees and \$5,617,770.13 paid to CBE subconsultants. Thompson then submitted the exact same information for this bid, PNC2128678P1. If that were the case, Thompson has admitted to giving away over 62% of their work to CBE subconsultants, leaving Thompson and non-CBEs to have admitted to performing less than 38% of the work. Based on the County's calculations, Thompson performed \$7,363,963.92 in five year fees and \$6.326,652.34 was paid to CBE subconsultants. If that were the case, then Thompson has admitted to giving away 85.9% of their work to CBE subconsultants, leaving Thompson and non-CBEs to have admitted to performing less than 14.1% of the work. Alternatively, we believe that Thompson's CBE fees were counted towards their CBE payments erroneously. This would increase the amount of fees kept by Thompson to over \$3M and therefore their points awarded should be lowered to 2. Additionally, we feel that Thompson's negligence to bother to undate their volume of work form and that they self-reported self-performing so little work should be made available as additional information to the selection committee as an indication of their quality control and attention to

We have no other comments other than the fact that both firms should be awarded 2 points for volume of work and Thompson's oversights and negligence should be made available to the selection committee to potentially impact their scoring for willingness (or ability) to perform the work. Thank you, Peter

Peter Moore, PE, F.ASCE, FACEC, F.FES

CMA Fort Lauderdale: 500 W Cypress Creek Rd, Suite 600 | Fort Lauderdale, FL 33309



direct: +1 (954) 947-1758 | mobile: <u>+1 (954) 818-9552</u> | office: +1 (954) 730-0707 email: <u>pmpare@ichenmoore.com</u> | web: <u>www.chenmoore.com</u>

TEAMS | FACEBOOK | INSTAGRAM | LINKEDIN

From: Olesen, Nancy <nolesen@broward.org> Sent: Tuesday, October 15, 2024 9:22 AM

To: Peter Moore
To: Peter Moore

CAUTION: External email.

CONE OF SILENCE CURRENTLY IN EFFECT. DO NOT RESPOND ALL TO THIS EMAIL

Action Items in this Email

Good morning

The Combination Initial and Final Evaluation Committee (EC) meeting for the above referenced solicitation will be held on <u>Tuesday, November 5, 2024 at 10:00 a.m.</u>, This Combination EC meeting includes an introductory "open to the public" portion, followed by "closed" session for vendor's presentations and Q & A periods, then re-opened for EC member scoring, ranking, and voting.

Please see below additional guidelines and instructions regarding the meeting(s):

All vendors and the public will be allowed to attend the open portion (beginning), but once presentations begin, the
meeting will be considered closed. After all presentations have concluded, the meeting will then be open again to
everyone.

The meeting link/phone information provided below is for the <u>Combination Initial and Final Evaluation Committee</u> <u>Meeting</u>.

Microsoft Teams Need help?

Join the meeting now

Meeting ID: 257 612 026 319 Passcode: s8v3Ed

Dial in by phone

<u>-1754-900-8519..87260610#</u> United States, Fort Lauderdale

Eind a local number

Phone conference ID: 872 606 10#

For organizers: Meeting options Reset dial-in PIN

Please "Mute" to limit background noise.

Each vendor will be invited into the Microsoft Teams meeting room when it is time for their presentation. Each presenter will be asked to affirm that there are no other attendees in the Teams meeting other than its team, including subconsultants. Subconsultants partnering with multiple Prime vendors may only be present in one presentation/Q & A session. It is therefore required that each firm speak to their subconsultant firms in advance to confirm whether they are also subconsultants for other competing Prime firms. If so, the Prime vendor must decide in advance which subconsultant firms will be present during their presentation.

<u>Virtual rules applyl</u> As a courtesy, mute your mic when not speaking, ensure you are setup so there is no feedback (computer microphone and phone should not be connected at the same time without one being muted), etc.

Please note, in accordance with Section 286.0113 of the Florida Statutes and at the direction of the Broward County Board of County Commissioners, the portion of the meeting involving vendor presentations and questions and answers is closed to other vendors and the public, however, the meeting will be audio and video recorded. Video recordings of the meetings will be available on the Purchasing Division website, www.broward.org/purchasing.

2. Order of Presentations

All firms found to be both Responsive and Responsible to the requirements of the RFP and shortlisted, will be asked to make <u>a fifteen (15) minute presentation</u> before the Evaluation Committee and will be allowed up to five (5) minutes for set-up.

In order to assist with the meeting schedule for Evaluation Committee Meeting, the County has completed the random list generator for the order of presentations ahead of time. The order of presentations is listed below. After presentations, there will be an unlimited Question and Answer portion.

List Randomizer

There were 2 items in your list. Here they are in random orde:

- 1. Thompson & Associates, Inc., Civil Engineering
- 2. Chen Moore and Associates, Inc

IP: 205.166.161.51

Timestamp: 2024-10-11 12:58:53 UTC

3 Evaluation Committee Topics

The Presentations should address the Evaluation Criteria.

4. Presentation Files

Your firm is <u>required</u> to submit your firm's full presentation and any supplemental "electronic" handouts in PDF form to the Purchasing Agent, Nancy Olesen (<u>nolesen@broward.org</u>) by <u>noon on Monday</u>, <u>November 4</u>, <u>2024</u>. The document(s) will be distributed to the Evaluation Committee and applicable staff just prior to the meeting. Files will be subsequently posted to the Purchasing Division repository (after EC meeting – not prior). All electronic documents should be in **Adobe pdf format**. If there are issues for sharing presentation, we will default to EC using presentation files distributed

5. List of attendees

Purchasing staff will be sending out updates via email during the meeting to inform vendors of presentation start times and give approximate times for vendors to present. As the Q & A period is unlimited, Purchasing cannot give exact time slots for presenting firms. Please provide your firm's point of contact(s) and their email address(es) to whom these emails will be sent to for queuing purposes.

6. Cone of Silence

In accordance with Section 1-266 of Broward County Ordinance No. 2001-15, a Cone of Silence is in effect for this RFP. Each firm conducting business with the County is required to comply with this Ordinance. A copy of the ordinance can be found at: http://www.broward.org/Purchasing/Documents/ConeOfSilence.pdf.

7. **Action Items**

- a. Provide your firm's point of contact(s) and their email address(es) to whom will receive the update emails the day of the meeting for queuing purposes.
- b. Your firm is required to submit its full presentation (and any supplemental "electronic" handouts, if applicable) in PDF form by noon, Monday, November 4, 2024, the day before the meeting.

If you have any questions, please contact me directly. Do not "Reply All" to this message

Regards,



Nancy Olesen, Purchasing Assistant Manager Broward County Purchasing Division 115 South Andrews Avenue, Room 212, Fort Lauderdale, FL 33301 Office: 954-357-7995, Fax: 954-357-8253

Attention Vendors! New solicitations will be issued in BPRO starting September 9, 2024! If you're not registered on our new BPRO electronic procurement system, you're going to miss out on future business opportunities. Don't delay - Register with BPRO and Register for a Live Virtual BPro Vendor Training Session!



OFFICE OF ECONOMIC AND SMALL BUSINESS DEVELOPMENT

Governmental Center Annex

115 S. Andrews Avenue, Room A680 • Fort Lauderdale, Florida 33301 • 954-357-6400 • FAX 954-357-5674

MEMORANDUM

DATE: November 5, 2024

FROM:

TO: Nancy Olesen, Senior Purchasing Agent

Broward County Purchasing Division

THRU: Maribel Feliciano, Assistant Director

Office of Economic and Small Business Development

Donna-Ann Knapp, Small Business Development Manager Office of Economic and Small Business Development

KNAPP

MARIBEL

FELICIANO Date 2024 11 00

DONNA-ANN Digitally signed by DONNA-ANN KNAPP

Digitally signed by MARIBEL FELICIANO

Date: 2024 11 05

Date: 2024.11.05 09:34:00 05'00'

SUBJECT: RFP Bid No. PNC2128678P1 - Consultant Engineering Services for the design of

District 3A System Fire Flow Improvements for Water and Wastewater Service

County Business Enterprise (CBE) Compliance Evaluation

This memorandum supersedes the previous memorandum dated October 17, 2024.

The Office of Economic and Small Business Development (OESBD) conducted a review of the respondents' compliance with CBE Program requirements for the above referenced project. An overview is provided as follows:

The CBE goal for this project: 25%

Met the CBE Requirements:

<u>Firm</u>	Category	Percentage
Chen and Associates Consulting Engineers, Inc. (Prime)		0.00%
dba Chen Moore and Associates		
CC American Enterprises, LLC	CBE	4.50%
Dickey Consulting Services, Inc.	CBE	2.00%
Pan Geo Consultants, LLC	CBE	5.50%
Premiere Design Solutions, Inc.	CBE	4.50%
Ross Engineering, Inc.	CBE	7.00%
Tobon Engineering and Development, LLC	CBE	1.50%
Total:		25.00%
Thompson & Associates, Inc., Civil Engineering (Prime)	CBE	53.00%
Garth Solutions	CBE	1.00%
The Chappel Group, Inc.	CBE	1.00%
Total:		55.00%

CBE Compliance Comments:

Chen and Associates Consulting Engineers, Inc. submitted Letters of Intent (LOIs) with its respective bid response that met the established 25% CBE goal. Chen and Associates Consulting Engineers, Inc. is compliant with the CBE Program requirements of the solicitation.

RFP Bid No. PNC2128678P1 - Consultant Engineering Services for the design of District 3A System Fire Flow Improvements

County Business Enterprise (CBE) Compliance Evaluation

Page 2 of 3

Thompson & Associates, Inc., Civil Engineering submitted Letters of Intent (LOIs) with its respective bid response that met the established 25% CBE goal. Thompson & Associates, Inc., Civil Engineering is compliant with the CBE Program requirements of the solicitation.

CBE Compliance History:

The following is a report of the respondents' CBE compliance history for active and completed projects within the last five (5) years of the RFP's opening date compiled from various sources, including Contracts Central and OESBD's Database (ALTs):

Chen and Associates Consulting Engineers, Inc.

