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AECOM 110 East Broward Boulevard, Suite 700 Fort Lauderdale, FL 33301

VIA ELECTRONIC TRANSMITTAL

January 10, 2023

Broward County Purchasing Division Attn: Ms. Michelle Lemire Purchasing Agent 115 S. Andrews Avenue, Room 212 Fort Lauderdale, FL 33301

Subject: Broward County RFP No. PNC2124755P1 2023 Port Everglades Master/Vision Plan Update

Dear Ms. Lemire:

AECOM (through its predecessor organizations) has been in operation in Broward County since 1969. Our local office in Fort Lauderdale is located at 110 East Broward Boulevard. With over 94 local staff members, we provide a variety of planning, environmental, design and construction phase services in support of our federal, state, and local municipal clients. We have had the privilege of serving several Broward County Departments including Port Everglades, Broward County Aviation Department, and Broward County Public Works, to name a few. The AECOM team has the local resources and commitment to meet your schedule, time, and budget expectations for the Port Everglades Master/Vision Plan (M/VP) Update.

AECOM's local presence in Broward County, married with our strong partnerships with local CBE/SBE/MWBE firms, has helped provide comprehensive Port Planning services to Broward County. AECOM assisted Broward County in the development of the M/VP in 2009. For the 2023 Port Everglades Master / Vision Plan update, AECOM's team is similarly structured and will deliver the work using majority of its Broward based employees and partners.

Based upon our analysis of the scope and schedule provided within the RFP, AECOM has committed a minimum 25% CBE/MWBE/SBE goal in this solicitation, and we plan to utilize local firms and local Broward County based resources in delivering all of the tasks listed below. Our plan is to use local CBE firms to deliver approximately 40% of the Public Outreach tasks, 30% of the Analysis/ Assessment tasks, 20% of the Developing/Planning tasks and 40% of the 3D Development/ Coordination tasks. AECOM also plans to use Broward based non-CBE firms to deliver approximately 25% of Projections/Forecast task, 17% of Analysis/Assessment tasks and 15% of Developing/Planning tasks.

We anticipate that 38% of the work will be delivered by AECOM's long-standing partners who are Broward based firms including the CBE and non-CBE firms, 7% by non-Broward based non-CBE firms and the balance of 55% of the contracted work will be delivered by AECOM.

Out of this total work that will be undertaken by AECOM, the following table provides a summary of the approximate breakdown of work that will be done by AECOM staff from our Broward County based office which have been an integral part of servicing Broward County and Port Everglades. As requested, the following table also provides the count of AECOM's key Broward County based employees who will be assisting in delivering the 2023 Port Everglades Master / Vision Plan update. These represent the key resources to support the project, however we anticipate additional key local staff will be required.

Contract Components (Tasks)	Percentage of Tasks to be performed by AECOM from AECOM's Broward-based office (local)	Number of AECOM's Broward-based employees (local) to perform Tasks
Public Outreach	60%	10
2. Projections /Forecasts	50%	7
3. Analysis/Assessment	65%	15
4. Developing/Planning	67%	13
5. 3D Development/ Coordination	60%	10

*Note: The proposed percentages above represent the amount of work AECOM will be undertaking from Broward based offices. Please note, this percentage is calculated after subtracting AECOM's commitment to Broward based and non-Broward based partners.

Should you have any questions or require additional information, please contact me by e-mail at mark.blanchard@aecom.com or by telephone at 954.662.1607 and philip.hadfield@aecom.com or by telephone at 213.713.0540. Thank you for the opportunity to serve Broward County.

Sincerely,

AECOM Technical Services, Inc.

Mark Blanchard

Vice President / Principal-in-Charge

CC: Philip Hadfield, PE - AECOM Project Manager