Project Name	Solicitation Number	Amount Paid to CBE Firms*	
Professional Consultant Services for Airport Studies, Evaluations and Assessment Project	PNC2115981P1	\$ 204,635.77	
Engineering Services for Water and Wastewater Services	PNC2117097P1	\$ 260,330.96	
Consultant Services for Eng. Services for WWS Projects Category 1 Utility Analysis - Zones 225 and 226	PNC2123898P1	\$ 211,184.50	
Consultant Services for Eng. Services for WWS Projects Category 2 Septic Tank elimination District 3A-O & 3A-Y	PNC2123898P1	\$ 158,823.93	
Consultant Engineering Services for Water and Sanitary Sewer System Improvements for Utility Analysis Zones (UAZ) 110, 111 and 113	R1356803P1	\$ 1,554,120.58	
Consulting Services for Port Everglades	PNC2119212P1	\$ 249,728.37	
Total		\$ 2,638,824.11	

Sources: ALTS, and Contracts Central

Thompson & Associates, Inc., Civil Engineering

Project Name	Solicitation Number	Amount Paid to CBE Firms
Comp. Prof. Eng. Serv. Continuing Term	R1423108P1	\$762,913.11
Prof. Eng. Svcs for Sanitary Sewer Collection System	PNC2117589P1	\$394,344.44
105651 North County Reclaimed Water System Expansion	PNC2118897P1	\$649,802.22

RFP Bid No. PNC2128678P1 - Consultant Engineering Services for the design of District 3A System Fire Flow Improvements

County Business Enterprise (CBE) Compliance Evaluation

Page 3 of 3

Consultant Engineering Services for Reclaimed Water Transmission System	R1372004P1	\$1,479,220.67
9193/100912 (Palm Beach) and 9257/100981 (NSID)	P.O. # WWE0000223	\$1,361,184.69
Engineering Services for WWS Projects - Category 3 - Regional Effluent and Reuse Solutions	PNC2123898P1	\$1,330,056.32
Total		\$4,616,336.76

Sources: ALTS, and Contracts Central

Performance of Affiliated Entities:

The following is a report of the respondents' declared affiliated entities in meeting small business participation commitments on CBE projects completed within the last five (5) years of the RFP's opening date. The information is compiled from various sources, including Contracts Central and OESBD's Activity Log Tracking System (ALTS).

No affiliated entities of principal(s) were declared by the following vendors:

- Chen and Associates Consulting Engineers, Inc.
- Thompson & Associates, Inc., Civil Engineering

cc: Sandy-Michael McDonald, Director OESBD Daniel Louisdor, Small Business Development Specialist, OESBD



Public Works Department
WATER AND WASTEWATER SERVICES
2555 W. Copans Road • Pompano Beach, Florida 33069 • 954-831-0705 • FAX 954-831-0708

MEMORANDUM

To: Sabrina Bagliere, Project Manager, Water and Wastewater Services Engineering Division

Nancy Olesen, Purchasing Assistant Manager, Purchasing Division

From: Ron Thomas, Finance Director, Water and Wastewater Services

Date: October 1, 2024

Re: RFP No. PNC2128180P1 – Engineering Services for District 3A System Fire Flow Improvements

This memorandum provides a review of the financial statements for the respondents of the above referenced RFP.

The RFP specifies that the respondents will provide two years of financial statements. Full financial statements are generally understood to include a balance sheet, statement of income, statement of retained earnings/shareholders' equity, statements of cash flows and notes. At a minimum, financial statements are generally defined as balance sheets and statements of income and may include tax returns which include this data. This review is not intended to express an opinion on the financial statements, but to determine whether the proposer has met the element of responsibility. The review is intended to disclose to the committee whether the respondent submitted all of the required financial documents as specified in the RFP and to make the committee aware of any reportable condition and/or apparent issues in the financial statements which would indicate that the firm is not capable of performing the services specified in the RFP.

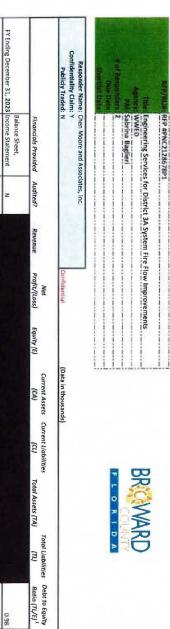
Reportable conditions include negative equity, net loss in its latest fiscal year and current ratios less than 1.0. The current ratio is calculated by dividing current assets by current liabilities, with a ratio of 1.0 or higher generally indicates a firm can meet its financial obligations in a timely manner. Debt to Equity is a measure of a company's financial leverage calculated by dividing its total liabilities by stockholders' equity. This ratio provides the relative proportion of the firm's equity and debt used to finance assets. A reportable condition is not necessarily indicative of a firm's inability to perform but may be one of many factors the Committee considers in its evaluation.

There were two respondents to the RFP and the required two years of financial data as specified by the RFP were submitted.

The following comments regarding the financial information provided are brought to the attention of the committee:

Chen Moore and Associates: Provided financial statements for the year ending December 31, 2023, and the year ending December 31, 2022. There are no concerns regarding the data presented in the statements.

Thompson & Associates: Provided tax returns for the year ending December 31, 2022, and the year ending December 31, 2021. There are no concerns regarding the data presented in the tax returns.





Comment: No concerns with the financials

FY Ending December 31, 2022 Income Statement

0.80

3.00

0.98

Current Ratio (CA/CL)²

Financials Provided
FY Ending December 31, 2022 Tax Return
FY Ending December 31, 2021 Tax Return Responder Name: Thompson & Associates, Inc. Confidentiality Claim: Y Publicly Traded: N Comment: No concerns with the financials. Revenue Net Profit/(Loss) Equity (E) (Data in thousands) Current Assets Current Liabilities (CL) Total Assets (TA) Total Liabilities Debt to Equity Radio
(TL) Radio (TL/E)² (CA/CL)²
4.03 2.17
7.50 2.17

Mainte:

[1] Debt to Epility ratio is a measure of a company's finandal leverage colculated by dividing its total liabilities by stockholders' ceptity. It indicates what proportion of equity for both the company is using to financing its growth with debt and debt the company is using to financing its growth with debt.

(2) The Current Ratio is a haunthy ratio that measures a company's ability to pay shart-term abligations. The higher the current ratio, the more catable the company is of paying its abligations if they came due at that point.

MEMORANDUM

PROM: Matthew Haber, County Attorney's Office Matthew Haber Plank Properties of the Action Proposition of the September 24, 2024 RE: Litigation Review for RFP No. PNC2128678P1 Engineering Services for District 3A System Fire Flow Improvements We reviewed the litigation history between Broward County and the proposing vendors. [check one of the following two boxes below] No record of litigation during the last five (5) years between Broward County and any proposing vendor for this solicitation. □ Litigation history with Broward County exists with one or more proposing vendor for this solicitation in last five (5) years. See details below for more information. In addition, we reviewed the litigation disclosure forms submitted by proposing vendors regarding material case history between vendors and third parties during the last three years. [check one of the following three boxes below] No record of material case history between vendors and third parties during the last three years. □ Material case history exists with one or more proposing vendor and third parties for this solicitation in last three (3) years. However, based on our analysis of the applicable litigation, we do not believe it presents a concern regarding responsibility. Material case history exists with one or more proposing vendor and third parties for this solicitation in last three (3) years. Based on our analysis, one or more of these disclosed cases presents a concern regarding responsibility that should be considered by the committee. List vendor name, filing date, applicable court, asserted claims, and status of any applicable litigation:	TO:	Nancy Olesen, Purchasing Assistant Manager	
RE: Litigation Review for RFP No. PNC2128678P1 Engineering Services for District 3A System Fire Flow Improvements We reviewed the litigation history between Broward County and the proposing vendors. [check one of the following two boxes below] No record of litigation during the last five (5) years between Broward County and any proposing vendor for this solicitation. Litigation history with Broward County exists with one or more proposing vendor for this solicitation in last five (5) years. See details below for more information. In addition, we reviewed the litigation disclosure forms submitted by proposing vendors regarding material case history between vendors and third parties during the last three years. [check one of the following three boxes below] No record of material case history between vendors and third parties during the last three years. Material case history exists with one or more proposing vendor and third parties for this solicitation in last three (3) years. However, based on our analysis of the applicable litigation, we do not believe it presents a concern regarding responsibility. Material case history exists with one or more proposing vendor and third parties for this solicitation in last three (3) years. Based on our analysis, one or more of these disclosed cases presents a concern regarding responsibility that should be considered by the committee.	FROM	Matthew Haber County Attorney's Office Matthew Haber Haber	
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Finance and Administrative Services Department

RISK MANAGEMENT DIVISION

115 S Andrews Avenue, Room 210 • Fort Lauderdale, Florida 33301 • 954-357-7200 • FAX 954-357-7180

INSURANCE COMPLIANCE MEMORANDUM

September 20, 2024

TO: Nancy Olesen, Purchasing Assistant Manager

FROM: Colleen Pounall, Project/Program Coordinator, Senior

RE: PNC2128678P1 Engineering Services for District 3A System Fire Flow Improvements

We have reviewed the proof of insurance from the proposers.

This solicitation requires proposers to either provide proof of insurance (even if the minimum limits are not met), or a letter stating that the proposer will comply with the minimum insurance requirements if awarded.

The requirements in this solicitation were:

General Liability Automobile Liability Workers Compensation Professional Liability

Below is a summary of the compliance of the proposers:

Chen Moore and Associates, Inc.

Thompson & Associates, Inc., Civil Engineering

Compliant

Compliant

Please advise Risk Management of any exceptions taken to the standard terms and conditions of the insurance article.



Contracts Central

Broward County Purchasing Division

Prime Vendor Dashboard - CHEN MOORE & ASSOCIATES INC

VC0000027235 / VC00027235 - CHEN MOORE & ASSOCIATES INC Prime Vendor Summary

2 OE: Open Thres: PS: \$8,000,000.00 Used: \$2,264,162.85 Remain: \$5,735,837.15

5 OE: Expired Thres: PS: \$5,100,000.01 Used: \$1,692,860.43 Remain: \$3,407,139.58

7 OE: Total: Thres: \$13,100,000.01 Used: \$3,957,023.28 Remain: \$9,142,976.73

Fixed Contracts - Open: 5 Total \$16,379,735.69 Closed: 5 Total: \$18,148,473.97

9 Final/Completed/Renewal Eval Have Been Completed (5 Yrs) For A Overall Average Of: 4.23

From Begining Of Advantage: First PO Issued Date: 11/08/2004

Purchase Orders: 64 POs With A Total Amt Of: \$36,405,796.27 Paid To Dt: (\$30,680,532.38)

Balance: \$5,725,263.89

Contracts Purchase Orders Sub Vendors

Documents

Finish

Vendor Performance Evaluations

5yr Final/Complete/Renew (9) Avg: 4.23 Archived Final/Complete/Renew (5) Avg: 4.45

Periodic (1) Avg: 3.95



Contracts Central

Broward County Purchasing Division

Prime Vendor Dashboard - THOMPSON & ASSOCIATES INC

VC0000113455 / VC00113455 - THOMPSON & ASSOCIATES INC Prime Vendor Summary

1 OE: Open Thres: PS: \$3,000,000.00 Used: \$0.00 Remain: \$3,000,000.00

4 OE: Expired

Thres: Adv: \$10,800.00 PS: \$5,100,000.01 Total: \$5,110,800.01 Used: \$1,820,642.68 Remain: \$3,290,157.33

5 OE: Total: Thres: \$8,110,800.01 Used: \$1,820,642.68 Remain: \$6,290,157.33 Fixed Contracts - Open: 6 Total \$13,293,545.78 Closed: 0 Total: \$0.00

No Final/Completed/Renewal Performance Evaluations Over Past 5 Years

From Begining Of Advantage: First PO Issued Date: 05/19/2010

Purchase Orders: 61 POs With A Total Amt Of: \$15,936,280.62 Paid To Dt: (\$10,638,838.74) Balance:

\$5,297,441.88

Contracts

Purchase Orders

Sub Vendors

Documents

Vendor Performance Evaluations

Archived Final/Complete/Renew (1) Avg: 5 Periodic (5) Avg: 4.36

SECTION 3: PAST PERFORMANCE 8678P1



VENDOR REFERENCE VERIFICATION FORM FOR RFP/RLI/RFQ

Reference For (hereinafter, "Vendor"):	Chen Moore and	d Associates, Inc.		
Reference Date:	8/22/2024			5 2 - 12
Organization/Firm Providing Reference:	Hazen and Sawy	/er		
Contact Name:	Khamis Al-Omai	ri, P.E.		
Contact Title:	Senior Associate	9		
Contact Email:	kalomari@haze	nandsawyer.com	1	
Contact Phone:	954-987-0066			
Name of Referenced Project:	NW 13th Street	Force Main Phas	e 1 Replacement	
Contract Number:	Contract #12388	3		
Date Range of Services Provided:	Start Date: 7/21	/2020	End Date: 8/24/	2021
Project Amount:	\$3,000,000.00 (project total cos	t)	
Vendor's Role in Project:	☐ Prime	☑ Subconsulta	nt/Subcontractor	
Would you use this Vendor again?	✓ Yes	□No		
If you answered no to the question abov	e, please specify b	elow: (attach ad	ditional sheet if n	eeded)
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Description of services provided by Vend				
CMA provided CEI services for the consti				
The project included reconnection to PS	A-28, A-29, line st	ops and replace	ment/installation	of plug valves.
No.				
Please rate your experience with the	Needs	Satisfactory	Excellent	Not Applicable
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cma
9/16/2022then moore and associates

SECTION 3: PAST PERFORMANCE 8678P1



VENDOR REFERENCE VERIFICATION FORM FOR RFP/RLI/RFQ

Reference For (hereinafter, "Vendor"):	Chen Moore and	d Associates, Inc.		
Reference Date:	8/22/2024			
Organization/Firm Providing Reference:	City of Fort Lauc	derdale		
Contact Name:	Daniel Fisher			
Contact Title:	Senior Project N	1anager		
Contact Email:	Dfisher@fortlau	derdale.gov		
Contact Phone:	954-828-5850			
Name of Referenced Project:	Bayshore Drive	Intracoastal Cross	ing Forcemain	
Contract Number:	Contract #466-1	1723-2 PO #PP1	71887-9	
Date Range of Services Provided:	Start Date: 5/15	/2018	End Date: 11/1!	5/2021
Project Amount:	\$150,850.85 (co	nsultant fee)		
Vendor's Role in Project:	☑ Prime	☐ Subconsultar	t/Subcontractor	
Would you use this Vendor again?	✓ Yes	□No		
If you answered no to the question abov	e, please specify b	elow: (attach add	itional sheet if n	eeded)
bidding assistance, surveys, post design Please rate your experience with the	reviews, and CEI s		Freellant	Not Applicable
referenced Vendor via checkbox:	Improvement	Satisfactory	Excellent	Not Applicable
Vendor's Quality of Service:	amprovement.			1.4
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SECTION 3: PAST PERFORMANCE 8678P1



VENDOR REFERENCE VERIFICATION FORM FOR RFP/RLI/RFQ

The second secon	128678P1 - District			
Reference For (hereinafter, "Vendor"):	Chen Moore and	d Associates, Inc.		
Reference Date:	8/22/2024			
Organization/Firm Providing Reference:	David Mancini 8	Sons, Inc.		
Contact Name:	David Mancini J	r.		
Contact Title:	Vice-President			
Contact Email:	dmancinijr@dm	si.co		12.00
Contact Phone:	754-264-9594			
Name of Referenced Project:	Pump Station B-	4 Redundant For	cemain	
Contract Number:	PO# 21-FL.B424	PO#02		
Date Range of Services Provided:	Start Date: 6/28	/2021	End Date: 12/28	3/2021
Project Amount:	\$205,000.00 (fee	2)		
Vendor's Role in Project:	☐ Prime	☑ Subconsulta	nt/Subcontractor	
Would you use this Vendor again?	☑ Yes	□No		
If you answered no to the question abov	e, please specify b	elow: (attach add	ditional sheet if n	eeded)
Description of services provided by Vend	lor, please specify	below: (attach ac	lditional sheet if	needed)
CMA was the Engineer of Record for Pur	np Station B-4 Rec	dundant Forcema	in. Scope includ	ed design,
permitting & CEI for 5,400-LF of 30" HDP	E FM, installed via	open cut and H	DD. Project dura	tion, 6 months.
Please rate your experience with the	Needs			
Please rate your experience with the	Meeus	Caticfactory	Eventlant	Not Applicable
referenced Vendor via checkbox:	Improvement	Satisfactory	Excellent	Not Applicable
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SECTION 3: PAST PERFORMANCE 8678P1



VENDOR REFERENCE VERIFICATION FORM FOR RFP/RLI/RFQ

[Insert Solicitation No. and Title] PNC2:	128678P1 - District	: 3A System Fire f	low Improveme	nts
Reference For (hereinafter, "Vendor"):	Chen Moore and	d Associates, Inc.		
Reference Date:	8/22/2024			
Organization/Firm Providing Reference:	City of Fort Laud	lerdale		S-500,00
Contact Name:	Omar Castellon,	P.E., PMP, ENV	SP	A CONTRACTOR OF THE PARTY OF TH
Contact Title:	Assistant Directo	or of Public Work	rs .	
Contact Email:	ocastellon@fort	lauderdale.gov		
Contact Phone:	954-828-5064			
Name of Referenced Project:	Ft Lauderdale FN	A Rehab, HDD &	Swageline (Phas	e 1-4)
Contract Number:	18-0337.00003			
Date Range of Services Provided:	Start Date: 7/31	/2018	End Date: 8/31,	/2019
Project Amount:	\$15,500,000.00	total project cos	t)	
Vendor's Role in Project:	☐ Prime	Subconsultar	nt/Subcontractor	
Would you use this Vendor again?	☐ Yes	□No		
If you answered no to the question abov	e, please specify b	elow: (attach add	litional sheet if n	eeded)
Description of services provided by Vend	for, please specify	below: (attach ad	lditional sheet if	needed)
CMA was responsible for the design, per			AND DESCRIPTION OF THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NAMED IN COLUMN TWO I	The second secon
The new forcemain was installed vis ope				
Please rate your experience with the	Needs			
referenced Vendor via checkbox:	Improvement	Satisfactory	Excellent	Not Applicable
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Responsive:			×	
Accuracy:			□	
Deliverables:			×	
Vendor's Organization:				1 3 4 4 4 4
Staff Expertise:			121	
Professionalism:			₩.	
Turnover:			₩ X	
Timeliness of:		F F 4 1 1 1 1 1		1
Project:			₩.	
Deliverables:			×	
Project completed within budget:			×	
		7		
Cooperation with:				
Your Firm:			D4	
Your Firm:			X □	
Your Firm: Subcontractor(s)/Subconsultant(s):			X X	
Your Firm: Subcontractor(s)/Subconsultant(s): Regulatory Agency(les): All information provided to Broward County is subject to verifit response may be used by the County as a basis for rejection, in Vendor pursuant to the Broward County Procurement Code.	cation. Vendor acknowledge	ss that inaccurate, untruth	oful, or incorrect statement and may also serve as t	nts made in support of this
Your Firm: Subcontractor(s)/Subconsultant(s): Regulatory Agency(les): All information provided to Broward County is subject to verifice response may be used by the County as a basis for rejection, in Vendor pursuant to the Broward County Procurement Code.	Cation. Vendor acknowledge	s that inaccurate, untruthermination of the contrac	iful, or incorrect statement and may also serve as t	nts made in support of this the basis for debarment of
Subcontractor(s)/Subconsultant(s): Regulatory Agency(les): All information provided to Broward County is subject to verifit response may be used by the County as a basis for rejection, in Vendor pursuant to the Broward County Procurement Code.	cation. Vendor acknowledge	ss that inaccurate, untruth	iful, or incorrect statement and may also serve as t	ic Works-Engineering

ema 9/16/2026en moore and associates

Engineering Services for District 3A System Fire Flow Improvements Solicitation No. PNC2128678P1 BidSync

SECTION 3: PAST PERFORMANCE 8678P1



VENDOR REFERENCE VERIFICATION FORM FOR RFP/RLI/RFQ

Reference For (hereinafter, "Vendor"):	Chen Moore an	d Associates, Inc.	1,7-3-	
Reference Date:	8/22/2024			
Organization/Firm Providing Reference:	City of Fort Laux	derdale		
Contact Name:		P.E., PMP, ENV SI	P	
Contact Title:	Assistant Direct	or of Public Works		
Contact Email:	ocastellon@fort	lauderdale.gov		
Contact Phone:	954-828-5064			
Name of Referenced Project:	Emergency Bypa	ass 48" Force Mair	(North)	
Contract Number:	20-0337.00009			
Date Range of Services Provided:	Start Date: 1/21	/2020	End Date: 7/30/	/2021
Project Amount:	\$30,000,000.00	(total project cost)	
Vendor's Role in Project:	☐ Prime	□ Subconsultan		
Would you use this Vendor again?	□ Yes	□No		
If you answered no to the question abov	e, please specify b	elow: (attach addi	tional sheet if n	eeded)
he wastwater treatment plant. The Fore Please rate your experience with the referenced Vendor via checkbox:	Needs Improvement	Satisfactory	Excellent	Not Applicable
elerenced vendor via checkbox:	improvement			
landar's Quality of Consists			V -	
			NZ.	h
Responsive:			X	
Responsive: Accuracy:			X	
Responsive: Accuracy: Deliverables:				
Responsive: Accuracy: Deliverables: Vendor's Organization:			X X	
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9/16/2025en moore and associates

Engineering Services for District 3A System Fire Flow Improvements
Solicitation No. PNC2128678P1
BidSync

3-13



PNC2128678P1

VENDOR REFERENCE VERIFICATION FORM FOR RFP/RLI/RFQ

[Insert Solicitation No. and Title] PNC21	29679D1 - Dictric	+ 2A System Fire	flow Improvemen	nte
Reference For (hereinafter, "Vendor"):	The state of the s	ASSOCIATES, INC	., CIVIL ENGINEER	IING
Reference Date:	8/22/2024			
Organization/Firm Providing Reference:		nprovement Dist	trict	
Contact Name:	Jane C. Early, PE			
Contact Title:	District Enginee			
Contact Email:	janee@nsidfl.go	OV .		
Contact Phone:	561-723-5076			
Name of Referenced Project:	11.00	AIN INTERCONNI	ECT	
Contract Number:	N/A		,	
Date Range of Services Provided:	Start Date: Octo	ber 2017	End Date: June 2	2019
Project Amount:	\$1,000,000			
Vendor's Role in Project:	☑ Prime	☐ Subconsulta	nt/Subcontractor	
Would you use this Vendor again?	✓ Yes	□No		
If you answered no to the question abov	e, please specify b	elow: (attach ad	ditional sheet if n	eeded)
water main 3,700 LF via 5 individual hori		drills, and 100 L	F of pile mounted	aerial crossing.
Please rate your experience with the	Needs	Satisfactory	Excellent	Not Applicable
referenced Vendor via checkbox:	Improvement	1 1 1 1 1 1		
Vendor's Quality of Service:			- F2	
Responsive:				
Accuracy:	<u> </u>			
Deliverables:	l L			
Vendor's Organization:		1 2 2		
Staff Expertise:				├
Professionalism:				<u> </u>
Turnover:				
Timeliness of:		1 1		
Project:			✓	
Deliverables:			Ø	
Project completed within budget:			7	
Project completed within budget: Cooperation with:			7	
Project completed within budget: Cooperation with: Your Firm:				
Project completed within budget: Cooperation with: Your Firm: Subcontractor(s)/Subconsultant(s):			✓✓	
Project completed within budget: Cooperation with: Your Firm: Subcontractor(s)/Subconsultant(s): Regulatory Agency(ies):			✓✓✓✓	
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9/16/2024 or Reference Verification Form - RFP/RLI/RFQ



PNC2128678P1

VENDOR REFERENCE VERIFICATION FORM FOR RFP/RLI/RFQ

Reference For (hereinafter, "Vendor"):	THOMPSON & A	ASSOCIATES, INC	., CIVIL ENGINEER	RING
Reference Date:	8/22/2024			
Organization/Firm Providing Reference:	Miami-Dade Wa	ater and Sewer D	Department	
Contact Name:	Juan A. Curiel, F	P.E.		
Contact Title:	Capital Projects			
Contact Email:	Juan.Curiel@mi	amidade		
Contact Phone:	305-310-0472			
Name of Referenced Project:	Transmission an	d Water Distrib	ution System Expa	ansion - Basin S-2
Contract Number:	N/A			
Date Range of Services Provided:	Start Date: Mar	ch 2019	End Date: Octob	per 2023
Project Amount:	\$8,782,144.70			
Vendor's Role in Project:	☑ Prime	Subconsulta	nt/Subcontractor	
Would you use this Vendor again?	☑ Yes	□No		
If you answered no to the question above	e, please specify b	elow: (attach ad	ditional sheet if n	eeded)
Description of services provided by Venc				
Design and permitting for the wastewat				
distribution expansion included two sep	Needs	extensions (tota	1 2,500 linear tee	t of 12 pipe).
Please rate your experience with the referenced Vendor via checkbox:	Improvement	Satisfactory	Excellent	Not Applicable
Vendor's Quality of Service:	mprovement			1
Responsive:				
Responsive: Accuracy:				
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Accuracy: Deliverables: Vendor's Organization:			Ø	
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9/16/2024 or Reference Verification Form - RFP/RLI/RFQ

p. 153



PNC2128678P1

VENDOR REFERENCE VERIFICATION FORM FOR RFP/RLI/RFQ

	THOMPSON & A	ASSOCIATES, INC	., CIVIL ENGINEE	RING
Reference For (hereinafter, "Vendor"): Reference Date:	8/22/2024	,	,	
Organization/Firm Providing Reference:	MG3 DEVELOPE	R GROUP, INC		
Contact Name:	Gustavo Bogom	The second secon		
Contact Title:	Principal			
Contact Email:	gbogomolni@m	g3developer.co	m	-
Contact Phone:	786-306-3547			
Name of Referenced Project:	BRIDGEPREP CH	ARTER SCHOOL		
Contract Number:	N/A			
Date Range of Services Provided:	Start Date: Augu	ıst 2020	End Date: Octo	per 2021
Project Amount:	\$35,000,000			
Vendor's Role in Project:	☑ Prime	Subconsulta	int/Subcontractor	
Would you use this Vendor again?	☑ Yes	Пио	,	
If you answered no to the question abov		elow: (attach ad	ditional sheet if n	eeded)
Description of services provided by Vend	lor place specify	holow: (attach a	dditional choot if	naodod)
Design, permitting, and constriction of c				
approximately 600 LF of 6 "& 8"private f		The state of the s		
Please rate your experience with the	Needs	nydrant and me	department com	lection.
referenced Vendor via checkbox:	Improvement	Satisfactory	Excellent	Not Applicabl
				1406 Applicabl
The state of the s	mprovement			1000 Applicabl
Vendor's Quality of Service:	Angle,			
Vendor's Quality of Service: Responsive:				
Vendor's Quality of Service: Responsive: Accuracy:				
Vendor's Quality of Service: Responsive: Accuracy: Deliverables:				
Vendor's Quality of Service: Responsive: Accuracy: Deliverables: Vendor's Organization:			Ø Ø	
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Vendor's Quality of Service: Responsive: Accuracy: Deliverables: Vendor's Organization: Staff Expertise: Professionalism: Turnover: Timeliness of: Project: Deliverables: Project completed within budget: Cooperation with: Your Firm:				
Vendor's Quality of Service: Responsive: Accuracy: Deliverables: Vendor's Organization: Staff Expertise: Professionalism: Turnover: Timeliness of: Project: Deliverables: Project completed within budget: Cooperation with: Your Firm: Subcontractor(s)/Subconsultant(s):				
Vendor's Quality of Service: Responsive: Accuracy: Deliverables: Vendor's Organization: Staff Expertise: Professionalism: Turnover: Timeliness of: Project: Deliverables: Project completed within budget: Cooperation with: Your Firm: Subcontractor(s)/Subconsultant(s): Regulatory Agency(ies):				
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Vendor's Quality of Service: Responsive: Accuracy: Deliverables: Vendor's Organization: Staff Expertise: Professionalism: Turnover: Timeliness of: Project: Deliverables: Project completed within budget: Cooperation with: Your Firm: Subcontractor(s)/Subconsultant(s): Regulatory Agency(ies): All information provided to Broward County is subject to verific seponse may be used by the County as a basis for rejection, information provided to Broward County Procurement Code.	ation, Vendor ocknowledge	ces that inaccurate, untru	✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓	ants made in support of th

9/16/2025 or Reference Verification Form - RFP/RLI/RFQ

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p. 154



PNC2128678P1

VENDOR REFERENCE VERIFICATION FORM FOR RFP/RLI/RFQ

[Insert Solicitation No. and Title] PNC2	L28678P1 - Distric	t 3A System Fire	e flow Improveme	ents
Reference For (hereinafter, "Vendor"):	THOMPSON &	ASSOCIATES, IN	C., CIVIL ENGINEE	RING
Reference Date:	8/22/2024			
Organization/Firm Providing Reference:	MANCINI DEVE	LOPMENT, INC.		
Contact Name:	Rusty Ewing			
Contact Title:	Project Manage	r		
Contact Email:	REWING@RIC-N	-		
Contact Phone:	954-426-1221			
Name of Referenced Project:	SW 45TH WAY I	NFRASTRUCTUI	RE IMPROVEMENT	rs
Contract Number:	N/A			
Date Range of Services Provided:	Start Date: Dece	ember 2014	End Date: May	2023
Project Amount:	\$1,800,000.00			
Vendor's Role in Project:	☑ Prime	Subconsult	ant/Subcontracto	r
Would you use this Vendor again?	☑ Yes	□No		
If you answered no to the question above		pelow: (attach a	dditional sheet if r	needed)
Description of services provided by Vend	lor, please specify	below: (attach	additional sheet if	needed)
Design, modeling, permitting, and const		The second secon	the state of the s	and roadway
Improvements in preperation for future	developments wi	thin the City of	Deerfield Beach.	
Please rate your experience with the	Needs	Satisfactory	Excellent	Not Applicable
referenced Vendor via checkbox:	Improvement	Jacistactory	EXCERCITE	Trot / Applicazio
Vendor's Quality of Service:	4. 2.	1 1 1 1 1 1 1	a la constant	
Responsive:			Ø	
Accuracy:			Ø	
Deliverables:				
Vendor's Organization:				
Staff Expertise:			 ✓	
Professionalism:				
Turnover:			V	
Timeliness of:			1	
Project:			✓	
Deliverables:			✓	
Project completed within budget:			V	
Cooperation with:	1	-4_1		
Your Firm:			V	
Subcontractor(s)/Subconsultant(s):				
Regulatory Agency(ies):			V	
All information provided to Broward County is subject to verifi- response may be used by the County as a basis for rejection,				
Vendor pursuant to the Broward County Procurement Code.				TO SERVICE OF THE PROPERTY OF
	ON BELOW IS FOR			
Verified via: Verified by:	//////	Divis	ion: WWED	No.
Verbal Verbal	-1/2/5)	Date	9/24/2	4

9/16/2020 r Reference Verification Form - RFP/RLI/RFQ

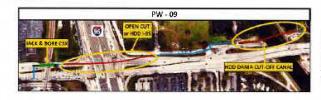
189 8V223

p. 155

EXHIBIT G



CMA PW-9 Design in Presentation slide 25 & 28 (HDD under I-95 changed to open cut as primary option and HDD as backup):



Option 1 Option 2 1,915 LF Open Cut 1,121 LF 557 LF HDD 1 - Dania Cut-off Canal 557 LF HDD 2 - 1-95 799 LF Jack & Bore 130 LF 130 LF TOTAL PW-09 2,607 LF 2,602 LF

Approach to Designing Pipeline (5 pts.)



- To be constructed at night
- Restore trench every night
- + Open to traffic in the morning
- Keep safe distance from bridge columns

CMA PW-10 Design in Proposal page 108:



PROJECT PW-10 (OVERALL CONCEPT)

Total Length - 9.101 linear feet

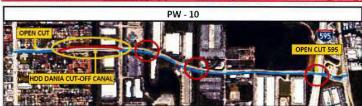
Open Out - 5.225 were lest of 13 rest Ductal intri Pair (UIP)

Hortzontal Directional Orill (HDD) - 3.372 linear feet of 14-inch DR 11 HOPE

CMA Benefits - Reduced Risk eliminated HDD under Marina Mile and under MSE retaining wall at Dania Cut-off Canal

Reduced Impact located HDD operations in turnfaires resulting in less impacts to stakeholders

CMA PW-10 Design in Presentation slide 25 & (3 HDDs under 595, and the two canal crossings changed to open cut):



Open Cut HDD 1 - Dania Cut-off Canal TOTAL PW-09

7,203 LF 1,849 LF 9,052 LF

CMA PW-11 Design in Proposal page 118;



PROJECT PW-11: (OPEN CUT ON STIRLING ROAD)

PROJECT PM-11; (OPEN CUT ON STIRLING ROAD)

State-bolders - The obtain is to proposed in the weedbound countains. Consistention shall be as follows:

Math Work - During or Speak hours contained with only does not like institution admits present on a few performance.

Math Work - During or Speak hours contained with only does doe like institution admits of present present of the present of the

CMA PW-11 Design in Presentation slide 25 (no change):



Open Cut TOTAL PW-09

2,223 LF 2,223 LF

EXHIBIT H

T&A PW-9 Design in Proposal page 104:



Figure 5. T&A's PW-9 Proposed Design

T&A PW-9 Design in Presentation slide 20 (no change):

2. PROJECT APPROACH - PW-9 (GRIFFIN ROAD)



T&A PW-10 Design in Proposal page 108:



Figure 7. T&A's PW-10 Proposed Design



T&A PW-11 Design in Proposal page 118:

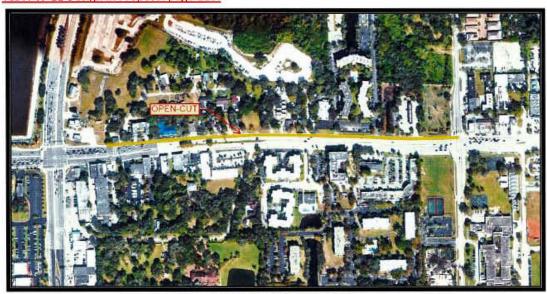


Figure 9. T&A's PW-11 Proposed Design

T&A PW-11 Design in Presentation slide 30 (no change):

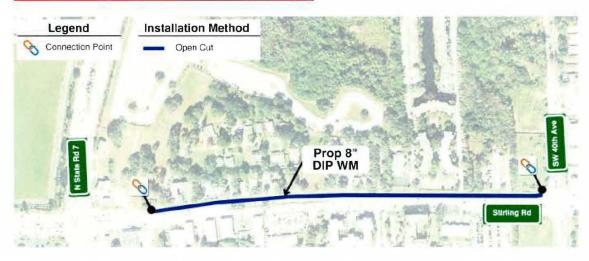
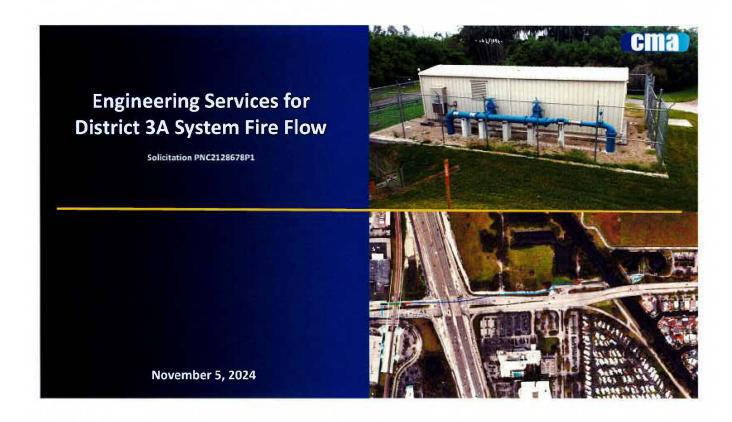


EXHIBIT I



Team Presenters



Peter Moore, P.E.

Principal In Charge



Daniel Davila, P.E.
Project Manger



Darren Badore

Construction Manager





Relevant Experience of Chen Moore (30 points)

100+ BCWWS UTILITY PROJECTS/STUDIES

Since 1989 (BCOES)

- 50 miles of Transmission Mains (20" to 72")
- FDOT, Major Collector, Rail, Water Crossings
- · Over 150 miles of pressure main
- Over 100 miles of gravity sewer
- Dozens of Pump/Lift Stations















Our Team - CMA (30 points)



Our Team - CMA (30 points)



Pipeline / Survey

CEI / Permitting

Hydraulic Modeling

Survey / GPR

GPR / SUE

Geotechnical

Public Outreach

Subconsultant Team with BCWWS Experience

25 Years of Working Together

+200 Large Diameter Pipeline Projects Up to 102" Diameter

> 145 Years of Key Staff Experience

Your Project Manager



- 48" Prospect Lake WM
- 20" WM 35th Avenue
- 48" Redundant FM
- 54" Prospect WTP Raw Watermain
- 30" Emergency FM
- 24", 30" & 42" Coral Ridge FM
- 20" WM University Drive South
- 20" WM University Drive North
- 20" WM Replacement SE 1st Avenue
- 28" FM Pump Station B4
- 20" FM Lift Station #11
- 48" Stormwater FM Melrose Manors
- 24" WM 17th Street
- 20" Bayshore Drive FM
- 16" Las Olas Blvd. FM
- 30" FM NE 13th Street
- 30" WM Pump Station A-16
- 16" FM Pump Station A-24





+500,000 LF of utilities for BCWWS

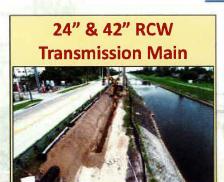
Role	Project	
EOR	24", 30" , 42" & 48" Coral Ridge Force Main	15,900 LF
Engineer	UAZ 110/111	78,000 LF
Engineer	48-inch Prospect Watermain	16,900 LF
Engineer	48-inch Emergency Forcemain	22,000 LF
Engineer	Country Club Ranches Water Main	44,500 LF
Engineer	16" FM Slipline - Longboat Key	5.700 LF
EOR	30" Emergency Forcemain	22,000 LF



Role	Project			
EOR / PM	24" FM Lift Station #11	4,100 LF		
Senior Engineer	20"/24" RCW South Bermuda Parkway	49,000 LF		
Senior Engineer	16" RCW Lakewood Ranch	17,400 LF		
Senior Engineer	20" FM Bayshore Drive	3,300 LF		
Senior Engineer	48" Redundant FM	23,000 LF		
Senior Engineer	20" FM Bayshore Drive	3,300 LF		
Senior Engineer	28" FM Lift Station B4	5,100 LF		
Senior Engineer	30" FM NE 13th Street	3.100 LF		

Role	Project			
Engineer	UAZ 110/111			
Engineer	UAZ 113			
Engineer	District 3C Bid Package 1 & 2			
Engineer	UAZ 225/226 Category 1			
EOR	Lighthouse Point NE 39th St Force Main			
EOR	Canal Structure S-27 Improvements			

Construction Management





Darren Badore Construction Manager

- 30 Years of Experience
- · 30+ Projects with Broward County
- 1 million LF of pipeline
- +300 million in Construction
- . PM for NAGNIP & NCNIP
- 17 Bid Packages

- 24" & 42" RCW Trans. Main (58,000 LF)
- NCNIP Bid Pack 3-5 & 12-15 (360,354 LF)
- NAGNIPs Bid Pack 1-9 (158,400 LF)
- UAZ 364 / 365 / 366 Water (15,840 LF)
- · STEP 3A-Y (17,420 LF)
- UAZ 224/225 (35,908 LF)
- · UAZ 245 (6,700 LF)

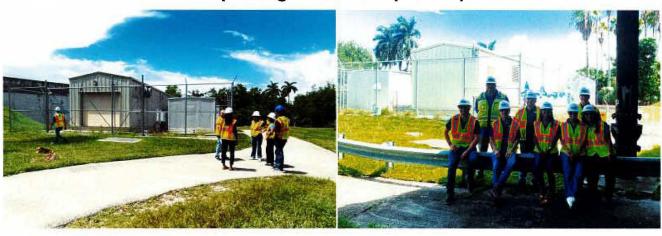


Manuel Caamano Sr. Resident Representative 21 Years



Matt O'Rourke Sr. Resident Representative 20 Years

Inspecting District 3A (PW-09)



We are the Best Team!

- 1. Budget Tracking
- 2. Scope Creep
- 3. Conflict Resolution
- 4. Schedules
- 5. QA/QC
- 6. How Prime Vendor will use Subconsultants























Project Kick-off

Sun

Collection

Colle

A STREET

Managamen



Internal kick-off meeting

- Meet with subconsultants
- Discuss scope
- · Assign tasks and schedules

Kick-off meeting BCWWS

- · Discuss scope
- Establish expectations
- Refine schedule of deliverables
- Request relevant information





Cok off

Release Subs

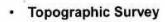
College on

Descrip-

A COMMISSION

Maraganiar

We have 2 surveyors and 2 SUE companies to expedite the Project as needed







Geotechnical Information



· Preliminary Utility Targeting (GPR)









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Butte

Data Collection

dans a land

Мираделия

- Sunshine 811 (Design Ticket)
- Request As-builts (utilities, roadway, bridge structures, etc.)
- Vacuum Test Holes
- Benthic Survey (only during June September)
- Coordination with jurisdictional agencies (identify restrictions, moratoriums, requirements)
- Contaminated sites investigation
- Site Visits
- Identify Right-of-Way restrictions









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Susa Susa Data Collection

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Managamen

PROJECT HAME DOGGE TICKET HUMBER	143161831 0W:18	(Contacted	Utility Owners	
DESIGNATIONS SUBMITTED BY	# Q M		Oontacted	Other Owners	
COMPANY MARK	UPLITY TYPE	COMPACT MARK	PHONE VINIER	CONTACT WALK	

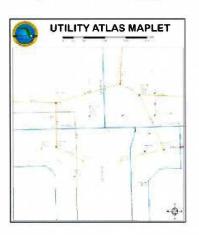
COMPANY NAME	MULITY TYPE	CONTACT WARE	PHONE MUNICIPAL	CONTACT BANK
A.T. & 7 / Gwerbuster	Telephone	Dêns Farropa	561-907-2349	GJ18960ATT.com
		Ota Kerin	994-713-3540	of 1354 Ent. com
#C Traffic Engineering	Traffic Gentral	Robert Blount	954-847-2748	South west as
Broward County Water and Wootewater Services	Sewet Water	Platins Plate	954-801-0917	hitstafficanistan
		Signia Figuralesto	954-811-3911	weak handsoner distant on
City of Dania Beach Dramage	Beuer, Water	Marjorte Craig	354-924-000h-955	
Gry of Davis Beach Down	Service	Marjanto Conty	914-924-1900-3615	TKA.
Oty of Fort Laudendale	Greet, West	Cred Benefit	954-810-0975	phonet Cartesiants as
City of Hollywood Public URINEs Department	Street, Water	Mile Easts	305-412-0881	SYA
		Greg Jeffines	364-792-8222-4217	piefries@chiquarip.com
City of Indlywood Public Works Department	Street Lights	High Took Engineering	205-412-6881	
Compact Cabbs	CATV. Fiber	Ricardo Davidano	780 886 8525	mardes dentisent subjectorant con
Grown Costle MG	Friber	Fiber Dig team	200.614-2110	Sarchitan Committee Cont.
		American	794 416 2193	Shedalia Skovania a n
Elond Engineering FFDOT Bistret 4	Floor	Dubilis Hightower	564-647-2000	Stational Statement Con.
Figure Gas Transmission	140	Joseph E. Sanchez	407-000-7101	ROSEPT & RESTRUCTION & COR
FFL - South Filter	Place	Wayne Kramer	561-313-6881	water Aranar Effe com
FPL - Brownd	District Bleed Co.	James Flamett	M140418	THE REPORT OF THE PARTY OF THE
Hotelte Communications	CATV, Finer, Talaphoree	Water Directs	854-000-0000/854-417-3886	mater, canno deviation protestor municipios, co
1565 Express LLC Electric	Electric	Drawa Matourade	W14.513-1389-1637	of a distributed by the same transfer in
1868 Engrana LLC Filter	Fiber	Willy Turren	164.018.0008	205
Ligar	Flor	Corner Consulption	877-984-8344-2	inscattered breat care
MCI.	Commentation Lines.	freesligations Town	500-821-9675-2	incalastoria com con
Precision Contracting Services IMC	Files	Richard Sittaley	591-743-0737×7488	pilote listaforces
Tace Propries Gas South Durida	GAS	Chayanne Thompson	013-713-7184	et amason?/deanasangs.non
		Yeares October	954-451-9404	anasi translita occupa a con
		David Black	956-453-0704	derivera-Checameres com.

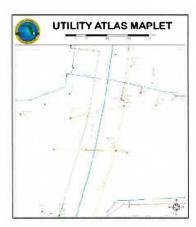




Atlas / As-builts







Our Approach to Project Design (10 pts.)



Lidar & Topographic Information





Our Approach to Project Design (10 pts.)

Project Release Data Design Permitting Construction Management

Identified Contaminated Sites

PROJECT	SITE NUMBER	FACILITY NAME	FACILITY TYPE	POLLUTANT
PW - 09	1837	AMOCO GRIFFIN MINI MART	GAS STATION	PETROLEUM
PVV - US	2748	COURTYARD MARRIOT		UNKNOWN
	2144	RUNWAY GROWERS INC.	VACANT LOT	ORGANIC METALS
	3810	HARDRIVES DUMP	VACANTLOT	METALS; SOLVENTS
PW - 10	2154	RACETRAC - MARINA MILE RT#2562	GAS STATION	ORGANIC METALS
	2808	MARINA MILE BUSINESS PARK	WAREHOUSE	METALS; PHENOLS; AMMONIA
	2113	MB - 26 AVE LLC	VACANTLOT	ARSENIC
PW - 11	3687	ONE PRICE DRY CLEANING	DRYCLEANER	CHLORINATED



Performed Multiple Site Visits

PW-09



Performed Multiple Site Visits PW-10



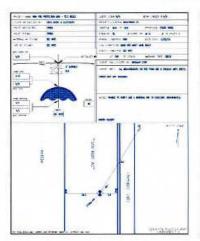
Performed Multiple Site Visits

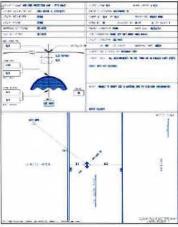
PW-11

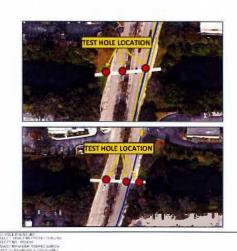


Completed Critical Test Holes (October 3, 2024)

Eliminated 2 Horizontal Directional Drills on SW 30th Avenue



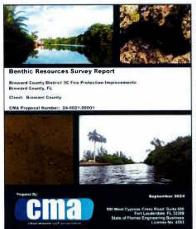




Benthic Survey Completed (September 27, 2024)

Accelerated Schedule by 6 months

Can only be performed June through September











Our Approach to Project Design (10 pts.)

Project Release Data Design Permitting Construction Management

3 Phases (Bid packs) to expedite the project

Preliminary Design

- Hydraulic Model
- Preliminary Layout
- Identify Challenges
- Meet with agencies
- Preliminary Cost Estimates

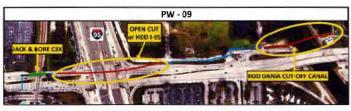
Design

- 50% Design
- 90% Design
- 100% Design
- Final Construction Documents

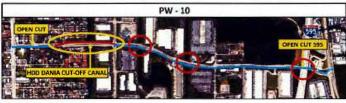




Our Approach to Project Design (10 pts.)



Option 1	Option 2
1,121 LF	1,915 LF
557 LF	557 LF
799 LF	
130 LF	130 LF
2,607 LF	2,602 LF
	1,121 LF 557 LF 799 LF 130 LF



Open Cut	7,203 LF
HDD 1 - Dania Cut-off Canal	1,849 LF
TOTAL PW-09	9,052 LF



Open Cut 2,223 LF TOTAL PW-09 2,223 LF

Crossing CSX Railroad (Jack & Bore)

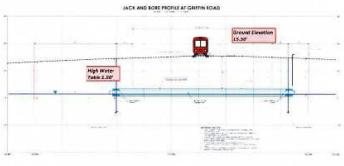
Completed

- Lidar / Topographic information
- Reviewed Soil conditions
- Load calculations for casing depth
- Plan & profile preliminary design
- Constructability review (w/ contractor that installed exist. 16" WM under sidewalk via Jack & Bore)
- Dewatering calculations

Findings

- +\$1,000,000 in savings when compared to Microtunneling
- 12' to the top of casing (most conservative scenario)
- 12-wide trench can accommodate set up
- Minimal to no dewatering
- · Faster and less disruptive than Microtunneling





Jack & Bore Dewatering

BROWARD

Appeared to Construction Design for well in Line Monte case Constage. District As Instantial Post Engineerings. Dama Heart As Alexander Proper III (2004). However'd court for parting Proper III (2004).

Continue for the Continue for the Continue of the Continue of

Resilient Ervironment Department,
ENVIRONMENTAL PERMITTING DIVISION
ENVIRONMENTAL PERMITTING DIVISION
ENVIRONMENTAL PERMITTING DIVISION
ENVIRONMENTAL PERMITTING DIVISION November 1, 2024

Mr. Peter Moore, P.E. Chen Moore and Associates 500 W Cypress Creek Road, Suite 410 Fort Lauderdale, FL 33309

Approval for Construction Dewatering Activity
Chen Home and Associates
District 3A System Fire Flow Improvements Dania Beach, Florida Broward County Dewatering Project ID 24285042

The Environmental Permitting Division (Division) has reviewed the Dewatering Plan dated October 18, 2024, and received October 18, 2024, prepared and submitted by Chen Moore and Associates (CMA). The Dewatering Plan was submitted to evaluate the impact of construction dewatering on pollutant migration, as required by Section 27-355(4). Broward County Code (the Code)

The Division hereby approves the referenced Dewatering Plan. To approval is based upon and subject to the following



Crossing I-95 Option 1 (Open Cut)

- 1,355 feet long
- · To be constructed at night
- · Restore trench every night
- · Open to traffic in the morning
- Keep safe distance from bridge columns





DOT Open Cut Approval varies per project

- Height Clearance
- Column / Footer Distance
- Traffic Flow
- Individual Project Conditions





Crossing Interstate-95 Option 2 (HDD)

- 799 feet long
- HDD to be completed in 2 weeks
- Pipe fusing and staging on County property (no MOT impacts)
- FDOT required 25-foot depth. CMA proposes 35 feet deep (rock layer) to prevent frac outs
- Proposed DR 11 (Working pressure 200 psi / Recurring Surge 300 psi / Occasional Surge 400 psi)





Dania Cut-off Canal (PW-09 & PW-10)

Griffin Road (PW-09)

- 1,355 linear feet
- Fusing on County property (no MOT impact)
- Easement only required across Canal
- Benthic Survey completed (saved 6 months)

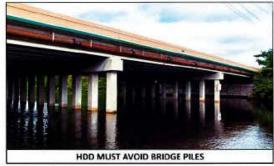
SW 30th Avenue (PW-10)

- 577 linear feet
- Drill rig located on 300-foot long turn lane (minimum MOT impacts)
- HDD to avoid bridge piles
- Benthic Survey completed (saved 6 months)

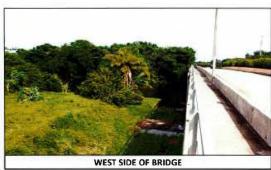




Dania Cut-off Canal (PW-10)







Our Approach to Project Design (10 pts.)



Quality Control

- AutoCAD Standards
- · Standardized Quality Control Process
- Peer Review & Constructability Review

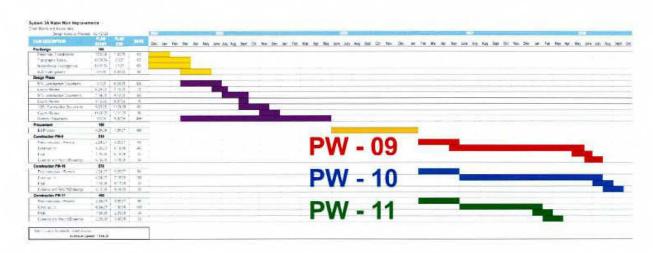




Our Approach to Project Design (10 pts.)

Project Release Subs Data Design Permitting Construction Management

•	FDOT Utility Permit	Working within FDOT ROW	2 months
•	FDEP General Permit	Watermain Construction	2 months
•	South Florida Rail Corridor (SFRC)	Railroad Crossing	3 months
•	Federal Aviation Administration (FAA)	Construction equipment height near runways	5 months
٠	Buckeye Pipeline Right ROW approval	Jet Fuel Line Crossing	6 months
•	US Army Corps of Engineers (USACOE)	Canal Crossing - Benthic Survey Required	4-6 months
•	FDEP ERP	Canal Crossing - Utility Easement Required	12 months
•	SFWMD ROW Permit	Work within their ROW / Canal Crossing	3 months
٠	BC Environmental Resource License	Canal Crossing	3 months
٠	City of Dania Beach	Engineering Review	3 months
	City of Hollywood	Engineering Review	3 months

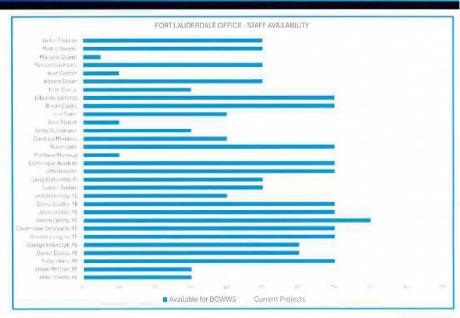


AHEAD OF SCHEDULE

Workload of the Firm (5 Points)

Deep Bench

- Over 30 engineers and designers in **Broward**
- · Dedicated available staff
- Three largest projects coming to an end in 2025 Q2







Project	Diameter	Length	Pipe Use	Material	Owner
48" Prospect Lake Watermain	54 & 48-inch	17,000	Watermain	PCCP / HDPE	Fort Lauderdale
Coral Ridge Forcemain	48, 42, 30 & 24-inch	15,900	Forcemain	HDPE, DIP, PVC	Fort Lauderdale
20" Witermain er 1			Wate Jain		S S
CI BACO (N M)		9,82	Water sain		each
Park D 16-inc ter Repla mult			Water		Aa Village
NE 35th Avenue Water Main Replacement	20-inch	3,450	Watermain	HDPE	North Miami Beach
I-95 RCW Replacement	24-inch	1,100	Reclaimed	DIP	Seacoast Utility
I-95 Ford Remoter 1				C C	coast Utility
30" Eme enc o em A		0	di 🗀	H PE P	t Lauderdale
48" Redu Fore In		2,000	Force	H PE DIA	t Lauderdale
Pump Station B-4 Forcemain	28-inch	5,100	Forcemain	HDPE	Fort Lauderdale
Bayshore Drive FM Replacement	20-inch	3,300	Forcemain	HDPE	Fort Lauderdale
NW 13st Forcemain	30-inch	3,100	Forcemain	HDPE	Fort Lauderdale
South Middle River Forcemain	16-inch	2,193	Forcemain	HDPE	Fort Lauderdale
30" WM Relocation P.S. A-16 Upgrade	30-inch	1,200	Watermain	HDPE	Fort Lauderdale
Lift Sation#11 4" of m	-ind	4,10	F remain	A E	(Orvlar 5
Las Cas Phase II or m	inc _	3,1	Feemain		er ne
University Drive Watermain - South	16 & 20-men	3,600	Watermain	HDPL	Davie
University Drive Watermain - North	16 & 20-inch	4,000	Watermain	HDPE	Davie
Blue Heron Intracoastal Forcemain	30-inch	4.100	Forcemain	HDPE	Riviora Beach
Blue Heron tra as W pain	3(hat)	3 0	<u> </u>		viera Beach
South Cour RC P La	24 hch	1 50	use w	DIP H	Pa Reach County
South County RCW Ph 1b	30-inch	31,600	Reuse water	DIP / HDPE	Palm Beach County
South Bermuda Parkway Reuse WM	24 inch	9,500	Reuse water	DIP / PVC	Toho Water Authority
Lakewood Ranches	16-inch	17,500	Reuse water	DIP / PVC	Braden River Utilities





Prime Consultant – Broward County

Prospect Water Transmission Line

- 17,000 LF 54" & 48" of WM Transmission
- · Open Cut, HDD and Jack & Bore
- CSX Railroad Crossing
- · 66-inch casing
- 9 phases
- Commercial Blvd. & Prospect Road
- 49 jurisdictional permits











Amy





Crossing Type











Prime Consultant – Broward County

48-inch Redundant Forcemain

- 22,000 LF 48" of FM Transmission
- Open Cut & HDD
- Intracoastal crossing (60' deep)
- US-1, Oakland Park Blvd, Sunrise Blvd.
- 11 phases
- Design & Permitting 10 months

Crossing Type

























Prime Consultant - Broward County

Coral Ridge Forcemain

- 15,900 LF 24", 30", 42" & 48"
- Commercial Blvd & US-1
- HDD & Open Cut
- Subaqueous Crossing (HDD)
- 4 phases

Crossing Type



















Prime Consultant - Osceola County

Bermuda Parkway Reclaimed Transmission

- 49,000 LF Route Study
- 9,500 LF Phase 1 24" RCW
- Two (2) Jack & Bore US-192 (FDOT)
- HDD Florida's Turnpike

Crossing Type

























Prime Consultant – Palm Beach County

1-95 FM & RCW Utility Relocation

- 550 LF 30" Forcemain
- 540 LF 24" Reclaimed
- Two (2) Jack & Bore
- 36" & 48" Steel Casings

Crossing Type









Prime Consultant – Broward County

30" Emergency Forcemain Replacement

- 22,000 LF 30" Forcemain
- **Broward Boulevard**
- HDD, Swagelining & Open Cut
- Subaqueous Crossing (Tarpon River)
- 4 phases
- 4-month design and permitting

Crossing Type































OUR BCWWS EXPERIENCE

- +1 million LF collection and distribution
- 100+ Projects
- Since 1989



Chan Maara Team perience Subaqueo 50+ Interstate 100+ UNRIVALE Railroad C 100+ 120+ Jack & Bor Burn **EXPERTISE** 200+ Horizonta

BCWWS Team







Safiya



Charmaine



Manny



- Technical Expert
- Leadership Skills
- Good Communicator
- Organized
- Problem Solver
- Budget Conscious
- Attention to Safety
- Adaptable
- Time Management
- High Ethical Standards
- Conflict Resolution
- Continuous Learning



- 1. Procedures for Inspections
- 2. Contractor Submittal Review
- 3. Project Turnover
- 4. Project Walkthrough's
- 5. Certifications
- 6. As-builts/tracking
- 7. Record Drawings























Request for Service Process



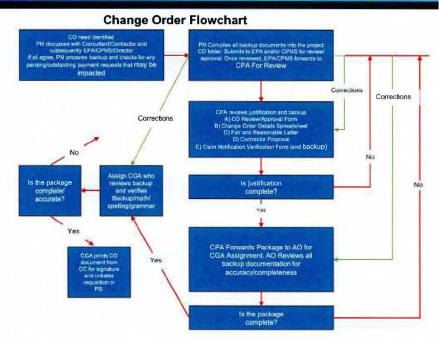




LESSONS LEARNED

- Detailed preconstruction documentation
- Tracking Contractor Work Progress
- Material Substitution Evaluation
- Expedite Response to Contractor
- "Temporary Asphalt" as a line item
- "Utility Repair" as a line item
- "Unforeseen Utility Break" as a line item





Procedures for Inspections

Identify all inspections during Pre-construction meeting

Inspection Type	Request for Service (RFS)	Advance Notification	Notes
Trench Density	Not required	24 hours	Starts one (1) foot above water
Subgrade Density	Not required	24 hours	
Subgrade Stringline	Not required	24 hours	Prior to placement of limerock
Limerock Density	Not required	24 hours	
Asphalt Testing	Not required	24 hours	CMA to check temperature
Concrete testing	Not required	24 hours	Cylinders and subgrade
Cannon Flush	Not required	24 hours	Directed outside of roadway

Inspection Type	Service (RFS)	Notification	Notes
Hydrostatic Pressure Test	Not required	24 hours	Specific to DIP and LIDPE
Chlorination	Not required	24 hours	Super chlorinate and reduce prior to water sampling
Water Sample Points	Not required	24 hours	Requires two (2) consecutive days of passing bacteriological tests
Valve Location and Operation	Required	Five (5) days	Contingent on receiving approved
Connection to Existing	Required	Five (5) days	Contingent on receiving approved RFS
Substantial Completion	Required	Five (5) days	Contingent on receiving approved
Final Completion	Required	Five (5) days	Contingent on receiving approved

Establish lines of Communication

· Single point of contact





Contractor Submittal Review

- · Identify all submittals during Pre-construction meeting
- · Prompt review and turnaround

No.	Document Type	Received By	Routing	Date Received	Due Date
1	Schedule	CMA	WWED	1/5/2026	1/20/2026
2	мот	FDOT, BCTED, CMA	CWV & AWAED	1/5/2026	3/5/2026
3	Storage Yard Agreement	CMA	WWED	1/5/2026	1/20/2020
4	Shop Drawing	CMA	WWED & WWOD	1/5/2026	1/20/2026
.6	Request for information	CIMA	WWED	1/5/2026	1/7/2026

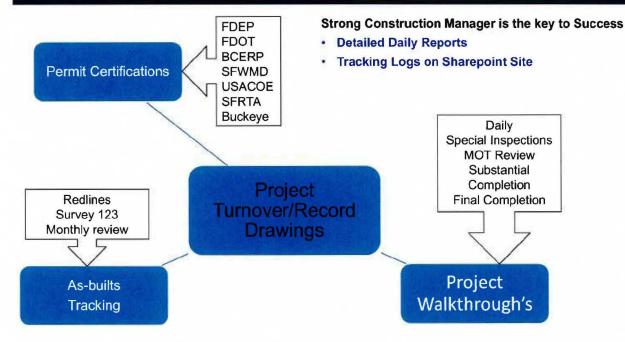
No.	Document Type	Received By	Routing	Date Received	Due Date
6	Inclement Weather	CMA	WWED	1/5/2026	1/6/2026
7	Pay Request	CMA	WWED & ACCT	1/5/2026	1/10/2026
В	Request For Service	CMA	WWED & WWOD	1/5/2026	1/7/20/26
9	As-builts	CMA	N/A	1/5/2026	1/10/2026
10	Memorandum	CMA	WWED	1/5/2026	1/6/2026
11	Claim Notification Form	CMA	WWED	1/5/2026	1/10/2020
12	Clam Noice	СМА	WWED	1/10/2026	1/30/2026
13	Change Order	CMA	WWED	1/5/2026	1/6/2026

Establish routing procedures

. Contractor, Consultant, BCWWS, BCAD, HCED, FDOT







CMA Today

- · Founded in BROWARD in 1986
- 50 in Fort Lauderdale, 150+ staff in Florida
- Largest Engineering Firm Headquartered in Board County (*)

35 Years of projects with BCWWS

Over \$4.3M in Payroll for Broward Residents





* Source 2024 "Largest Engineering Firms in South Florida" by the South Florida Business Journal



Evaluation Criteria

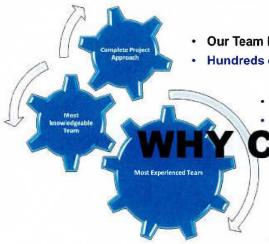
Cat	tegory	CMA	Thompson
	Project Manager	Daniel Davila P.E. 25 years (*)	Noel Rodriguez P.E 11 Years (*)
Ability of Personnnel (30 Points)	Prime Key Staff	205 Years (*) 11 staff	65 Years (*) 11 staff
	Subconsultant Key Staff	145 Years (*)	139 Years (*)
7 17 1	Large Transmission Mains (Prime Consultant)	41 Projects	4 Projects
Past Performance (30 Points)	Water Distribution System (Prime Consultant)	416,000 LF BCWWS	0 LF BCWWS
	BCWWS Projects	100+	10

(*) Years of experience obtained from Vendor's submittal packages for RFP No. PNC2128678P1





You Are Our Most Important Client



- Our Team Has the Most Expertise in Similar Work
- Hundreds of Years of Experience
 - · Key staff has the Most Relevant Experience
 - Hundreds of Similar Projects

CHEN MOORE?

- · We Have the Most Thorough Approach
- · Will Result in Cost Savings for The County
- . Broward is Important to CMA, CMA is Important to Broward
- A small firm with big results is good, but a BIG FIRM with GREATER RESULTS is better

What Our Clients Say About US

"We can always rely on CMA for their professionalism, honesty, and responsiveness with any project assignment."

Bobby Clayton Wastewater Pumping Manager City of Pompano Beach

"CMA has exhibited high professionalism and prompt responsiveness for this project, assisting the City to complete this project ahead of schedule and under budget."

Diana Carrillo Project Manager II City of Fort Lauderdale

Thank You!

"We consult with Chen Moore and Associates on new technologies and intend to continue using them in the future for a portion of our engineering and landscape architecture needs."

Jan Hernerg Senior Project Manager Broward College

"CMA is the best engineering firm I have worked with. Their knowledge and expertise bring tremendous value to any team."

Krishan Kandial, P.E. Senior Project Manager "This is one of the most professional and fun offices I've ever worked with. They are all a real pleasure!"

Jeovanny Rodriguez, P.E. Assistant Director City of Miami

"Based on their thoroughness and quality of work, the City awarded CMA with the follow up phase"

> Scott Morgan City Manager City of West Melbourne





EXHIBIT J

SCORING SHEET

Combination Initial and Final Evaluation Meeting RFP No. PNC2128678P1, Engineering Services for District 3A System Fire Flow Improvements Date: November 5, 2024

Location: Governmental Center, Room 430

Evaluation Criteria - Project Specific Criteria (Complete text of questions provided separately)	Maximum Points	Chen Moore and Associates, Inc.	Thompson & Associates, Inc., Civi Engineering
ABILITY OF PROFESSIONAL PERSONNEL (Total Maximum Points = 30)			
See Evaluation Criteria - question 1.a	20	17	13
See Evaluation Criteria - question 1.b	10	8	10
PROJECT APPROACH (Total Maximum Points = 25)			
See Evaluation Criteria - question 2.a	10	10	7
See Evaluation Criteria - question 2.b	10	10	7
See Evaluation Criteria - question 2.c	5	5	3
PAST PERFORMANCE (Total Maximum Points = 30)			
See Evaluation Criteria - question 3	30	30	28
WORKLOAD OF FIRM			
See Evaluation Criteria - question 4	5	5	5

Points Entered by Purchasing

Location - See Evaulation Criteria - question 5	5	5	5
Willingness to Meet Time and Budget Requirements See Evaluation Criteria - question 6	2	2	2
Volume of Previous Work See Evalation Criteria - question 7	3	2	3
TOTAL SCORE (CALCULATED BY PURCHASING) Maximum 100 Points	100	94	83

Gerald Soto Fernandez Name

DATE:

By submitting this document I certify that I have abided by the Cone of Silence Ordinance and have not been influenced or coerced by anyone in the assignment of the points by me for this procurement.

SCORING SHEET

Combination Initial and Final Evaluation Meeting RFP No. PNC2128678P1, Engineering Services for District 3A System Fire Flow Improvements Date: November 5, 2024

Location: Governmental Center, Room 430

Name

Evaluation Criteria - Project Specific Criteria (Complete text of questions provided separately)	Maximum Points	Chen Moore and Associates, Inc.	Thompson & Associates, Inc., Civi Engineering	
ABILITY OF PROFESSIONAL PERSONNEL (Total Maximum Points = 30)				
See Evaluation Criteria - question 1.a	20	19	19	
See Evaluation Criteria - question 1.b	10	8	9	
PROJECT APPROACH (Total Maximum Points ≈ 25)				
See Evaluation Criteria - question 2.a	10	9	9	
See Evaluation Criteria - question 2.b	10 9	9	9	
See Evaluation Criteria - question 2.c	5 4		5	
PAST PERFORMANCE (Total Maximum Points = 30)				
See Evaluation Criteria - question 3	30 29		29	
WORKLOAD OF FIRM				
See Evaluation Criteria - question 4	5	4	4	

Points Entered by Purchasing

Location - See Evaulation Criteria - question 5	5	5	5
WILLINGNESS TO MEET TIME AND BUDGET REQUIREMENTS See Evaluation Criteria - question 6	2	2	2
VOLUME OF PREVIOUS WORK See Evalation Criteria - question 7	3	2	3
TOTAL SCORE (CALCULATED BY PURCHASING) Maximum 100 Points	100	91	94

Carlos Garcia DATE:

By submitting this document I certify that I have abided by the Cone of Silence Ordinance and have not been influenced or coerced by anyone in the assignment of the points by me for this procurement.

SCORING SHEET

Combination Initial and Final Evaluation Meeting RFP No. PNC2128678P1, Engineering Services for District 3A System Fire Flow Improvements Date: November 5, 2024

Location: Governmental Center, Room 430

Name

Evaluation Criteria - Project Specific Criteria (Complete text of questions provided separately)	Maximum Points	Chen Moore and Associates, Inc.	Thompson & Associates, Inc., Civi Engineering	
ABILITY OF PROFESSIONAL PERSONNEL (Total Maximum Points = 30)				
See Evaluation Criteria - question 1.a	20	20	18	
See Evaluation Criteria - question 1.b	10	10	10	
PROJECT APPROACH (Total Maximum Points = 25)				
See Evaluation Criteria - question 2.a	10	8	8	
See Evaluation Criteria - question 2.b	10	8	7	
See Evaluation Criteria - question 2.c	5 5		5	
PAST PERFORMANCE (Total Maximum Points = 30)				
See Evaluation Criteria - question 3	30 30		30	
WORKLOAD OF FIRM				
See Evaluation Criteria - question 4	5	5	5	

Points Entered by Purchasing

Location - See Evaulation Criteria - question 5	5	5	5
WILLINGNESS TO MEET TIME AND BUDGET REQUIREMENTS See Evaluation Criteria - question 6	2	2	2
VOLUME OF PREVIOUS WORK See Evalation Criteria - question 7	3	2	3
TOTAL SCORE (CALCULATED BY PURCHASING) Maximum 100 Points	100	95	93

Claude Gentile DATE:

By submitting this document I certify that I have abided by the Cone of Silence Ordinance and have not been influenced or coerced by anyone in the assignment of the points by me for this procurement.

Scoring Summary Sheet

Combination Initial and Final Evaluation Meeting RFP No. PNC2128678P1, Engineering Services for District 3A System Fire Flow Improvements Date: November 5, 2024

Location: Governmental Center, Room 430

Firm Name	Gerald Soto Fernandez	Carlos Garcia	Claude Gentile	Total Points	Ranking
Chen Moore and Associates, Inc.	94	91	95	280	1
Thompson & Associates, Inc., Civil Engineering	83	94	93	270	2

TIE BREAKER CRITERIA

- 1. Vendor located within Broward County as set forth in Subsection 21.31.c.
- 2. Vendor which provides domestic partner benefits.
- Vendor that has the lowest dollar volume of work, calculated by payments to vendor, by County over a five (5) year period from the date of the submittal.
- A re-vote or re-assessment of only the tied vendors.
- 5. Preference to vendor receiving a majority of the total first-place votes.

Local Preference may not be applied to Federally funded/governed procurements DELETE if not applicable

PREFERENCE FOR LOCAL VENDORS - RFP's

For all other competitive solicitations in which objective factors used to evaluate the responses from vehicles are assigned point totals, it, upon the completion of final rankings (technical and price combined, if applicable) by the evaluation committee, a nonlocal vehicle is the highest ranked vehicle and one or more Local Businesses (as defined by Section 1-74 of the Broward County Code of Ordinances) are within five percent (5%) of the total points obtained by the nonlocal vehicle, the highest ranked Local Business shall be deemed to be the highest ranked vehicle or overall, and the County shall proceed to negotiations with that vehicle. If impasse is reached, the County shall next proceed to negotiations with the next highest ranked Local Business that was within five percent (5%) of the total points obtained by the nonlocal vehicle, if any.